

# 2024 BOARD OBJECTIVES

**JULY-DECEMBER** 



STATUS REPORT ON THE NEVADA COUNTY BOARD OF SUPERVISORS' OBJECTIVES

### Message From the Chair

As we start this new year, I'm excited about some changes coming and proud of all we accomplished in 2024.

In January, we kick off major changes in <u>food waste collection</u> in our area. As part of our **Core Services** objective, we have wrapped up major renovations at the McCourtney Road Transfer Station in Grass Valley allowing it to collect separated food and organic (tree branches, grass clippings) waste for the first time. Many of our residents have received three carts for garbage collection – one for organics, one for recyclables (aluminum cans, paper) and one for regular trash. These changes are in response to state Senate Bill 1383 which is a state mandate that requires communities to divert organic waste away from landfills and instead use other methods to recycle the waste. This supports our **Climate Resilience** objective as it is designed to reduce methane emissions which contribute to climate change.

In service of both our **Climate Resilience** and **Emergency Preparedness** objectives, we allocated \$90,000 to a <u>Biomass Pilot Project</u> to process large green waste. The project involves converting green waste like logs and wood rounds into biochar, a type of charcoal that sequesters carbon and reduces emissions in the atmosphere. Located on a County property on La Barr Meadows Road in Grass Valley, the project expects to process up to 10,000 tons of biomass by the end of June.

Wildfire readiness is a huge part of our **Emergency Preparedness** objective, so we were so happy that many of you attended our first Go-Bag party in June at the Grass Valley Veterans Hall. We handed out 200 go-bags and first aid kits for pets and people and another 100 solar chargers and hand crank radios. We also completed a project to remove dead standing trees on <u>Old Downieville Highway</u>.

All of us are concerned about rising costs and dropped wildfire insurance, an issue I am passionate about helping resolve. More than 100 of you attended my <u>District 1 Town Hall</u> in August in Nevada City where we discussed ways to negotiate with insurance companies.

We're in a full-blown housing crisis and we're doing everything we to address this through our **Housing** objective. Some of are recent projects include applying for a <u>state Prohousing designation</u>, considering an ordinance to allow residents to live in <u>tiny homes on wheels</u> and exploring reducing regulations for owner-built homes in rural areas.

I'm proud of our progress on our **Broadband** objective and how we will soon be awarding a third round of Last Mile Grants that will help fund small local companies to provide additional internet connections in our rural areas.

Finally, as part of our Economic Development objective, we hired Nelson, an architectural firm, to give us a market analysis on the most viable future uses of the historic Nevada City Courthouse, which will be vacated. Our next community meeting on this important topic is Jan. 29 in Nevada City Council Chambers.

I look forward to collaborating with everyone this year to make our community a better place.





# **2024 Board Objectives**



#### **Fiscal Stability and Core Services**

Maintain the County's financial stability and core services.



#### **Emergency Preparedness**

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation routes and safety, continuing to strengthen early alert and critical communication systems, partnering closely with residents and community partners in emergency preparedness, defensible space, home hardening, green waste disposal, and fire-safe land stewardship.



#### **Economic Development**

Promote economic development by emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working with local, state and federal partners to support our small business, nonprofit, and tourism sectors.



#### **Broadband**

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



#### **Climate Resilience**

Safeguard Nevada County's economic durability, environmental integrity, and public health and safety by preparing for, adapting to, and mitigating changing climate conditions in a way that reflects our rural quality of life.



#### Housing

Coordinate with local jurisdictions, developers, and other partners to facilitate development of, and access, to affordable and workforce housing.



#### Homelessness

In partnership with the Continuum of Care, prevent homelessness, address the needs of people experiencing homelessness, and move towards sustainable, ongoing programs.



#### Recreation

Promote sustainable recreation in partnership with community providers and other jurisdictions to enhance recreational access, support public health and safety, realize economic opportunities and preserve natural resource assets.

## **Board Objective Development Process**

### **JULY-DECEMBER**

### **Implementation**

Departments bring updates and items to the Board of Supervisors at regular meetings.

### JANUARY/FEBRUARY

### **Annual Board Workshop**

Board drafts annual priorities and approves them at a February Board meeting.



### **Community Input**

Board and staff receive input on community needs and priorities through public comment, surveys, and other constituent and stakeholder communication.

### JUNE

### **Budget Adoption**

Budget is adopted, including funding for Board objectives.

### FEBRUARY-APRIL

### **Budgeting for Objectives**

Staff prepares budget. Budget Subcommittee reviews budgets.

### **Intent of Report**

This report, covering July-December 2024, summarizes the initiatives and performance measures used to track progress toward the Board of Supervisors' 2024 policy objectives. Staff developed this tracking report to be delivered on a regular basis to the Board and available on the County's website for public review. In addition, the highlights of the report are formally presented to the Board of Supervisors twice annually: first, at the Board's annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update.

This report is intended to increase transparency and accountability of the County's work toward meeting the Board's objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at CEO@NevadaCountyCA.gov.

### STATUS KEY SYMBOL

Each objective and initiative are accompanied by a status symbol. The key to the status symbol is below:



# Financial Stability and Core Services Board of Supervisors 2024

Maintain the County's financial stability and core services.



#### **Progress Update**

Dec-24

At the end of Q4 2024, which is halfway into Fiscal Year 24-25, indicators for County fiscal health are mostly positive, painting a picture of a stable but not booming environment. However, the Objective is marked as Caution because of competing interests for resources and basic increases in costs may exceed anticipated revenue growth.

Highlights from Q3/Q4 (July through December 2024) include:

- Property Taxes and Transfer Taxes are showing growth that is in line with historical norms, indicating revenues have stabilized.
- Transient Occupancy Taxes continue to grow and are expected to end FY 24-25 12% higher than FY 23-24, reflecting both an increased focus on tourism, recreation, and economic development efforts as well as new software to help capture short term rental taxes in unincorporated areas.
- Other key indicators of overall County economic activity are mixed. Building Permit revenue and Recording Fees are relatively static. Major operating funds ended FY 23-24 with mixed results. Uses of fund balances in those funds are considered sustainable in the short term but will be monitored ongoing.
- · Overall, the County is in a stable fiscal position for the time being with no immediate threats to the delivery of core services.

Our position is bolstered by:

- Healthy fund balances
- Robust fiscal policies
- · Long-range planning for known and anticipated significant projects

#### **Next Steps**

Dec-24

Plans for January through June 2025 include:

- Continue to closely monitor transfer tax and recording fee revenues as potential leading indicators of future property tax revenue trends.
- · Closely monitor State and Federal budgets for potential impacts.
- Incorporate policy direction from the Board's January Workshop into to help guide the FY 25-26 budget development process.

- Monitor economically sensitive revenues
  Board of Supervisors 2024 | 1/1/23 12/31/23
- Ensure healthy fund balances in major operating funds Board of Supervisors 2024 | 1/1/23 - 12/31/23
- Prepare and implement long-term financial plans Board of Supervisors 2024 | 1/1/23 12/31/23
- Develop and manage County budget Board of Supervisors 2024 | 1/1/23 - 12/31/23

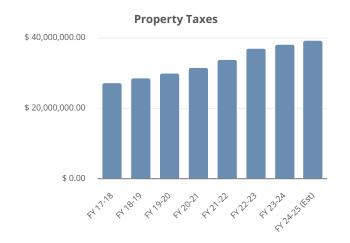
# Transfer Taxes Property Taxes and Transfer Taxes



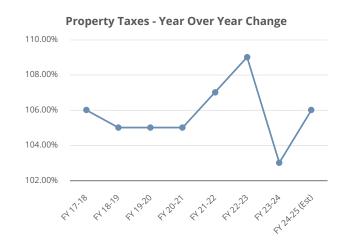
# Transfer Taxes - Year Over Year Change Property Taxes and Transfer Taxes







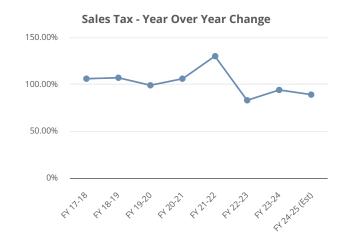
# Property Taxes - Year Over Year Change Property Taxes and Transfer Taxes



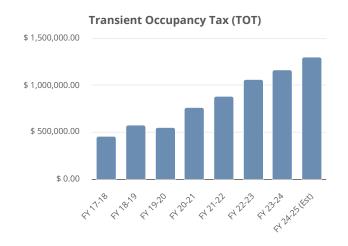
# Sales Tax Other key general fund revenues



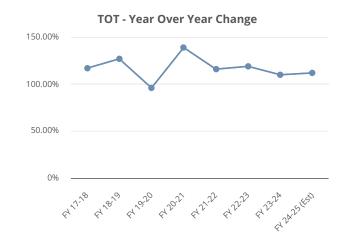






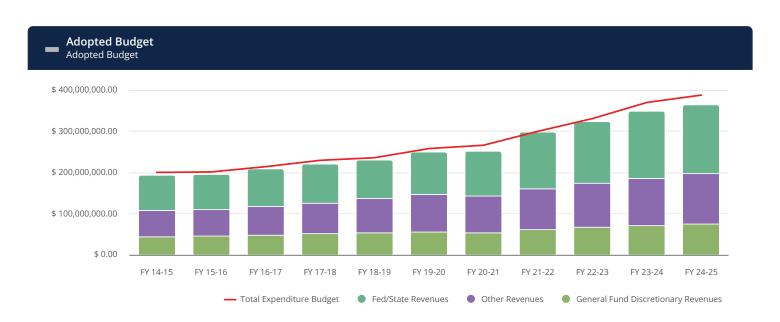


# TOT - Year Over Year Change Other key general fund revenues



# Salaries and Benefits Costs YTD vs. Actual vs. Adopted Budget Salaries and Benefits Costs





#### Owner



Erin Mettler (CEO)

# Emergency Preparedness Board of Supervisors 2024

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



#### **Progress Update**

Dec-24

#### Highlights from Q3 and Q4 (July-December 2024) include:

- Planned and held the third and fourth Quarterly Wildfire Stakeholder Meetings (QWSM). The third meeting, held in Truckee, was
  themed Best-Practices for Land Management and kicked-off the Land Management Plan component of the Community Wildfire
  Protection Plan (CWPP) Update. The final meeting of the year, held at the Government Center focused on pivoting the QWSM
  into a formal collaborative for implementing the priorities of the CWPP.
- Planned and produced the Defensible Space and Home-Hardening film trailer, a 30-sec PSA that is running at local theaters in western Nevada County November-January.
- Planned and produced two Youth Emergency Preparedness film trailers, 30-sec PSAs that will run at local theaters in western Nevada County June-August 2025.
- Completed the 2024 Local Hazard Mitigation Plan Update and brought to the Board of Supervisors for adoption.
- · Completed the Draft Community Wildfire Protection Plan Update and released for public feedback.
- Continued leveraging the Community Appendix of the Evacuation Study to address additional priorities along private roads as part of the Winter Storm Hazardous Debris Reduction Project.
- Hosted an OES Youth Summer Intern and held the first-ever Youth Emergency Preparedness Week.
- Brought on an OES Youth Winter Intern to continue to advance youth-centric engagement with a focus on winter preparedness.

#### **Next Steps**

Dec-24

#### Plans for Q1 and Q2 (January-June 2025) include:

- Draft and implement the 2025 Outreach and Engagement Strategy.
- Under the direction of the Youth Intern, produce Winter and Spring Emergency Preparedness Campaigns that are youth focused.
- Hold the county-wide CodeRED Test on January 23, 2025.
- Plan and execute 2025 Community Green Waste Events.
- In partnership with City of Nevada City, install Home-Hardening Interpretive Signs at a demonstration property in Pioneer Park and disseminate companion Home-Hardening Brochure.
- · Plan and execute Q1 and Q2 Quarterly Wildfire Stakeholder Meetings to be held in Nevada City and Truckee in March and June.
- Complete the Community Wildfire Protection Plan Update.
- Push out winter preparedness, river safety, and defensible space messaging weekly via social media channels to remind the public of the importance of being prepared.
- Continue to process the December 21 and February 23 Winter Storm Recovery Projects.



Recovery

Board of Supervisors 2024 | 1/1/24 - 12/31/24



Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property Information and General Services | 10/1/23 - 12/31/23



**Hazard Mitigation** 

Office of Emergency Services 2023 | 10/1/23 - 12/31/23

#### **Measures**



Improve Early Warning Systems and Emergency Communications to Reach Everyone Office of Emergency Services 2023



Roadside Vegetation Treatment

Office of Emergency Services 2023



**Emergency Response Activation** 

Office of Emergency Services 2023



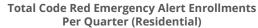
**DSI Inspection Program** 

Office of Emergency Services 2023

# **1**

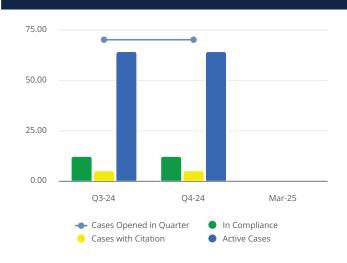
**Total Code Red Emergency Alert** 

Improve Early Warning Systems and Emergency Communications to Reach Everyone

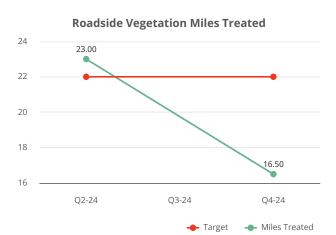




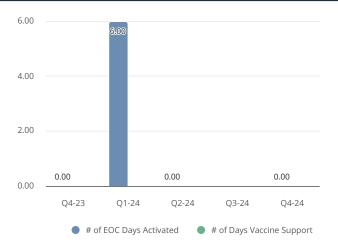
# DSI Inspection Program Case Status DSI Inspection Program



# Roadside Vegetation Treatment Roadside Vegetation Treatment



#### Emergency Response Activation Emergency Response Activation



# Economic Development Board of Supervisors 2024

Promote economic development by emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working with local, state and federal partners to support our small business, nonprofit, and tourism sectors.



Progress Update Dec-24

Q3 & Q4 (July - December 2024) highlights include:

- The Economic Development Program Manager participated on the Trades Day planning committee hosted by the Nevada County Contractors Association. Approximately 376 high school students attended to interact with business owners regarding possible career paths in the trades from 36 businesses. In addition to Economic Development, the Building Department, Public Works and the Sheriff's Office participated.
- As part of their Nevada County contract, direct assistance was provided by Sierra Business Council to approximately 270 Nevada County businesses. During this time, over 75 workshops were hosted including topics such as Owning/Investing in Real Estate, Marketing for Success, Quickbooks, Legal Issues for Small Business, Planning for Business, Workplace Violence Prevention, DEI issues, Digital Marketing, and Access to Capital, among others.
- Of the 34 grants given through the American Rescue Plan Act (ARPA) Community Resiliency Grant funding, 32 have completed their projects with two final projects to complete work in 2025. There was \$2,032,710 awarded for grants in six sector areas: Safety Net, Arts, Economic Development, Education/Youth, Community Centers, and Environment/Recreation.
- The Cannabis Division contracted with Sierra Business Council to complete the review of 116 equity grant awards from the Governor's Go-Biz Equity Grant and Department of Cannabis Control Equity Grant programs.
- Working with regional partners, the Economic Development Office mapped current and potential tasks as referenced in the Economic Development Action Plan. Twelve partners selected 75 tasks under five goals that they are working on individually and/or collaboratively. The goal is to complete approximately 35 of these in year one.

Next Steps Dec-24

Q1 & Q2 (January - June 2025) plans Include:

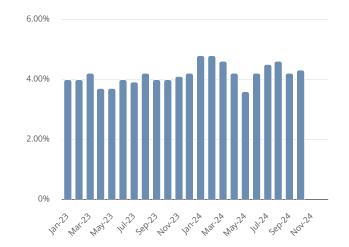
- Tied to Objective 3 in the Economic Development Action Plan, with environmental and community safeguards in place, fast-track approvals that lead to more workforce housing at all price points, initiate a first step by coordinating with the Planning Director to build a webpage that shares information including developable housing sites.
- The Economic Development Office will focus on the following projects tied to the Economic Development Action Plan.
  - Convene local economic partners to collaborate on the development of a *How to do Business Guide for Nevada County* to be completed mid-2025.
  - The Economic Development Office will identify at least three businesses to pilot and launch a Business Retention and Expansion (BRE) program.
  - A finance and incentive report will be presented to the Board of Supervisors at their 2025 workshop for discussion and potential next steps.
  - Findings from business license research will be presented at the 2025 Board of Supervisors workshop to determine next steps.
- Coordination with Sierra College and Dignity Health is underway to offer a patient care pilot program initially focused on certifying Clinical Nurse Assistants (CNA) that will have job opportunities within the local medical community.
- · The Economic Development, Recreation and CEO offices will collaborate on a Live/Work/Play ad and two-page editorial for the

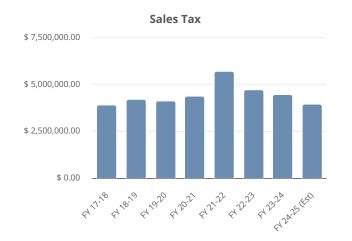
- 2025 addition of Destination Magazine.
- The Economic Development office and the Nevada County Youth Coordinator will coordinate with economic development partners on a Youth Pitch Camp for 2025.

- Support potential high growth sector development Board of Supervisors 2024 | 1/1/22 12/31/24
- Cultivate economic diversification, sustainability and equity Board of Supervisors 2024 | 1/1/22 12/31/24
- Establish infrastructure, further projects and plans to support economic vitality Board of Supervisors 2024 | 1/1/22 12/31/24
- Seek funding and advocate for economic development priorities Board of Supervisors 2024 | 1/1/22 12/31/24
- Support business attraction, retention and growth Board of Supervisors 2024 | 1/1/22 12/31/24
- Strengthen Rural and County Identity
  Board of Supervisors 2024 | 1/1/22 12/31/24

# Unemployment Rate Nevada County unemployment rate

#### Sales Tax Other key general fund revenues





#### Owner



Kimberly Parker (Community Development Agency, Office of Economic Development)



Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



#### **Progress Update**

Dec-24

Highlights from Q3 and Q4 (July through December 2024) include:

- Completed the Last-Mile Grant Program (Round 3) Award Selection and Recommendation of four applications, with an expected Board of Supervisors approval in January 2025.
- Two Federal Funding Account (FFA) Awards were awarded to projects within Nevada County totaling \$14,740,247, serving 435 homes. Fiber to the homes is 100% funded by the FFA program.
- Supported Broadband, Equity, Access, and Deployment (BEAD) Challenge Process to correct outdated Federal Communications Commission (FCC Map).
- Attended the California Emerging Technology Fund (CETF) Best Practices Learning Group Workshop and was awarded \$1,000 for unrestricted use towards Broadband and/or Digital Equity efforts. As a result of attending the Workshop, Nevada County was invited to apply for and was awarded a \$20,000 CETF Digital Equity Best Practices Leadership grant. Funds may be used for any digital equity or broadband advancement efforts.
- Nevada County Planning Department staff developed and uploaded to the website the Broadband Permitting Flow Chart that will serve as a tool to promote the expansion of broadband development.
- Nevada County supported Sierra Business Council in applying for a National Telecommunications and Information Administration (NTIA) Digital Equity Competitive Grant as a sub-grantee with CETF which, if awarded, will provide funds and inkind donations to support Digital Literacy training and device distribution to "covered population" as outlined in the State Digital Equity Plan.

#### **Next Steps**

Dec-24

Plans for Q1 and Q2 2025 (January through June) include:

- Nevada County staff will support the Last-Mile Grant Program (Round 3) recipients through broadband deployment, including the permitting process, as necessary.
- Anticipate learning if Golden State Connect Authority received the FFA (Federal Funding Account) Last Mile Grant Program and Loan Loss Reserve Programs from the CPUC.
- · Support digital equity by providing outreach to ensure people learn of all available affordable internet service offerings.
- Continue phases of Nevada County broadband website updates to add accomplishments, FAQs, and other information to maintain the utmost public transparency.
- If NTIA Digital Equity Competitive Grant is awarded to Sierra Business Council, Nevada County will provide support and partner
  with libraries, schools, and community-based organizations to design community outreach and digital literacy training courses in
  preparation for digital literacy training.

- Complete the Programmatic EIR and expand the permitting "tool kit" to facilitate broadband. Board of Supervisors 2024 | 1/1/22 12/31/24
- Manage the "Last-Mile" Broadband Grant program with Sierra Business Council. Board of Supervisors 2024 | 1/1/22 12/31/24
- ✓ Update the County's "Broadband Strategy."
  Board of Supervisors 2024 | 1/1/22 12/31/22
- Fund and implement the "Dig-Once" policy.
  Board of Supervisors 2024 | 1/1/22 12/31/22
- Engage and inform the community about County efforts to expand broadband. Board of Supervisors 2024 | 1/1/22 12/31/22
- Seek grant funding and advocate at state and federal level for broadband. Board of Supervisors 2024 | 1/1/22 12/31/22
- Establish partnerships to advance and undertake broadband construction projects. Board of Supervisors 2024 | 10/1/22 2/1/23

#### **Owner**





Coordinate with local jurisdictions, developers, and other partners to facilitate development of, and access, to affordable and workforce housing development.



#### Progress Update

Dec-2

Highlights from Q3 and Q4 (July through December 2024) include:

- Manufactured Housing Opportunity and Revitalization Program (MORE) funds in the amount of \$1.8 million were awarded for rehabilitation and replacement of mobile homes for low-income residents and are estimated to be available for distribution in Spring 2025.
- Habitat for Humanity completed construction on an owner-occupied home for a low-income family through the Western Nevada County Regional Housing Trust Fund (WNCRHTF). This project aligns with the County's 5-year plan for Permanent Local Housing Allocation funding.. Habitat for Humanity has been awarded additional funds from the Trust Fund for another project.
- The Ranch House: No Place Like Home Round 2 funding in the amount of \$1,412,000 is being used to convert an existing three-bedroom, two bath County owned property into six individual units of permanent supportive housing. The project received \$2.89 million in additional funding for construction from the Community Care Expansion grant. Construction began in October 2023 and estimated completion is in February 2025.
- Empire Mine Courtyard has made substantial progress towards 18 units of permanent housing for homeless individuals. Health and Human Services agency staff are currently exploring funding to renovate up to six additional units in an existing building on the property.
- Lone Oak Phase II is in planning for 31 units of low-income Senior housing. Nevada County awarded funds from the Western Nevada County Regional Housing Trust Fund to developer Pacific West Communities to support the project. The project continues to seek additional funding for tax credit success and will apply again for tax credits in the spring.
- Pacific Crest Commons is a collaboration between HCS staff, Regional Housing Authority, developer The Pacific Companies (TPC), and the Town of Truckee to secure financing for the California Highway Patrol surplus site in Truckee. Round 4 No Place Like Home funding has been awarded. The project will incorporate 10 supportive housing units into the project. The project has also secured \$2M in local soft financing for development costs and has been awarded tax credits. Gap financing is still being sought.
- The Affordable Workforce and Housing Team is a collaboration between the Community Development Agency and Health and Human Services to advance development of affordable and workforce housing through coordination on projects and policies. The Team meets monthly.
- Voters passed **Proposition 1** in March, ensuring additional **funding towards housing** for people experiencing homeless. Health and Human Services is focusing on opportunities to leverage funding.

#### **Next Steps**

Dec-24

Plans for Q1 and Q2 2025 (January through June) include:

- Continue construction on the Commons Resource Center.
- · Continue construction of Ranch House PSH units.
- Continue renovation of an additional 6 units at Empire Mine Courtyards.
- Support Lone Oak II in obtaining finance options.
- Submit application for Permanent Local Housing Allocation (PLHA) Round 4.
- Continue Affordable and Workforce Housing Team monthly meetings.

- - Facilitate and promote partnerships for the development of affordable and supportive housing Homeless Plan 2024 | 1/1/21 - 12/31/25
- - Implement a centralized Landlord Liaison Program (LLP) Homeless Plan 2024 | 1/1/22 - 12/31/25

#### Measures

New Housing Units Built in Unincorporated Areas

Community Development Agency

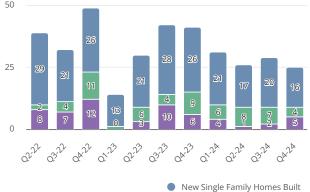


Housing Units Homeless Plan Phase 1

Allocations and Grants

**Housing and Community Services** 

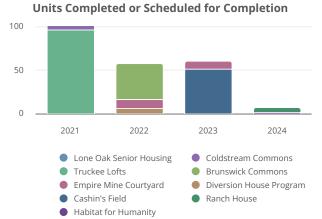
#### **New Housing Units Built** New Housing Units Built in Unincorporated Areas



- Number ADUs built
- Affordable Units

#### **Affordable Housing Units Housing Units**







Leverage partnerships, housing first, and sustainable reforms in order to continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community



Progress Update Dec-24

Highlights from Q3 and Q4 (July through December) include:

- Behavioral Health Community Infrastructure Program (BHCIP) funds were awarded to purchase a property on Sutton Way, The
  Commons Resource Center, to be used as a day center and navigation center. Housing and Community Services is currently
  working towards remodeling the building for a fully operational program. Construction is underway and is expected to be
  complete in May 2025.
- Hospitality House was contracted through **Behavioral Health Bridge Housing (BHBH) grant funds** to continue outreach and case management, providing 30 new beds to serve as interim "bridge" housing for chronically homeless individuals with serious mental illness and substance use disorders. With a goal to bridge **temporary and interim shelter** to permanent, sustainable housing, the program aims to serve approximately 150-200 individuals through 2027.
- Nevada County Behavioral Health (NCBH) was awarded \$2.5 million of **Encampment Resolution Funds (ERF)**. These funds will be used to create **Landlord Liaison** Team. The team will provide primary housing navigation services to participants in the BHBH interim housing program, complimenting the case management by providing dedicated staffing and funding to finding and securing permanent housing through landlord engagement.
- The Campaign to End Veterans Homelessness continues to make progress. Currently, 17 veterans are homeless. Achieving Functional Zero requires that 3 veterans or less are homeless at any time, with this number maintained for a minimum of three months. Available housing continues to be a challenge for reaching functional zero. Through its partnership with Built For Zero, Nevada County secured \$75,000 in flexible funding dedicated to the veterans campaign to reach functional zero. This funding is extremely flexible, allowing for creative and expedited uses to remove housing barriers for veterans. The Veterans Housing Resource Team has increased meeting frequency and outreach to expedite housing placements, and is looking to increase placements from two a month to five a month while reducing new inflow to one or less by connecting at-risk veterans to flex funding to preserve housing.
- Collaborated with the local Continuum of Care (CoC) to complete a Homeless Action Plan pursuant to new state regulations
  governing allocations of Homeless Housing, Assistance, and Prevention (HHAP) funding to address homelessness.
   Administration of HHAP funding has transferred to the CoC and the county and the CoC continue to collaborate on performance
  metrics to address homeless as outline in the Homeless Action Plan.
- Emergency weather shelter Requests for Proposals were released in the fall. FY 24/25 contracts are in place for shelter in Western County, including North San Juan, and Tahoe Truckee area will utilize a regional warming shelter located in Kings Beach.

Next Steps Dec-24

Plans for Q1 and Q2, 2025 (January through June):

- Continue to utilize outreach and collaboration with the BHBH Team to reach vulnerable Nevada County residents where they're at and bring them into services and shelter.
- Complete the Commons Resource Center in order to provide a wider array of day resources services aimed at linking those who utilize the service to permanent housing.
- Identify projects for Homekey+ funding, authorized by Proposition 1.

- Increase availability of rental and mortgage assistance funding to prevent individuals and families from slip...
  Homeless Plan 2024 | 1/1/21 12/31/25
- Expand services and housing opportunities to transition aged youth and families with children to prevent e...

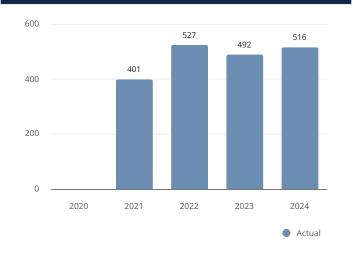
  Homeless Plan 2024 | 1/1/21 12/31/25
- Continue to support and strengthen outreach, engagement, and case management Homeless Plan 2024 | 1/1/21 12/31/25
- Strengthen housing focused case management and post housing supportive services Homeless Plan 2024 | 1/1/21 12/31/25
- ★ Expand year-round shelter capacity Homeless Plan 2024 | 1/1/21 - 12/31/25
- Expand and strengthen non-congregant, navigation-based, interim housing options Homeless Plan 2024 | 1/1/22 12/31/25
- Support system wide improvement to data collection measures, collaboration on funding opportunities, an... Homeless Plan 2024 | 1/1/21 12/31/25
- Strengthen the coordinated multi-disciplinary case conferencing team (Homeless Resource Team)
  Homeless Plan 2024 | 1/1/21 12/31/25

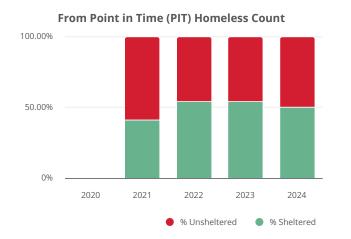
#### Measures

- Point in Time Homeless Count Homeless Plan Phase 1
- **Built for Zero and Functional Zero**Homeless Plan 2024

#### **Point in Time Homeless Count** Point in Time Homeless Count







#### Owner

TB Tyler Barrington (Housing and Community Services)

#### Recreation

Board of Supervisors 2024

Promote sustainable recreation in partnership with community providers and other jurisdictions to enhance recreational access, support public health and safety, realize economic opportunities, and preserve natural resource assets.



#### **Progress Update**

Dec-2

Highlights from Q3-Q4 (July-December 2024) include:

- Began implementation phase of the Recreation and Resiliency Master Plan, with a focus on leveraging dedicated funds and grant writing support to advance prioritized projects;
- Awarded a grant of \$106,037 by the California Department of Fish & Wildlife ("CDFW") Boating Access program for the Truckee River Glenshire Road project;
- Reviewed Outdoor Visitor Safety Fund round 1 and 2 project progress reports and closed out completed projects;
- Convened monthly working group for the annual *Heart of Gold Gravel Race and Festival*, and hosted the event on October 5<sup>th</sup> raising approx. \$125k to support youth mental health;
- Engaged Bear Yuba Land Trust as a contractor for \$140k towards a wayfinding project that includes a signage standard, plan, inventory, and installing the signs through Nevada County;
- Manage Visitor Safety and Outdoor Recreation by coordinating Visitor Intercept campaign, initiation of grant-funded projects and completion of select Outdoor Visitor Safety Fund projects;
- · Provided administrative support for grant solicitation, project management, advocacy and convening collaboratives.

#### **Next Steps**

Dec-24

Plans for Q1-Q2 (January-June 2025) include:

- · Develop and release RFP for AB1600 Recreation Mitigation Funds;
- Develop and release RFP for Boating Access program for the Truckee River Glenshire Road project;
- · Develop and release RFP for the engineering design work for the Soda Springs Visitor Center;
- <u>Complete the Northern Sierra Air Quality Management District (NSAQMD) grant funded project</u> to improve trail connectivity, wayfinding and signage at the Rood Center, and to model and test micro-mobility options through an e-bike fleet for County employees;
- Plan and host the 1<sup>st</sup> Recreation fair in collaboration with the Nevada County Recreation Coalition on May 3<sup>rd</sup>
- Refresh and implement the PSA campaign for May through October on river and visitor safety.

- Finalize and approve the Nevada County Recreation and Resiliency Master Plan. Board of Supervisors 2024 | 1/1/22 12/31/24
- Promote health and safety at river crossings, lakes, trailheads, and other high-use or high-risk areas. Board of Supervisors 2024 | 7/1/24 12/31/24
- Enhance recreation access, health and safety, economic development, and resource conservation. Board of Supervisors 2024 | 7/1/24 12/31/24
- Support capacity and sustainability of Western Nevada County organized recreation. Board of Supervisors 2024 | 7/1/24 12/31/24
- dentify funding mechanisms and act on advocacy priorities to sustain recreation.

  Board of Supervisors 2024 | 7/1/24 12/31/24
- Staff recreation collaborative(s) to promote countywide coordination. Board of Supervisors 2024 | 7/1/24 12/31/24



Safeguard Nevada County's economic durability, environmental integrity, and public health and safety by preparing for, adapting to, and mitigating changing climate conditions in a way that reflects our rural quality of life.



#### Progress Update

Dec-24

Highlights for Q3 and Q4 (July 2024 - December 2024) include:

- Completed work with Sierra Nevada Energy Watch (SNEW) on data collection for community-wide and County operations to calculate a baseline inventory of greenhouse gas emissions. This report is a critical data set for the completion of our County Climate Action and Adaptation Plan.
- Completed RFP and selected a consultant for the development of our County Climate Action and Adaptation Plan. The contract is being finalized and will come to the Board of Supervisors in early 2025.
- Hosted 3rd Annual Nevada County Sustainability Summit
- Completed an Impact Assessment Study with Pioneer Community Energy and the results were presented to the Board of Supervisors in November.
- Brought on a new Civic Spark Fellow in September to add capacity for this objective.

### Next Steps Dec-24

Plans for Q1 and Q2 (January - June) 2025 include:

- In partnership with the selected consultant, develop the County Climate Action and Adaptation Plan. Coordinate this plan development with existing County plans to realize efficiencies and leverage existing projects and initiatives.
- Using monies awarded from the Regional Resiliency Grant Program, stand up a Climate Collaborative in western Nevada County to support resilience initiatives and elevate community voices.
- Pursue joining Pioneer Community Energy
- · Further all initiatives
- · Identify and pursue additional funding and or financing opportunities

- Community Coordination
  Board of Supervisors 2024 | 7/1/24 12/31/24
- Climate Strategic Plan
  Board of Supervisors 2024 | 7/1/24 12/31/24
- Harden Critical Infrastructure
  Board of Supervisors 2024 | 7/1/24 12/31/24
- **★** Enhance Carbon Storage and Sequestration Board of Supervisors 2024 | 7/1/24 12/31/24
- Funding and Advocacy
  Board of Supervisors 2024 | 7/1/24 12/31/24
- Public Health
  Board of Supervisors 2024 | 7/1/24 12/31/24
- Promote Energy Efficiency, Renewable Energy, and Storage Capabilities Board of Supervisors 2024 | 7/1/24 12/31/24

Financial Stability and Core Services		
Initiatives	Progress Update	Next Steps
Monitor economically sensitive revenues	<ul> <li>Highlights from Q3/Q4 (July through December 2024) include:</li> <li>Property and Transfer Taxes</li> <li>Property taxes are the largest source of discretionary revenues for the County. FY 24-25 is on track to show an approximately 6% growth as compared to FY 23-24, which would be a return to pre-COVID norms.</li> <li>Transfer Taxes have historically been a leading indicator of trends on Property Tax revenues. FY 24-25 is estimated to show a 3% increase as compared to FY 23-24, reflecting a stabilizing of the trend which began in FY 23-24, following COVID era spikes and subsequent declines. Together, these two data points indicate a stable but not significant picture for Property Tax revenues.</li> </ul>	<ul> <li>Plans for January through June 2025 include:</li> <li>Continue to monitor key revenue streams for indicators of significant changes on the horizon.</li> <li>Closely watch recording fee and transfer tax activities for potential risks to property tax revenues.</li> </ul>
	<ul> <li>Sales Tax</li> <li>Sales tax revenues have been declining since FY 21-22, which was a COVID pandemic driven anomaly.</li> <li>FY 24-25 is estimated to end lower than prepandemic totals in FY 20-21, which does indicate continued softening in this area and is consistent with state-wide trends.</li> <li>Transient Occupancy Taxes (TOT)</li> <li>Revenues continue to show strength. FY 24-25 estimates are 12% higher than FY 23-24 totals, continuing the growth trend that has been</li> </ul>	
	<ul> <li>Business Activity</li> <li>Business Activity</li> <li>Building Permit fees are anticipated to end FY 24-25 essentially flat as compared to FY 23-24. These revenues have been mostly stagnant for the past several fiscal years, following the frenzy of the early 2020s.</li> <li>Recording fees are also relatively static, with an estimated FY 24-25 total of just 2% over FY 23-24. Similar to transfer taxes, these fees have historically been a leading indicator of trends on Property Tax revenues.</li> </ul>	
Ensure healthy fund balances in major operating funds	Highlights from Q3/Q4 (July through December 2024) include:  • Finalized analysis on FY 23/24 ending position, indicating mixed results across various funds:  • General Fund: +2.9M  • Roads: +1.8M  • CDA: +0.9M  • HHSA: -3.9M  • Realignment: -2M  • Uses of fund balance are considered sustainable in the	<ul> <li>Plans for January through June 2025 include:</li> <li>Review FY 25/26 budget proposals for their potential impact on all major operating funds to ensure long term sustainability</li> <li>Ensure FY 25/26 budget proposals demonstrate alignment with Board Policy direction received in January 2025</li> </ul>

Initiatives	Progress Update	Next Steps
Prepare and implement long-term financial plans	<ul> <li>Highlights from Q3/Q4 (July through December 2024) include:</li> <li>Prepared significant review of Capital Facilities needs with fiscal impact analysis in advance of Board's January Workshop</li> <li>Prepared fiscal outlook in advance of Board's January Workshop</li> </ul>	<ul> <li>Plans for January through June 2025 include:</li> <li>Monitor State and Federal budget picture for potential impacts to County fiscal stability</li> <li>Incorporate policy direction from the Board Workshop into updated Capital Facilities Master Plan and overall General Fund balance plan</li> <li>Prepare and present updates to County's various fiscal policies (Fund Balance, Debt Management, Pension Management) and introduction of a new Compensation Philosophy geared toward enhancing transparency of employee compensation recommendations</li> </ul>
Develop and manage County budget	<ul> <li>Highlights from Q4 (July through December 2024) include:</li> <li>Finalized analysis on FY 23/24 ending position, resulting</li> <li>in a positive General Fund balance</li> <li>Debriefed with budget stakeholders to identify potential improvements to budget process</li> <li>Prepared analysis for Board's January Workshop where strategic direction will be provided for FY 25/26 budget development</li> </ul>	<ul> <li>Plans for January through June 2025 include:</li> <li>Incorporate policy direction from the Board Workshop into the Budget Kickoff in January</li> <li>Work with departments to develop and review budget proposals for FY 25/26</li> <li>Conduct Budget Subcommittee review of all proposed budgets         Conducted Proposed Budget public hearing on June 3 and adopt a final budget on June 24     </li> </ul>

Initiatives	Progress Update	Next Steps
Recovery	Highlights from Q3 and Q4 (July-December 2024) include: COVID: This period the OES team has been working with FEMA to receive funding and to close out the Category Z (management and administration) project. All of the COVID response projects have been closed out this period.  August 2021 River Fire: This period the OES recovery contractor has been working with the California Fair Plan to recover insurance costs. \$360,000 has been obligated thus far with a federal share of about \$324,000.  December 2021 Winter Storm: This period the Recovery contractor has been working closely with CAL OES on our first two of six December 2021 Winter Storm recovery projects that focused on debris removal. Those are being reviewed and we are responding to requests for information as they come up. For the Dec 21 storm OES has submitted claims for \$1,921,668.10. Of this amount about \$1.75 million was for snow and fallen tree removal (our crews and contractors), about \$80,000 for firewood distribution, and about \$90,000 for emergency protective measures. None of these funds have yet been obligated.  February 2023 Winter Storm: The OES team readied more recovery projects for CAL OES review and accepted payment for some smaller projects. For this project total eligible costs are \$307,414.43 of which the federal share is \$230,560.66. The contract for the recovery contractor was extended to March 31st 2025.	Next period (January-June 25): In the next period, OES hopes to be much closer to completing the December 2021 CAL OES CDAA Claim. Most of the requests for information should have been identified and satisfied by then.  Many of the February 2023 Winter Storm Projects should be completed and obligated as well.

Emergency Preparedness		
Initiatives	Progress Update	Next Steps
Hazard Mitigation Office of Emergency Services 2023	<ul> <li>Highlights from Q3 and Q4 (July-December 2024) include:</li> <li>Brought list of 18 Qualified Vegetation Treatment vendors for wildfire mitigation projects to the BOS for approval July 9, 2024.</li> <li>Held Ponderosa Phase 1 Maintenance and Phase 2 Town Halls to kick-off 600-acre maintenance and 300-acre new implementation wildfire mitigation projects.</li> <li>Collected Right-of-Entry forms for 5,600 acres of treatment design and environmental compliance as part of the South Yuba Rim Hazardous Fuel Reduction Project.</li> <li>Held Woodpecker Ravine Shaded Fuel Break Virtual Town Hall.</li> <li>Completed treatment design for 360 acres of shaded fuel break treatment as part of the Woodpecker Ravine Shaded Fuel Break Project.</li> <li>Conducted environmental compliance and treatment design activities for the Nevada County Roadside Vegetation Abatement Project Phase 1 Project.</li> <li>Brought the first ever Good Neighbor Agreement (GNA) with USFS Tahoe National Forest to the BOS for approval July 9, 2024 to increase the pace and scale of collaborative work on federal land.</li> <li>Brought the Critical Evacuation Route and Hazardous Vegetation Removal Project to the BOS for approval November 12, 2024. This \$750,000 grant with 1:1 match will fund 59, \$20,000 community identified projects.</li> <li>Worked Nevada County Resource Conservation District (RCD) to implement the Livestock Fuel Reduction Program.</li> <li>Awarded projects funded by the Forest Reserve (Title III) for support local first responders.</li> <li>Released RFPs for the CWPP interactive GIS Applications and Land Management Plan, identified qualified vendors, and awarded contracts.</li> <li>Brought for BOS approval \$229,106 in Sierra Nevada Conservancy Regional Forest and Fire Capacity Program Funds which will support a limited term staff Registered Professional Forester in OES.</li> <li>Launched the Old Downieville BLM Collaborative Capacity Building Project to remove 38 hazard trees along a critical evacuation route for Nevada City resid</li></ul>	Plans for Q1 and Q2 (January-June 2025) include:  Release Task order for \$300,000 worth of collaborative roadside vegetation work in eastern Nevada County under the GNA with USFS Tahoe National Forest.  Bring for BOS acceptance \$5M in Collaborative Wildfire Risk Reduction Program funding under the GNA for work along Forest Service roads on the San Juan Ridge.  Support execution of on-the-ground work in the second cohort of properties in the Jones Bar Firewise Community as part of the Sierra Foothill Forest Climate Resilience Project in partnership with Sierra Streams Institute.  Be responsive to ongoing Requests for Information for pending grants including the Lower Deer Creek/Penn Valley Hazardous Fuels Reduction Project (\$5 Million Dollars).  Finalize environmental compliance for the Woodpecker Ravine Phase 1 Shaded Fuel Break Project, identify treatment vendors, and begin implementation.  Release RFPs for Project Management and Architectural Assessments for the BRIC Phase 1 Project.  Identify and pursue grant opportunities to fund projects in alignment with the Community Wildfire Protection Plan.
Reduce Hazardous Vegetation on County- Maintained Roads and County Owned Property Information and General Services		

Economic Development		
Initiatives	Progress Update	Next Steps
<b>↑</b>	Q3 & Q4 (July - December 2024) highlights include: Agriculture	Q1 & Q2 (January - June 2025) plans include: Agriculture
Support potential high growth sector development	<ul> <li>The Ag Department and Economic Development Office supported Sierra Harvest in acquiring the Beginning Farmer and Rancher Grant with USDA.</li> <li>The Ag Department, Planning Department and Economic Development Office continued to collaborate on the Sustainable Agriculture Land Conservation Grant which has a goal of developing an Agricultural Working Landscape Conservation Plan.</li> <li>Ag staff continue to participate on the Nevada County Food Policy Council, whose mission is to improve the health and wellbeing of individuals, the community and environment through a just, equitable and sustainable food system. Our Agricultural Biologist sits on the Steering committee, offering the County's collaboration and perspective.</li> <li>The Economic Development Program Manager gave a presentation to the Food Policy Council explaining what services the Economic Development Office offers and discussing how to collaborate in the future.</li> <li>The county Ag staff participated at Farm Day, where over 700 Nevada County 2nd and 3rd graders learned about agriculture in Nevada County by visiting various information booths and exhibits.</li> <li>Our Ag Commissioner moderated an Agricultural Panel during the county's Senior Executive Workshop, entitled "Ag - Connections to our Roots". This served as a platform for discussing a future vision for agriculture, how to engage younger generations, and shared challenges faced by our local agriculture industry.</li> <li>An informative session on August 7, served to educate Congressman Kevin Kiley and included Supervisor Hall, Supervisor Hoek, and our Agricultural Commissioner, among others. The purpose was to discuss Agriculture and Micro-Pond water storage.</li> <li>The Ag Commissioner presented the 2023 Annual Crop and Livestock Report for approval to the Board of Supervisors in October 2024.</li> <li>The Ag Commissioner participated with CEO Alison Lehman and Supervisor Hoek on KNCO to discuss agriculture in Nevada County.</li> <li>Tourism</li> <li>The Economic Developme</li></ul>	<ul> <li>The Ag Department, Planning Department and Economic Development will continue to serve on the Sustainable Agriculture Land Conservation grant committee focusing on the further development of an Agricultural Working Landscape Conservation Plan.</li> <li>As part of Sierra Harvest's USDA Beginning Farmer and Ranchers grant, the Ag Department will offer classes such as Safe and Effective Use of Pesticides and Land</li> <li>Use and Land Conservation and the Economic Development Office will provide a Business 101 class and participate in a grant writing class.</li> <li>The Agricultural staff will collaborate with the Nevada County Farm Bureau on the planning of their 2025 Nevada County Ag Tour.</li> <li>Tourism</li> <li>Economic development and recreation are collaborating on a gonevadacounty.com and recreation table tent that will go into hotel rooms, restaurants, and other opportune businesses.</li> <li>The Economic Development office is working with a community team to put together bundled experience packages. The goal is to coordinate with recreation which is looking at a kiosk outpost at the library and possibly one of our local hotels. It will also be highlighted on gonevadacounty.com.</li> <li>There is increased interest by influencers that want to highlight areas of interest in Nevada County, but the chambers, Economic Development Office, etc. are not in sync with how to handle this. The goal is to create a working guide on how to engage with influencers that everyone will use to ensure we are being consistent with how this is handled.</li> </ul>
	for the Arts" rack card as a tool to boost attendance for performing arts organizations that are struggling to bring back audiences to their events.	Cannabis
	<ul> <li>July – December 2024, 32,714 users visited the gonevadacounty.com site. Top cities visiting the site were San Jose, Sacramento, Los Angeles, Grass Valley and San Francisco. Facebook post impressions were 105,108 compared to last year's at 19,208. Search Engine Optimization (SEO) via Good Search increased by 99.57% year over year.</li> </ul>	<ul> <li>The Cannabis Division and Economic Development submitted a grant application in December 2024 for the 2025 Governor's Office of Business and Economic Development (GO-Biz), Cannabis Equity Grants Program. Grant funds can be used by applicants to support their business operations.</li> </ul>

operations.

Initiatives	Progress Update	Next Steps
	<ul> <li>Eighteen months of work with the Visit CA Strategic Planning Committee for the Gold Country concluded with a tourism and strategy report due in 2025 that will help set the stage for creating a marketing effort specific to Nevada County.</li> <li>Cannabis</li> <li>The Cannabis Division contracted with Sierra Business Council to complete the review of 116 equity grant awards from the Governor's Go-Biz Equity Grant and Department of Cannabis Control Equity Grant programs.</li> <li>The Cannabis Division implemented a self-service model for scheduling an Annual Cannabis Permit (ACP) inspection, which significantly improved process efficiency, resulting in a reduction of staff time.</li> <li>The Planning Department and the Cannabis Division brought an amendment to the Board of Supervisors which was approved, expanding the Cannabis Ordinance. The amendment included opportunities for cannabis related business including indoor cultivation, storefront retail sales (dispensaries), manufacturing, testing laboratories, and distribution. The approved amendment also allows these business activities to be located within additional zoning districts.</li> <li>The Cannabis Division brought before the Board of Supervisors a resolution for the creation of a selection committee to review and determine appropriate applicants to operate a cannabis retail sales business in the unincorporated areas of the county.</li> </ul>	<ul> <li>The Cannabis Division will lead the creation of a selection committee to review and determine appropriate applicants to operate a cannabis onsite retail sales (dispensaries) business in the unincorporate areas of the county.</li> <li>The Cannabis Division and Economic Development Office will support the Treasurer-Tax Collector in their efforts to determine the appropriate tax rate for retail storefront sales (dispensaries).</li> <li>The Cannabis Division will host the Northern California Cannabis Forum meeting in April 2025. This group focuses on cannabis regulation and businesses that operate within the cannabis marketplace. The working group includes attendees from both counties and municipalities. The meeting will include a tour at a cannabis business that holds a microbusiness license, which allows for cultivation, manufacturing and onsite retail sales.</li> </ul>

Initiatives **Progress Update Next Steps** Q3 & Q4 (July - December 2024) highlights include: Q1 & Q2 (January - June 2025) plans include: Nevada County Two-Year Action Plan Nevada County Two-Year Action Plan **Cultivate economic** diversification, Working with regional partners, the Economic Tied to Objective 3 in the Economic sustainability and Development Office mapped current and potential Development Action Plan which reads, with equity tasks as referenced in the Economic Development environmental and community safeguards in Action Plan. Twelve partners selected 75 tasks under place, fast-track approvals that lead to more five goals that they are working on individually and/or workforce housing at all price points, collaboratively. The goal is to complete approximately coordinate with the Planning Director to 35 of these in year one. build a webpage with information on developable housing sites that might be of CA JOBS First interest to developers and investors. The Program Manager will meet with • The Economic Development Program Manager regional economic development partners continued service on the CA Jobs First/We Prosper on their updates of tasks in progress and/ Together Leadership Council with focused effort on or completed and will provide a developing a Request For Proposal for the Catalyst Fund presentation to the Board of Supervisors which was released in November 2024 and will be due on year one Action Plan progress. in February 2025. Tied to the Action Plan Goal 1 Objective 1.1 focusing on entrepreneurship and small Other business formation, the Economic Development Office will contract with · The Economic Development Program Manager collaborated with the Economic Resource Council of Sierra Commons on their *Conceptualization* Nevada County and Integrated Communications and Development of a Learning Management System for Entrepreneurial Training program Strategies to create a report that reviewed various which will help accelerate business startplans (Action Plan, Recreation Master Plan, Comprehensive Economic Development Strategy Plan, ups, allow for scalability of the incubator and others) to see where they align. Upon a detailed programs, increases accessibility, and will align with adult learning theories. review and analysis of these plans, recommended priority actions, possible gaps, and potential joint Tied to the Action Plan Goal 1, Objective 1.1 the Economic Development Office will regional opportunities were identified. contract with the Economic Resource Council of Nevada County on their foursession business curriculum designed to provide new business owners in the construction field a comprehensive understanding of the key components of running a business. CA JOBS First • The Economic Development Program Manager will provide assistance and guidance to internal and external agencies that plan to submit a proposal for the Catalyst Fund under We Prosper Together. Once the Governor's Office releases the Request for Proposal for Implementation funding under CA Jobs First, the Economic Development Program Manager will help communicate opportunities and will provide assistance and guidance to internal and external agencies that plan to submit a proposal.

**Initiatives Next Steps Progress Update** Q3&Q4 (July - December 2024) highlights include: Q1&Q2 (January - July 2025) plans include: North San Juan (NSJ) Fire Suppression Project North San Juan (NSJ) Fire Suppression Project **Establish** infrastructure, • A ballot hearing was held where the majority of parcel · Community Development Agency staff will further projects and plans to support owners voted to approve the County Service Area-39, it submit a USDA funding application to economic vitality was then approved by the Board of Supervisors. obligate funding for the project's next The County's grant consultant, along with Community Development staff, held two public meetings that are The year-long well monitoring process will required in order to nominate the NSJ income survey commence. Staff will initiate the Request for Proposal for the Planning and Technical Assistance Grant (PTA) under the Community Development Block Grant for a consultant to start appraisals of the Right of Way (ROW) easements. Program. The grant consultant worked on a USDA application for The North San Juan income survey will be January 2025 to obligate funds for construction. implemented. · Well monitoring locations have been selected. Further A grant consultant will work on the second outreach to property owners for additional well Community Development Block Grant monitoring locations continues, with one or two application, assuming Notice of Funding additional locations being sought. Availability (NOFA) releases in May 2025. Proposals for the well monitoring consultant have been **County Facilities** received, and a final selection will be made by Consultants will complete an Airport December 2024. Revenue Sustainability Study, and the The design phase of the NSJ project is moving into its Airport Manager and team will evaluate final stage and is currently reviewing the 95% plan and steps for moving forward. specs. In addition, the draft easement agreements have Work is being done to acquire land known been received by the designer. as the base property. The goal is to build **County Facilities** out what CALFIRE and the United States Forest Service need to expand service. • The construction on the 20,000 sq. ft. County Storage Once the old county storage building is facility was completed in Dec 2024. County material

- The construction on the 20,000 sq. ft. County Storage facility was completed in Dec 2024. County material stored at the building by the airport will be moved to the new building opening up the building (Lot 6) for potential use by the airport in the future. An appraisal of
- the Air Attack Base is underway. The goal is to transfer Lot 6 to the airport when the environmental study is completed in December 2024.
- The Ranch house six plex housing complex was completed in Dec 2024. The building is 3,700 sq. ft. with six individual apartments to be used by the county's Behavioral Health clients.
- The county Green Waste Carbonizer Pilot program was initiated on the La Barr Meadows site. It was approved by the Grass Valley Planning Commission under a Conditional Use Permit for ongoing operations. The project objective is to remove unmarketable woody debris from storm locations, areas damaged by wildfire, and hazardous vegetation fuel reduction sites. Material is super-heated to create BioChar, which has beneficial uses as a soil amendment. This offers carbon capture, reduction of greenhouse gas emissions, and helps reduce threat of wildfire risk within the County.
- Once the old county storage building is vacated next to the airport, the plan is to demolish the building and lease out the yard until the next steps for airport expansion are in place.
- The Airport Manager will begin the process to assess if there is interest and funding to develop Lot 6 to offer aircraft hangars with second floor offices.
- The new county animal shelter project will move into the next 12–18-month phase for design and permitting work.
- The county Facility Department plans to go out to bid for reroofing Truckee Library, Nevada County Courthouse and Juvenile Hall.
- The Eric Rood Administrative Center (ERAC) pavement project is expected to go out to bid in 2025.
- The Jail and Crown Point generator project is planned to be completed by June 2025.

Initiatives	Progress Update	Next Steps
Seek funding and advocate for economic development priorities	<ul> <li>Q3 &amp; Q4 (July 2024 - December 2024) highlights include:</li> <li>The Economic Development Program Manager participated on the Legislative Workgroup with focus on creating a legislative Tracker and Annual Workplan. Additionally, the office participated in the Legislative Platform development process</li> <li>The Economic Development Program Manager attended CalEd's Rural Exchange meeting. Opportunities included connecting with rural stakeholders to identify best practices and support priorities, challenges, solutions and resources occurring in rural communities.</li> </ul>	<ul> <li>Q1 &amp; Q2 (January 2025 - June 2025) plans include:</li> <li>In coordination with the Economic Resource Council, the Economic Development Office will be available to assist organizations working through the Request for Proposal process for Catalyst funding under CA Jobs First/We Prosper Together due February 2, 2025.</li> <li>The Economic Development Office will communicate to stakeholders and provide outreach assistance when the Governor's office releases the Request for Proposal for Implementation Funding through Go Biz as part of CA Jobs First</li> <li>The Economic Development Program Manager will identify upcoming State and Federal funding opportunities, coordinate with departments within the county and local partners, and submit applications where funding aligns with economic development goals, objectives, and priorities.</li> <li>The Economic Development Office will coordinate with the Clerk of the Board Office to engage in advocacy opportunities that align with the 2025 Legislative Platform.</li> </ul>

**Initiatives Progress Update Next Steps** Q3 and Q4 (July - December 2024) highlights include: Q1 and Q2 (January – June 2025) plans include: The Economic Development Office will • The Economic Development Program Manager Support business focus on the following projects tied to the attraction. participated on the Trades Day planning committee Economic Development Action Plan. retention and hosted by the Nevada County Contractors Association. growth Convene local economic partners to Approximately 376 high school students attended to interact with business owners regarding possible career collaborate on the development of a paths in the trades from 36 businesses. In addition to How to do Business Guide for Nevada County to be completed mid-2025. Economic Development, the Building Department, Public The Economic Development Office will Works and the Sheriff's Office participated. As part of identify at least three businesses to their Nevada County contract, direct assistance was pilot and launch a Business Retention provided by Sierra Business Council to approximately and Expansion (BRE) program. 270 Nevada County businesses. During this time, over 75 A finance and incentive report will be workshops were hosted including topics such as presented to the Board of Supervisors Owning/Investing in Real Estate, Marketing for Success, at their 2025 workshop for discussion Quickbooks, Legal Issues for Small Business, Planning and potential next steps. for Business, Workplace Violence Prevention, DEI issues, Findings from business license Digital Marketing, and Access to Capital, among others. research will be presented at the 2025 Of the 34 grants given through the American Rescue Board of Supervisors workshop to Plan Act (ARPA) Community Resiliency Grant funding in determine next steps. 2022, 32 have completed their projects with two final projects to complete their work in 2025. There was The Economic Development Program \$2,032,710 awarded for grants in six sector areas: Safety Manager will conduct a business training in Net, Arts, Economic Development, Education/ Youth, the 2nd quarter of 2025 for beginning Community Centers, and Environment/ Recreation. farmers and ranchers. Economic Development and the Youth Coordinator The Economic Development office and the completed the US Chamber of Commerce's Talent Nevada County Youth Coordinator will Pipeline Management (TPM) Academy which trains coordinate with economic development economic development leaders on the TPM approach, a partners on a Youth Pitch Camp in western demand-driven strategy to create real career pathways county for 2025. for students and workers with talent pipelines aligned to Nevada Joint Union High School District has dynamic business needs. secured a grant, and the Economic ' The Youth Coordinator and Career Technical Education Development Office and Youth Coordinator Teachers at Nevada Joint Union High School District's are part of a team exploring adding a Culinary and Agriculture programs provided oversight three-year entrepreneurial career technical on their inhouse culinary catering and floral businesses pathway for the 25/26 school year. ensuring they meet expected learning outcomes and Coordination with Sierra College and provides industry mentors for consultation. The Youth Dignity Health is underway to offer a Coordinator expanded the work-based learning patient care pilot program initially focused opportunities placing interns at 20 local businesses and on certifying Clinical Nurse Assistants (CNA) that will have job opportunities within the local government agencies. Nearly 100 16–18-year-old local medical community. youth are participating. Nevada County government

offices are leading by example with five departments

participating.

Q3/Q4 (July – December 2024) highlights included: Q1/Q2 (January – December 2025) plans include:	Initiatives	Progress Update Next Sto	eps
<ul> <li>The Economic Development Office joined the Gold Country Destination Marketing Association (10 counties), an affiliate of Visit California, as a representative for our tourism partners with a goal of expanding the marketing footprint for Nevada County.</li> <li>Gonevadacounty.com social media and editorials focused on telling more picturesque stories of the country including stories like Walk Your Way Through Wine Country, Murals of Nevada County, and Fall Drives Through Nevada County. Working with the regional chambers, the</li> <li>Economic Development Office joined the Gold Country of Program Manager identified tourism and hospitality businesses that were not represented and added them to gonevadacounty.com. Editorials focused on highlighting businesses. Examples included: A Bite into a Chocoholic's Adventure, How to Pamper Yourself in Nevada County, and Four Romantic Getaway Ideas in Nevada County.</li> <li>As a pilot initiative, the Economic Development Action Plan).</li> <li>As a pilot initiative, the Economic Development Program Manager will work with the Cannabis Division on the Norther California Cannabis Forum in April 2025. Upon evaluation of that event and in collaboration with the chambers and hospitality industry, the goal is to develop plan to promote Nevada County as a great place to visit or reside, the Economic Development Office will callifornia and Gold Country Visitor Association websites.</li> <li>The Economic Development Program Manager identified tourism and hospitality on Destination Magazine</li> <li>The Economic Development Program Manager will work with the Cannabis Division on the Norther California Cannabis Forum in April 2025. Upon evaluation of that event and in collaboration with the chambers and hospitality industry, the goal is to develop plan to promote Nevada County as a great place to visit or reside, the Economic Development Program Manager will work work/Play ad and two-page editorial for the 2025 addition of Development Program Manager</li></ul>	Strengthen Rural and County Identity	<ul> <li>The Economic Development Office joined the Gold Country Destination Marketing Association (10 counties), an affiliate of Visit California, as a representative for our tourism partners with a goal of expanding the marketing footprint for Nevada County.</li> <li>Gonevadacounty.com social media and editorials focused on telling more picturesque stories of the country including stories like Walk Your Way Through Wine Country, Murals of Nevada County, and Fall Drives Through Nevada County. Working with the regional chambers, the</li> <li>Economic Development Program Manager identified tourism and hospitality businesses that were not represented and added them to gonevadacounty.com. Editorials focused on highlighting businesses. Examples included: A Bite into a Chocoholic's Adventure, How to Pamper Yourself in Nevada County.</li> <li>As a Devention of the Country of the Supplication of the Supp</li></ul>	proaden the reach of Nevada County as eat place to visit or reside, the nomic Development Office will enhance ada County's presence on the Visit fornia and Gold Country Visitor ociation websites.  Economic Development, Recreation CEO offices will collaborate on a Live/rk/Play ad and two-page editorial for 2025 addition of Destination Magazine.  Economic Development office will port and participate in the Recreation Adventure Fair in May 2025 focusing Boosting the Visibility of the County and assets (Goal 4 Economic Development on Plan).  In pilot initiative, the Economic elopment Program Manager will work in the Cannabis Division on the Northern fornia Cannabis Forum in April 2025. In evaluation of that event and in aboration with the chambers and pitality industry, the goal is to develop a into promote Nevada County as a great the to hold Executive Leadership and

nitiatives	Progress Update	Next Steps
<b>✓</b>	Highlights from Q3 and Q4 (July through December 2024) include:	This initiative is completed.
Complete the Programmatic EIR and expand the permitting "tool kit" to facilitate broadband.	County staff developed the Broadband Permitting Flow Chart and made it available on the Nevada County website. The flow chart will serve as another tool to promote the expansion of broadband development. It directs permitting applicants to either an Administrative pathway if a project meets the Broadband EIR Mitigated Measures (exempt from CEQA) or towards a Use Permit or Management Plan, requiring further review or additional CEOA analysis.	

Initiatives	Progress Update	Next Steps
Manage the "Last-Mile" Broadband Grant program with Sierra Business Council.	<ul> <li>Highlights from Q3 and Q4 (July through December 2024) include:</li> <li>Completed the Last-Mile Grant Program (Round 3) Award Selection and Recommendation of four applications pending BOS Approval at the January 14, 2025, meeting.</li> <li>Negotiated grant project footprints and terms with internet service providers to maximize funding, reduce cost per connection, and connect households in a phased approach.</li> <li>Developed GIS comprehensive broadband map with Sierra Business Council Consultant that consolidated all last mile grant project footprints across funding programs, inclusive of County-funded, Federal Funding Account (FFA), and California Advanced Services Fund Account (CASF) programs.</li> <li>Sierra Business Council purchased Ookla Speed Test Data to analyze speed tests throughout the County and verify map inaccuracies on various state and federal maps.</li> </ul>	<ul> <li>Plans for Q1 and Q2 2025 (January through June) include:</li> <li>Execute Last-Mile Grant Agreements and support internet service providers through planning, permitting, and deployment, as necessary.</li> <li>Continue to use Last Mile Broadband Program Maps to identify and highlight priority unserved areas and track grant areas being deployed or committed under state and federal grants.</li> <li>Utilize Ookla Speed test extract data to validate 'unserved' versus 'served' service areas on broadband maps incorporate heat map layer. Engage and inform the community about County efforts to expand broadband.</li> </ul>
Update the County's "Broadband Strategy."	The County's Broadband Workgroup continues to regularly convene and advise the county's strategy on the development of broadband on an ongoing basis that includes representatives from Information General Services Agency, the County's Chief Information Officer, County Executive Office, Community Development Agency, Public Works, Nevada County Planning Department, Economic Development and the Board of Supervisors. Key updates were incorporated into the Nevada County Broadband Strategy Plan.	This initiative is completed.
Fund and implement the "Dig-Once" policy.	<ul> <li>Highlights from Q3 and Q4 (July through December 2024) include:</li> <li>There has been minimal use of the County's Dig-Once Policy. Public Works is holding monthly meetings with PG&amp;E to advance future opportunities for the use of the program. In addition, Public Works is ensuring any applicable projects are flagged that could use the program.</li> <li>Current reasons for challenges on its implementation include the factor that the majority of projects are relatively small, in very remote areas, and with no service to take advantage of the program. They are also commonly isolated small segments that do not offer connectivity to other infrastructure.</li> </ul>	Plans for Q1 and Q2 2025 (January through June) include:  • Continue to promote the use of the program to applicable developers.

Initiatives **Next Steps Progress Update** Highlights from Q3 and Q4 (July through December 2024) Plans for Q1 and Q2 2025 (January through include: June) include: **Engage and inform** Supported Broadband, Equity, Access, and Deployment Promote approved revised BEAD Map the community about County efforts (BEAD) Challenge Process to correct outdated Federal upon publication from the NTIA in to expand Communications Commission (FCC) Map. preparation for the BEAD Application broadband. window to open in 2025. Designed and mailed direct notification postcards Continue to track all Last Mile Grant to targeted residential areas, distributed flyers at opportunities and inform the public and public events and areas of gathering, posted on ISPs, including the California Advanced social media, in newsletters, and other public Services Fund (CASF) Last Mile awareness platforms. Infrastructure Account, assuming the Tracked and responded to consumer challenges, application window opens in 2025. submitted consumer challenges, and worked with Promote other CASF grant programs, such ISPs and consumers to provide supporting as the Adoption Account. documentation of "non-serviceable," locations, as applicable to the BEAD Challenge Guidelines. Highlights from Q3 and Q4 (July through December 2024) Plans for Q1 and Q2 2025 (January through June) include: include: Seek grant funding Advocate to the California Public Utilities • Two Federal Funding Account (FFA) Awards were and advocate at awarded to projects within Nevada County totaling Commission (CPUC) on behalf of Nevada state and federal level for broadband. \$14,740,247, serving 435 homes. Fiber to the homes is County, to be considered for additional FFA 100% funded by the FFA program. funding awards. Nevada County has only received 20% of the original FFA allocation · Nevada County Fiber received a grant for of funds. This is partly due to the State of \$6,679,247 to deliver gigabit-speed internet to 215 California deferring \$700 million of its \$2 homes in the Banner Mountain Area Community. billion FFA Last Mile budget to future years Fourteen of the 215 designated homes have been due to the 2024 budget deficit. connected, extending the existing fifty-six fiber-to-Request support from Rural County the-home network. Representatives of California (RCRC) to Plumas Sierra Telecommunications received a advocate on behalf of Nevada County to \$8,061,025 grant to deliver gigabit-speed internet to award additional FFA awards pending 220 homes in the Town of Truckee with 50 percent California's 2025 budget. of the unserved locations located in disadvantaged Promote the BEAD competitive grant

application launch and support ISPs in their efforts to apply for BEAD grants within unserved areas in Nevada County. Track and promote the California Advanced

Services Fund (CASF) Last Mile Infrastructure program when the 2025

application window opens.

communities.

Initiatives	Progress Update	Next Steps
Establish partnerships to advance and undertake broadband construction projects.	<ul> <li>Highlights from Q3 and Q4 (July through December 2024) include:</li> <li>Staff attended the California Emerging Technology Fund (CETF) Best Practices Learning Group Workshop and Nevada County was awarded \$1,000 for unrestricted use towards Broadband and/or Digital Equity efforts. The workshop focused on Digital Equity as a whole, including Broadband Deployment, Digital Literacy and Inclusion, and Affordability.</li> <li>As a result of attending the Workshop, Nevada County was invited to apply for and was awarded a \$20,000 California Emerging Technology (CETF) Digital Equity Best Practices Leadership grant. Funds may be used for any digital equity or broadband advancement efforts.</li> <li>As a condition of the above grant award, Nevada County must participate in three two-hour Digital Equity Best Practices Learning workshops over a nine-month period, Sept 2024 – May 2025.</li> <li>Assisted Oasis Broadband in promoting and planning fixed wireless technology to Indian Trail and Eden Ranch communities.</li> </ul>	<ul> <li>Plans for Q1 and Q2 2025 (January through June) include:</li> <li>Participate in two additional CETF Digital Equity Learning Workshops in 2025. These workshops are interactive and consist of thirty-two counties and municipalities. The workshops provide information sharing of best practices, success, and challenges related to broadband deployment and digital equity.</li> <li>Continue consideration for how to best deploy the \$20K Digital Equity Best Practices Leadership grant funding award. Discussions include ideas such as purchasing library hot spots or devices for digital literacy training.</li> <li>Continue supporting and promoting smaller local ISPs in deploying fixed wireless technology in unserved areas where deploying fiber broadband may be prohibitive due to high build costs.</li> </ul>

Initiatives	Progress Update	Next Steps
Implement a centralized Landlord Liaison Program (LLP) Homeless Plan 2024	<ul> <li>Highlights for Q3 and Q4, 2024 (July through December) include:</li> <li>In April of 2024, Behavioral Health received award of over \$2.5 million in encampment resolution funds (ERF) to be used to stand up a 3.5 FTE Landlord Liaison Team. The team will provide primary housing navigation services to participants in the BHBH interim housing program, complimenting the case management by providing dedicated staffing and funding to finding and securing permanent housing through landlord engagement.</li> </ul>	Plans for Q1 and Q2, 2025 (January through June) include:  Bring the standard contract for awarded EF to the board for approval Complete a Letter of Interest/Request for  Proposal process to secure a Landlord Liaison program (LLP) provider  Implement the LLP, including dedicated staffing, risk mitigation funds, landlord incentives, medium term rental supports targeting unsheltered households in the Brunswick Basin and participants in the BHBH program.

**Initiatives Progress Update Next Steps** Highlights for Q3 and Q4, 2024 (July through December) Plans for Q1 and Q2, 2025 (January through include: Iune) include: Facilitate and . Continue Affordable and Workforce Housing The Ranch House construction is nearly complete and the promote partnerships Team monthly meetings. for the development facility is waiting on PGE hookup. Estimated occupancy is of affordable and Continue to implement CCE preservation January 2025. The facility will add 6 units of permanent supportive housing program for support of Board and Care Homeless Plan 2024 supportive housing to Nevada County's inventory. facilities. The Affordable Workforce and Housing Team is a • Submit application for PLHA Round 4. collaboration between the Community Development Agency and Health and Human Services to advance development of affordable and workforce housing through coordination on projects and policies. The Team meets monthly. Community Care Expansion (CCE) funding for preservation of an existing Board and Care facility was allocated in the amount of \$200k for operations and \$200k for capital, with an additional award of \$14,983 as of April 2023. Implementation is in progress. Pacific Crest Commons will provide 10 supportive housing units in Truckee. Round 4 No Place Like Home funding has been awarded and the project has also secured \$2M in local soft financing for development costs. The project has secured federal tax credits and is looking for gap financing. A Request for Proposal (RFP) was released through the Western Nevada County Regional Housing Trust Fund for 60% AMI or below affordable rental housing in January 2023. A developer was selected to complete phase 2 of Lone Oak Senior Apartments in Penn Valley for 31 units of low income senior housing; the project continues to identify gap financing. Pacific Crest Commons will provide 10 supportive housing units in Truckee. Round 4 No Place Like Home funding has been awarded and the project has also secured \$2M in local soft financing for development costs. The project has secured federal tax credits and is looking for gap financing. A Request for Proposal (RFP) was released through the Western Nevada County Regional Housing Trust Fund for 60% AMI or below affordable rental housing in January 2023. A developer was selected to complete phase 2 of Lone Oak Senior Apartments in Penn Valley for 31 units of low income senior housing; the project continues to identify gap financing. The Badger Lane house at Empire Mine Courtyard has 6 units in planning for individuals experiencing or at risk of homelessness for 30% AMI or less. Habitat for Humanity was selected to construct a single family home for a low income family, with other homes planned.

Initiatives	Progress Update	Next Steps
Increase availability of rental and mortgage assistance funding to prevent individuals and families from slipping into homelessness and implement a CoC-wide diversion strategy Homeless Plan 2024	<ul> <li>Highlights for Q3 and Q4, 2024 (July through December) include:</li> <li>Rental Assistance through the CalWORKS Housing Support Program (HSP) is dispersed through a contract with Connecting Point. HSP funds have been leveraged with other available housing funds through the Continuum of Care (CoC) and other sources. CalWORKS continues to contract with Connecting Point to leverage the Family Stabilization Program funds.</li> <li>HMIS administrator created a "prevention by-name list" of individuals that are at risk of homelessness. A process to work the list needs to be identified. The list is currently being used in a minimal capacity.</li> <li>Nevada County continues to identify funding for prevention assistance; however, state budget cuts may significantly affect programs.</li> </ul>	<ul> <li>Plans for Q1 and Q2, 2025 (January through June) include:</li> <li>Develop a process to identify low vulnerability individuals quickly and to quickly refer individuals at risk of homelessness to housing services as a first step in preventing homelessness.</li> <li>Develop a process to process individuals at risk of homelessness on the prevention byname list.</li> <li>Identify and apply for additional funding for rental assistance as it becomes available.</li> <li>Implement the Tenant Based Rental Assistance Program once funds are released by the state.</li> </ul>
Expand services and housing opportunities to transition aged youth and families with children to prevent entry into the adult homeless system and long-term homelessness. Homeless Plan 2024	<ul> <li>Highlights for Q3 and Q4, 2024 (July through December) include:</li> <li>CoC contracts utilizing the Homeless Housing, Assistance, and Prevention (HHAP) program youth set-aside funds are in place for providers serving youth. Projects selected will are in line with goals for youth outlined in the Homeless Action Plan.</li> <li>The Early Psychosis Intervention (EPI) Program with UC Davis has officially launched and referrals are ongoing, establishing expanded behavioral health services for youth.</li> <li>The Rapid Response Team (RRT) meets daily with the Review Evaluate Determine Team consisting of the Child Welfare Services (CWS) Emergency Response team to decide the pathway of CWS referrals. RRT has had success engaging families and as of Quarter 1, over 82% of families who successfully close with RRT do not have a repeat investigation in a year or more following referral, preventing out of home placements.</li> <li>As of December 2024, 70% of children aged 0-5 involved with Child Welfare were receiving behavioral health services. This is a very successful and significant increase over 2 years and is no longer considered a gap in service.</li> </ul>	Plans for Q1 and Q2, 2025 (January through June) include:  • Monitor progress towards Homeless Plan goals for youth providers in receipt of HHAP youth set aside funding.

**Initiatives Progress Update Next Steps** Highlights for Q3 and Q4, 2024 (July through December) Plans for Q1 and Q2, 2025 (January through include: lune) include: The Post Housing Support Team has been in place since Round 3 PLHA funds will be used to Strengthen housing focused case 2022 providing 3 FTE of staff to augment Behavioral expand the Landlord Liaison Program to management and Health case management at AMI leased, owned, and develop permanent housing options for post housing operated scattered site housing. The team provides BHBH program participants supportive services another layer of supportive services for clients residing \$2.5 million in Encampment Resolution Homeless Plan 2024 in PSH and other program housing. To date, the team Funds will also support the Landlord has provided services to 90 households across 81 units. Liaison Program, including the ability to In this time, only 3 tenants have had to be evicted or pay significant rental subsidies for up to otherwise removed from the units. Housing retention one year for participants, while a more rates have been very high since the inception of this permanent income subsidy or employment income is sought. While this is not program. . Case Management staff and the Post Housing Team permanent sustainable funding, these continue to meet weekly to discuss and coordinate grants will allow this robust and impactful housing needs and to ensure continuity of care for program to continue for the next 2+ years. individuals served by the partnering programs. The Hospitality House continues to work on team utilizes the established policy and procedure Sierra Guest House renovations and manual as a guidepost for decision-making and makes expansion. Sierra Guest Home provides adjustments to workflow as needed to optimize permanent housing with recuperative care resources. and services to align with CalAIM funding. Since the Post Housing Team was created in 2022 and Construction through the Community Care with the anticipated completion of Ranch House in Expansion (CCE) grant is underway, and 10 January of 2025, 35 units of permanent supportive more permanent housing options will be housing will have been created all of which receive added, expanding capacity from 17 to 27 post-housing services through the combined efforts of units. Construction is anticipated to be the post-housing team and existing BH case completed before the end of 2025. management staff. NCBH was successfully awarded Round 3 PLHA competitive funds in the amount of \$3 million. Behavioral Health Department was also successfully awarded \$2.5 million in Encampment Resolution In the BHBH Round Three grant award, the department received both program funding and also capital funding. The department received \$525,000 in funds to support the renovation of Badger Lane to add 6 units of housing. These units will be used in the Bridge Housing program for the next two+ years but eventually may become permanent housing. Additionally, \$925,000 of funding was received to support Hospitality House in building 13 units of housing on their Glenwood Road

property. This facility will also be used in the bridge housing program for the next few years but eventually

can become permanent housing units.

Initiatives	Progress Update	Next Steps
Expand year-round shelter capacity Homeless Plan 2024	<ul> <li>Highlights for Q3 and Q4, 2024 (July through December) include:</li> <li>CoC contracts utilizing the Homeless Housing, Assistance, and Prevention (HHAP) program youth set-aside funds are in place for providers serving youth. Projects selected will are in line with goals for youth outlined in the Homeless Action Plan.</li> <li>Contracts are in place for shelter in Western County, including North San Juan, and Tahoe Truckee area will utilize a regional warming shelter located in Kings Beach.</li> <li>Continued to contract with Community Beyond Violence for domestic violence shelter services.</li> <li>Continued to provide family housing and shelter options through the CalWORKS Housing Support Program (HSP).</li> <li>Nevada County received \$3.6 million dollars in funding to create 30 beds of transitional housing through the Behavioral Health Bridge Housing Program; funds have been contracted to Hospitality House and the project is in process of implementation.</li> </ul>	Plans for Q1 and Q2, 2025 (January through June) include:  • Continue to consider options for expanding family shelter.

Initiatives	Progress Update	Next Steps
Expand year-round shelter capacity Homeless Plan 2024	<ul> <li>Highlights for Q3 and Q4, 2024 (July through December) include:</li> <li>CoC contracts utilizing the Homeless Housing, Assistance, and Prevention (HHAP) program youth set-aside funds are in place for providers serving youth. Projects selected will are in line with goals for youth outlined in the Homeless Action Plan.</li> <li>Contracts are in place for shelter in Western County, including North San Juan, and Tahoe Truckee area will utilize a regional warming shelter located in Kings Beach.</li> <li>Continued to contract with Community Beyond Violence for domestic violence shelter services.</li> <li>Continued to provide family housing and shelter options through the CalWORKS Housing Support Program (HSP).</li> <li>Nevada County received \$3.6 million dollars in funding to create 30 beds of transitional housing through the Behavioral Health Bridge Housing Program; funds have been contracted to Hospitality House and the project is in process of implementation.</li> </ul>	Plans for Q1 and Q2, 2025 (January through June) include:  • Continue to consider options for expanding family shelter.

Initiatives	Progress Update	Next Steps
Expand and strengthen non-congregant, navigation-based, interim housing options Homeless Plan 2024	Highlights for Q3 and Q4, 2024 (July through December) include:  Nevada County Behavioral Health and Housing and Community Services continually consider funding and project options to strengthen non-congregate, navigation based, interim housing options. In this ongoing process, many successes are recognized:  Behavioral Health secured \$3.6 million in funding in 2023 to be used over 3 years to expand interim and non-congregate shelter, successfully leveraging funds to expand shelter and reduce unsheltered homelessness.  BHBH Program has secured 3 master-leased houses which includes one property that has a tri-plex. BHBH round 3 was awarded to Nevada County and will be subcontracting to Hospitality House (HH) in order to build additional housing on a property owned by HH. This should allow for up to an additional 15 units of interim housing over the next year.  Integration of congregate and non-congregate operations has been successful through the continued support of hotel rooms for medically vulnerable people in the community, increased capacity in the shelter through opening of Brunswick Commons and the conversion of Empire Mine Courtyards to permanent housing, and the support of 20 bed units at Sierra Guest Home. Sierra Guest Home provides permanent housing with recuperative care and services to align with CalAlM funding. Construction through Hospitality House's Community Care Expansion (CCE) grant is underway, and 10 more permanent housing options will be added, expanding capacity from 17 to 27 units.  All contracted providers are required to capture data on anyone entering the homeless response system and the Housing Resource Teams (HRT) and coordinated entry actively work to refine, update, and ensure accuracy of all people on the By-Name List. We have achieved the quality data marker, and the Built for Zero Data portal is real-time.  BH continues to work towards functional zero for veterans homelessness. BH is currently partnering with FREED through the Landlord Liaison program to house 10 veterans by the	Plans for Q1 and Q2, 2025 (January through June) include:  • Continue to work with Connecting Point and HMIS administrator to continue to quickly identify people entering or reentering homelessness and connect them to services.  • HH will develop a plan and begin construction on BHBH grant funded projects with the goal of constructing 15 new units of interim housing.  • Construction at Sierra Guest House through Hospitality House will continue and is expected to be completed by the end of 2025.

**Initiatives Progress Update Next Steps** Highlights for Q3 and Q4, 2024 (July through December) include: Support system-wide Data quality standards are implemented into all service improvement to data collection, measures, provider and data provider contracts. Achieved quality collaboration on By-Name data. Built for Zero metrics are tracked and funding reported through the HMIS administrator and in opportunities. and implementation ClearPoint and a reporting mechanism as a function of of the County-CoC the CoC has been developed. The CoC is implementing joint strategic plan a Data Evaluation Committee to address data quality Homeless Plan 2024 and performance measures for homeless service providers. The CoC score given by HUD score has been raised from previous years but is still slightly below median. The score affects the CoC's ability to compete for federal funding. The Homeless Resource Council of the Sierras (HRCS) implemented a method of engaging service providers on the application questionnaire. To address HUD recommended improvement to the coordinated entry system, the CoC implemented a direct referral process, an inactive policy, and mandatory data quality standards. Homeless Action Plan was created in collaboration between County and CoC and outlines shared goals and priorities through 2024. The Plan identifies disparities among subpopulations found through HMIS and the coordinated entry system. Measurable goals were developed to address these disparities. Specific policies to address disparities and contracted deliverables need to be developed. The CoC is now administering HHAP funding tied to the shared goals and will be working to include performance measures related to the goals in provider contracts. The 2025 PIT count will occur in January or February of An executive director for the CoC was hired to increase administrative capacity within the CoC. Working with the Executive Director of the CoC, Built for Zero has been brought in as a financial partner with \$375,000 in funds committed to add capacity, align systems, create coordinated entry processes, and maintain functional Highlights for Q3 and Q4, 2024 (July through December) include: Strengthen the Multiple Housing Resource Teams (HRT) spanning coordinated multidisciplinary case Truckee, Veterans, Families, and Chronic Homeless conferencing team have been implemented. Information is tracked (Homeless Resource through the coordinated entry system and all Housing Team) Resource Teams have access. The Built for Zero Homeless Plan 2024 dashboard is accurate according to the By-Name list

and reflects subpopulations for chronic and veterans.

Initiatives Progress Update Next Steps



Continue to support and strengthen outreach, engagement, and case management Homeless Plan 2024 Highlights for Q3 and Q4, 2024 (July through December) include:

- With the ending of the SAMHSA GBHI grant that supported 5-years of the HOME team staffing. Hospitality House was contracted through Behavioral Health Bridge Housing (BHBH) grant funds to ensure there was no net loss of outreach and case management at Hospitality House. BHBH is providing 35 new beds to serve as interim "bridge" housing for chronically homeless individuals with serious mental illness and substance use disorders; this is an increase of 5 beds in Q3 and Q4. The goal of the funding is to bridge temporary and interim shelter to permanent, sustainable housing. In total, the program aims to serve approximately 150-200 individuals through 2027. The BHBH program began providing services, including interim housing and case management services in December of 2023, providing temporary housing to 80 unduplicated individuals, totaling 7508 occupied bed nights in 2024 through Q3 (Sept 2024). Housing navigation services were provided to program participants, leading to 13 participants exiting the program for permanent housing opportunities.
- The ECM Team of 7 staff members provided case management to 298 individuals in 2024. ECM Team services were supported by a third round of awarded IPP (Incentive Program Plan) funding and a second award of PATH Cited funds. These funds have helped to fund a new ECM supervisor position and filled funding gaps in the EMC outreach nurse position. Through the BHBH program, the Enhanced Care Management (ECM) team also supports connecting vulnerable individuals who are justice-involved to housing and case management services upon release from incarceration.
- The position of Forensic Liaison has been filled and is fully operational, providing substance use disorder and Mental Health screenings in the jail, and providing clients leaving incarceration with resources and housing support upon re-entry into the community.
- BH has launched the CalAIM jail linkages program which supports incarcerated individuals with pre-release coordination and ensures that community members begin receiving supportive services and linkage to housing and community services seamlessly in their transition back into the community.
- Planning to use the new day center operation as a service location for clients in need of Public Defender and Probation services. Center is currently under construction.

Plans for Q1 and Q2, 2025 (January through June) include:

- Continue to utilize outreach and collaboration with the BHBH Team to reach vulnerable Nevada County residents where they're at and bring them into services and shelter.
- The ECM team will continue to operate and provide outreach services while the day center construction is completed, with construction anticipated to be completed by Q2 2025.
- Map the pathways unsheltered individuals take to access housing, offering a clearer understanding of how people experiencing homelessness navigate the various systems connected to local programs supporting unsheltered individuals. This insight will help improve these systems and better support those in need.

Initiatives	Progress Update	Next Steps
Finalize and approve the Nevada County Recreation and Resiliency Master Plan.	<ul> <li>Highlights for Q3-Q4 (July - Dec 2024) include:</li> <li>Closed out the contract with Design Workshop and set up MOU with IS to publish the final plan and storymap on the County website;</li> <li>Completed a contract with BKF engineers for grant writing services to 1) develop a complete Prop 64 grant application, and 2) one California or Federal grant application as identified by the P2M Working Group to help fund aspects of the P2M project;</li> <li>Hosted regular meetings with the Recreation Coalition to build momentum and support for various projects and next step recommendations.</li> </ul>	<ul> <li>Plans for Q1-Q2 (January – June 2024) include:</li> <li>Publish the recreation story map on the Rec website, as an overlay of the trail map;</li> <li>Continue to host regular meetings and presentations with community groups of the final Plan to build momentum and support for various projects and next step recommendations.</li> </ul>
Promote health and safety at river crossings, lakes, trailheads, and other high-use or high-risk areas.	<ul> <li>Highlights for Q3 – Q4 (July- December 2024) include:</li> <li>Awarded a grant of \$106,037 by the California Department of Fish &amp; Wildlife ("CDFW") Boating Access program for the Truckee River - Glenshire Road project;</li> <li>Reviewed Outdoor Visitor Safety Fund round 1 and 2 project progress reports and closed out completed projects;</li> <li>Finalized and encumbered ARPA funds through an MOU with IGS to support sustainable recreation and visitor intercept campaign and Recreation Outpost installation at the Madelyn Helling Library, and Rood Center;</li> <li>Developed collateral to support the 2025 Visitor Intercept Campaign in early, in coordination with the South Yuba River Public Safety Cohort ("Cohort"), that includes printed materials, stock photos library, and social media posts;</li> <li>Finalized charter agreement with members of the South Yuba River Safety Cohort.</li> </ul>	<ul> <li>Plans for Q1 – Q2 (January – June 2025) include:</li> <li>Refresh and implement the PSA campaign for May through October on river and visitor safety;</li> <li>Continue to review Outdoor Visitor Safety Fund round 1 and 2 project progress reports and close out, support, and promote projects, as needed;</li> <li>Plan and Explore options for funding to update the South Yuba River Comprehensive Management Plan</li> </ul>
Enhance recreation access, health and safety, economic development, and resource conservation.	<ul> <li>Progress Update:         Highlights for Q3 and Q4 (July – December 2024) include:     </li> <li>Convened Pines to Mines Trail meetings with stakeholders, to develop an implementation plan outlining construction cost, timeline, grant and funding opportunities. Created a draft of P2M alliance charter to outline roles and responsibilities of the partners, with committees created for fund raising, and communication, messaging, and trail construction;</li> <li>Convened monthly working group for the annual <i>Heart of Gold Gravel Race and Festival</i>, and hosted the event on October 5th raising approx. \$125k to support youth mental health;</li> <li>Engaged Bear Yuba Land Trust as a contractor for \$140k towards creating a wayfinding signage standard, plan, inventory and finally installing the signs through Nevada County</li> </ul>	Plans for Q1- Q2 (July – December 2025) include:  Outline workplan for the historic California Trail route and roadside signage with the National Park Service and county's Department of Public Works; Create and Issue an RFP for \$150,000 towards the engineering design work for the Soda Springs Visitor Center.

Initiatives	Progress Update	Next Steps
Support capacity and sustainability of Western Nevada County organized recreation.	<ul> <li>Highlights for Q3-Q4 (July 2024 – December 2024) include:</li> <li>Corresponded with Western Gateway Recreation and Park District. Complete a gap loan agreement for \$177,000 as requested by Western Gateway RPD to support project cashflow for reimbursable Per Capita and Rural Recreation and Tourism grants.</li> <li>Facilitated the Nevada County Recreation Coalition meeting with a focused discussion on Recreation &amp; Resiliency Master Plan focus areas</li> <li>Started a working group to plan the Recreation Fair.</li> <li>Set up an MOU with IGS to create Recreation outposts at Madelyn Helling Library and the Rood Center as pilot projects</li> </ul>	<ul> <li>Plans for Q1-Q2 (January – July 2025) include:</li> <li>Facilitate the Nevada County Recreation         Coalition meeting with a focused         discussion on Recreation &amp; Resiliency         Master Plan focus areas of Recreation Fair,         Recreation Outposts, Centralized Hub, and         Park District collaboration         Develop and release RFP for AB1600         Recreation Mitigation Funds;         Develop project scope and estimates for         improvements to Oak Tree Community         Park to submit to the Prop 64 funding         program, as identified in the Recreation &amp;         Resiliency Master Plan; and</li> </ul>
Identify funding mechanisms and act on advocacy priorities to sustain recreation.	<ul> <li>Highlights for Q3-Q4 (July-Dec 2024) include:</li> <li>Began work with Facilities staff for design and engineering scope of the Northern Sierra Air Quality Management District (NSAQMD) grant funded project to improve trail connectivity, wayfinding and signage at the Rood Center.</li> <li>Began work on the launch of an employee e-bike fleet program scope of Northern Sierra Air Quality Management District (NSAQMD) grant to model and test micro-mobility options.</li> <li>Brought forward two proclamations approved by the Board of Supervisors to celebrate and promote benefits of recreation in Nevada County: "Public Lands Day" (September) and "SYRCL River Clean Up Day" (September).</li> </ul>	<ul> <li>Plans for Q1-Q2 (January-June 2025) include:</li> <li>Submit pre-applications to WCB for the Van Norden Restoration and Recreation project and South Yuba River Management Plan;</li> <li>Explore funding opportunities for Pines to Mines project</li> <li>Continue management of the scope of work for the NSAQMD grant project, to be completed by June 2025.</li> </ul>
Staff recreation collaborative(s) to promote countywide coordination.	<ul> <li>Highlights for Q3-Q4 (July-December 2024) include:</li> <li>Convened monthly meetings with South Yuba River Public Safety Cohort, Nevada County Recreation Coalition, and Convene, Champion, and Catalyze collaboratives;</li> <li>Published Nevada County Recreation quarterly newsletter and increased frequency of Nevada County Recreation Coalition to quarterly;</li> </ul>	Plans for Q1-Q2 (January-December) include:  • Continue convening monthly collaboratives  • and grant strategy sessions; Support Climate Resilience and Economic Development objectives and shared priorities.

OBJECTIVES

Climate Resilience

Initiatives	Progress Update	Next Steps
Community Coordination	<ul> <li>Highlights for Q3 and Q4 (July 2024 - December 2024) include:</li> <li>Nevada County's Energy Action Plan (EAP) community workgroup convened monthly with County staff support, furthering initiatives including public education and pilot project planning to connect income-eligible residents with energy saving benefits.</li> <li>Began to develop governing structure, establish agency participation and roles, and move ahead with structural planning for the Western Nevada County Climate Collaborative.</li> <li>Launched an e-bike fleet program for County staff, supported by a crew of Eco-Riders, staff members who will support the program through championship, organization, bike maintenance skills and general cycling enthusiasm.</li> <li>Sustainability communications written by the County's Climate Resilience Microbusines Team were featured in monthly Staff Bulletins, educating county staff on climate events and issues such as Plastic Free July, Clean Air Day, lowering food waste around Thanksgiving and sustainable gift-giving for the holidays.</li> </ul>	<ul> <li>Plans for Q1 and Q2 (January - June) 2025:</li> <li>Finalize structure of Western Nevada County Climate Collaborative, identify and convene partners and host kickoff meeting</li> <li>County is supporting Sierra Energy Reimagined and the Energy Action Plan</li> <li>Working Group in connecting SNEW resources with existing businesses.</li> <li>Continue our participation with the Climate Transformation Alliance</li> <li>Work in partnership with CRMT to improve County sustainable practices</li> <li>Promote workforce capacity – energy auditors and heat pump installation</li> <li>Develop stakeholder list for Climate Action and Adaptation Plan.</li> </ul>
Climate Strategic Plan	<ul> <li>Highlights for Q3 and Q4 (July 2024 - December 2024) include:</li> <li>Nevada County completed an RFP process which led to the selection of a consultant to support the development of the Climate Action and Adaptation Plan as stated in the Regional Resiliency Grant Program. Planning is finalizing the contract, which will come to the Board of Supervisors in early 2025.</li> <li>Received completed baseline inventories of community-wide and County facility greenhouse gas emissions from Sierra Nevada Energy Watch (SNEW).</li> </ul>	<ul> <li>Plans for Q1 and Q2 (January - June) 2025:</li> <li>Present CAAP development consultant contract to the Board of Supervisors for approval.</li> <li>Develop and implement community engagement strategies to inform the development of the plan.</li> <li>Complete County policy inventory and gap analysis.</li> </ul>

Initiatives	Progress Update	Next Steps
Harden Critical Infrastructure	Highlights for Q3 and Q4 (July 2024 - December 2024) include:  The Nevada County Zero Emission Vehicle Transition Plan was approved by the Nevada County Board of Supervisors.  Phase 2 of Nevada County's ZEV Transition Project, the purchase of two additional inground induction chargers and installation of all three chargers at Tinloy Transit Center, is underway, with the design phase complete and an RFP for construction forthcoming. Funding for this phase is via State of California SB 125 Transit and Intercity Rail Capital Program (TIRCP) and Zero Emission Transit Capital Program (ZETCP), as allocated to Nevada County Transportation Commission.  Environmental Health contracted with Stantec to advise on Nevada County's Drought Resiliency Plan. A Drought Resiliency Advisory Group was established, and an overview of the current status of wells and risk areas in Nevada County pertaining to groundwater and supply has been completed.  With the aid of CalRecycle grant funds, the Solid Waste Division has been working on SB1383 implementation including developing SB1383 programs with assistance from consulting firm, R3 Consulting; investing in education materials (composting pails, handouts, and fair booth supplies); outreach to the public through town halls, workshops, community events including a booth at the Nevada County Fair; and advertising through local media outlets.  The Nevada County Facilities Department was awarded \$700,000 through the Local Government Building Decarbonization Challenge to transition Nevada County's fleet from internal combustion vehicles to electric vehicles and support the planning and design of Zero Emission Vehicle charging stations at County and community partner facilities, as well as public-access charging stations. Strategically located charging stations will connect Disadvantaged Communities (DACs) and economically challenged areas, promoting ZEV use and boosting travel to underserved recreational areas.  Used funding from the Low Carbon Transit Operations Program to continue Low-Inc	<ul> <li>Plans for Q1 and Q2 (January - June) 2025:</li> <li>SB1383 food waste collection program launches in January.</li> <li>Explore strategies / partnerships with NID on water infrastructure</li> <li>Connect and identify incentives for building</li> <li>electrification and decarbonization</li> <li>Continue to implement recently approved</li> <li>Zero Emission Vehicle Transition Plan.</li> </ul>

Initiatives	Progress Update	Next Steps
Enhance Carbon Storage and Sequestration	<ul> <li>Highlights for Q3 and Q4 (July 2024 - December 2024) include:</li> <li>Approved the Conditional Use Permit of Alpenglow Sawmill in Truckee, allowing for the construction and operation of a mixed-use development including a forestry management and material processing facility which will support local fuel reduction projects, increasing local defensibility against wildfire and reducing number of vehicle miles traveled to transport fuels to processing facilities.</li> <li>September 28, 2024, was proclaimed "National Public Lands Day" in Nevada County.</li> <li>September 28, 2024, was proclaimed the "South Yuba</li> <li>Citizens League's 27th Annual Yuba River Cleanup" in Nevada County.</li> </ul>	Plans for Q1 and Q2 (January - June) 2025:  • Work with Economic Development to identify workforce development opportunities within forest health, including connecting with Alliance for Workforce Development and Sierra College around workforce opportunities  • Explore opportunities for biochar facility output to support local farmers and ranchers with local food production.  • Monitor opportunities through CARB's upcoming scoping plans
Funding and Advocacy	<ul> <li>Highlights for Q3 and Q4 (July 2024 - December 2024) include:</li> <li>Hosted Congressman Kiley with partners SYRCL and USFS at Van Norden Meadows to showcase meadow restoration work and its impacts on watershed resilience. Advocated for additional federal funding opportunities to elevate this critical resiliency work.</li> <li>Submitted proposal for funding for the Nevada County Transportation Enhancements for Safety and Air Quality Improvement Project through the California Transportation Commission's Local Partnership Program, which would include funding for the purchase of three 35-foot low-floor battery electric Zero Emission Transit buses to replace three 30-foot Class E diesel cutaway buses.</li> </ul>	<ul> <li>Plans for Q1 and Q2 (January - June) 2025 include:</li> <li>Develop Grants Plan - Identify upcoming State and Federal funding opportunities and submit applications where opportunities align with goals, objectives, and partnerships.</li> <li>Position County projects to align with funding opportunities from Proposition 4</li> <li>Engage in advocacy opportunities to elevate and pursue County priorities. Develop and submit federal earmark requests to support priority projects.</li> </ul>
Public Health	Highlights for Q3 and Q4 (July 2024 - December 2024) include:  October 2, 2024, was proclaimed "California Clean Air Day" in Nevada County.	<ul> <li>Plans for Q1 and Q2 (January - June) 2025:</li> <li>Develop messaging and education programs</li> <li>Elevate Public Health priorities with the development of the County Climate Action and Adaptation Plan</li> </ul>
Promote Energy Efficiency, Renewable Energy, and Storage Capabilities	<ul> <li>Highlights for Q3 and Q4 (July 2024 - December 2024) include:</li> <li>Collaborating with community-based EAP Workgroup to develop community-focused presentation to inform realtors, HOAs, and residents of low commitment, high return energy saving strategies.</li> <li>Developing curriculum in partnership with EAP and Sierra College around energy auditing and contractor work</li> <li>Conducted an Impact Assessment Study for Pioneer Community Energy expanding into unincorporated Nevada County, outlining an opportunity for unincorporated Nevada County to launch service to customers in October 2027.</li> <li>Project GO has weatherized over 160 homes and helped over 500 households with utility assistance in Nevada County as of October 2024.</li> </ul>	<ul> <li>Plans for Q1 and Q2 (January - June) 2025:</li> <li>Long-term planning for communications</li> <li>Collaborating with NCERC on workforce development curriculum</li> <li>Additional outreach and communications around Project Go</li> </ul>