

Exhibit A

Scope of Services

Task 5.2: Cost Phasing Analysis

HDR will evaluate and present refinements to the Preferred Scenario that reflect opportunities to reduce the capital costs as desired by the County. We will explore methods of phasing the project to delay some improvements into later phases. We will also perform a simplified value engineering exercise that will explore reducing elements or the extent of the facility improvements. The Preferred Scenario includes key features/services that are designed to minimize traffic queuing and improve overall site function and safety as described in the Basis of Design. If any of the phasing or value engineering modifications result in a reduction in these key features/services such that operations efficiencies are less than the requirements, we will highlight these changes for the County's consideration.

ASSUMPTIONS

- All meetings with County staff will be via conference call. No budget is included for travel to the County office.
- County will provide one (1) set of consolidated comments within one (1) week of receiving the draft technical memorandum.

DELIVERABLES

HDR will prepare a draft and final technical memorandum summarizing the results of the cost phasing and cost reduction possibilities. The memorandums will be submitted electronically to the County.