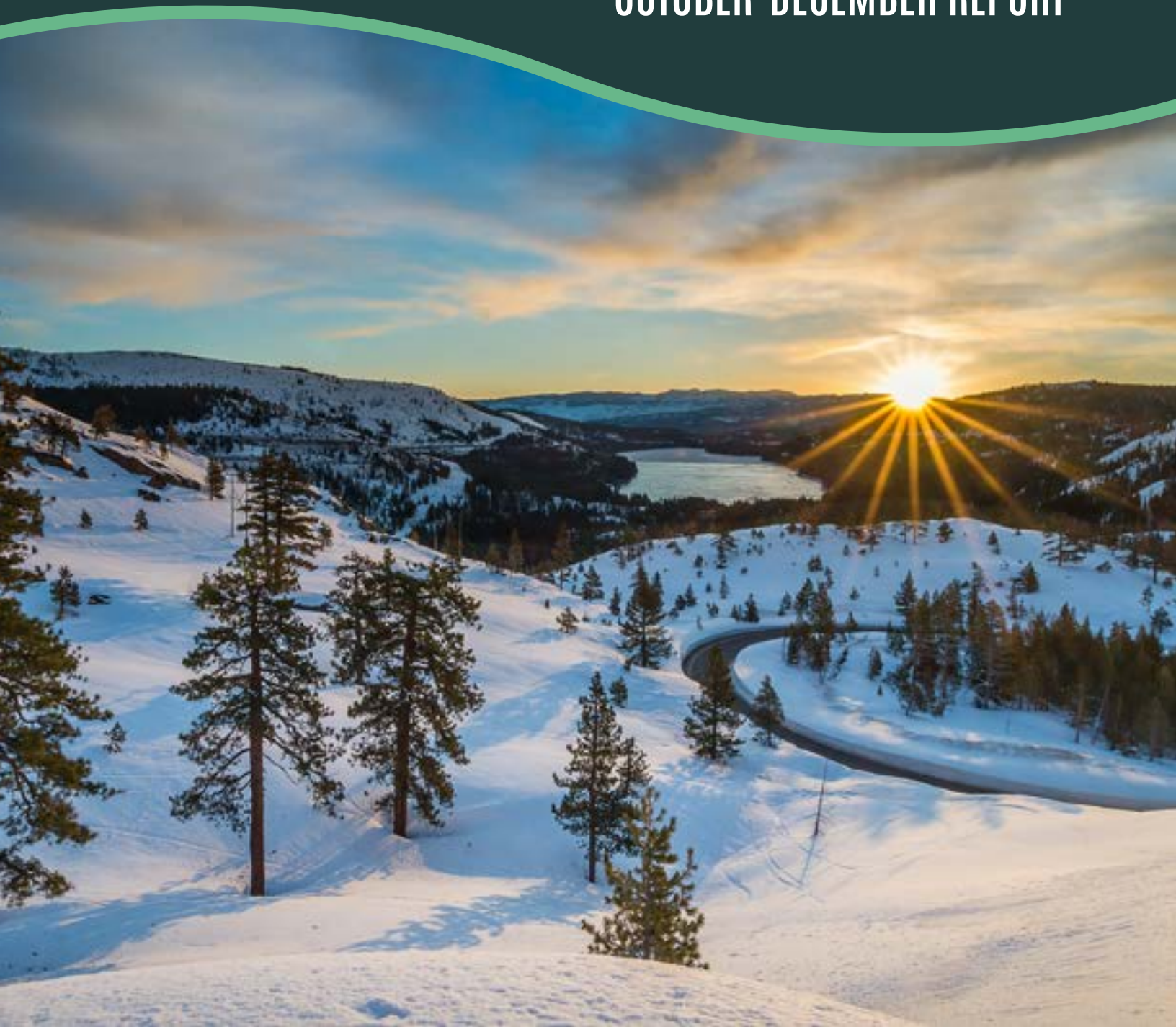




2022 BOARD OBJECTIVES

OCTOBER-DECEMBER REPORT



QUARTERLY STATUS REPORT ON THE NEVADA COUNTY BOARD OF SUPERVISORS' 2022 OBJECTIVES

Message from the Chair



Reflecting on 2022, I continue to be equally proud and astonished by what our little county can accomplish.

As we head into the winter season with the potential for another “Snowmageddon,” our commitment to **emergency preparedness** continues. Downed trees put our neighborhoods at risk. That’s why I’m pleased to report we’ve removed over 254 trees along key evacuation routes thanks to a CAL FIRE grant.

Reducing the threat of wildfire remains a major focus. We had our first Town Hall about the South County Shaded Fuel break. Good news is that over 60% of landowners within the project footprint have already signed up to participate. In addition, over twenty-six wildfire prevention projects have been completed or are underway this winter thanks to the County’s microgrant program. We also received an award from the California State Association of Counties for our innovative Disaster Livestock Program to support the safe evacuation of livestock from commercial ranch operations during a disaster such as a wildfire.

Our momentum on **economic development** keeps picking up too. Our recent Agricultural Report noted that this sector contributes about \$21M to our local economy (an 8% increase over the previous year) and, for the first time, noted how legal commercial cannabis contributes another \$12M.

We partnered with Bright Futures for Youth to develop a Youth Workforce Program thanks to a \$1.7M grant we received from the State. Through this program, local youth can gain valuable paid work experience with various local nonprofits (at no cost to the nonprofit), helping develop our up-and-coming workforce and supporting our local nonprofit economy.

This year, we’ve worked to remove barriers to make **broadband** projects less costly and time-consuming. In November, we received almost \$500,000 from the California Public Utilities Commission to provide the network design and engineering for broadband across the county, and our countywide Broadband Environmental Impact Report is expected to be completed in early 2023. Ultimately, these initiatives will lay the groundwork for more completed projects and increased access to high-speed internet for our residents and businesses.

Looking ahead, we recently announced that our **Recreation** and Resiliency Master Plan process will kick off in 2023. This process will bring together the community and over 90 recreation stakeholders for input and serve as a tool to organize and prioritize countywide recreational resources.

Lastly, I’d like to recognize my colleague, Dan Miller, who is retiring after eight years as District 3 Supervisor and 33 years in public service for this community – his accomplishments will be felt for years to come.

2022 has had many successes to celebrate. Thank you for all that you do to make Nevada County such a great community to live in. As we enter the new year, I wish everyone a happy and healthy 2023!

A handwritten signature in blue ink, appearing to read "Susan Hoek". The signature is fluid and cursive, written over a thin horizontal line.

Susan Hoek, Chair
Board of Supervisors

2022 Board Objectives Summary



Fiscal Stability and Core Services

Maintain the County's financial stability and core services.



Emergency Preparedness

Lead the community in all-hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation routes and safety, continuing to strengthen early alert and critical communication systems, partnering closely with residents in emergency preparedness, defensible space, home hardening, green waste disposal, and fire-safe land stewardship.



Economic Development

Promote economic development by emphasizing resiliency and entrepreneurship; retaining and attracting high-quality jobs; investing in major infrastructure projects; and working with local, state, and federal partners to support our small business, nonprofit, and tourism sectors.



Broadband

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



Cannabis

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while implementing additional on-site supply chain license types and tools to mitigate impacts.



Housing

Coordinate with local jurisdictions, developers, and other partners to facilitate development of and access to affordable and workforce housing development.



Homelessness

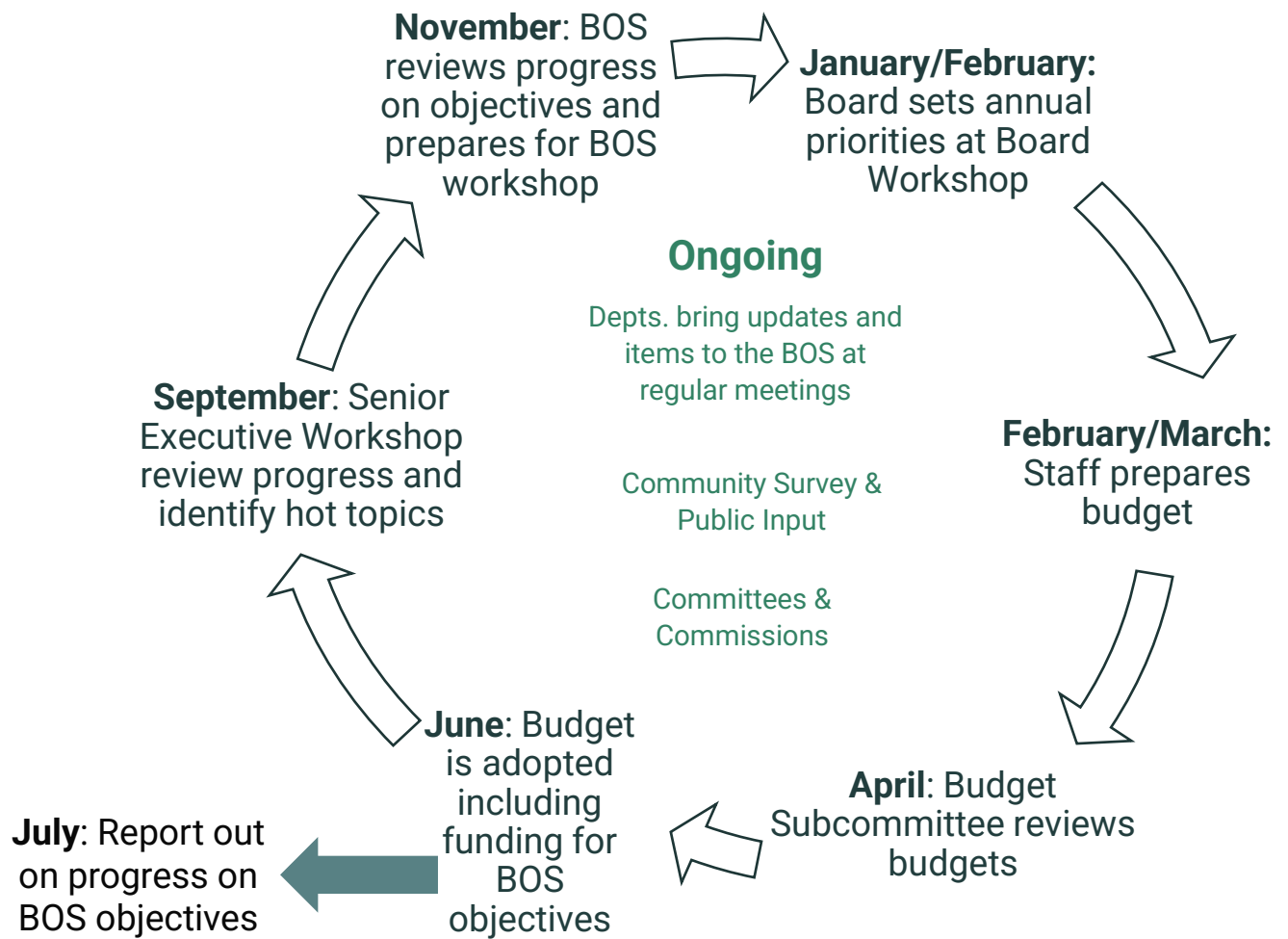
Leverage partnerships, housing first, and sustainable reforms in order to continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Recreation

Promote sustainable recreation in partnership with community providers and other jurisdictions to enhance recreational access, support public health and safety, realize economic opportunities, and preserve natural resource assets.

Board of Supervisors (BOS) Objectives Development Cycle



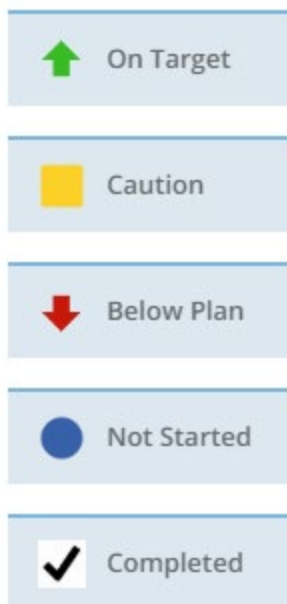
Intent of Report

This report, covering October - December 2022, summarizes the initiatives and performance measures used to track progress toward the Board of Supervisors' 2022 policy objectives. Staff developed this tracking report to be delivered on a regular basis to the Board and available on the County's website for public review. In addition, the highlights of the report are formally presented to the Board of Supervisors twice annually. First, at the Board's annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update. This report is intended to increase transparency and accountability of the County's work toward meeting the Board's objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at CEO@NevadaCountyCA.gov.

Status Symbol Key

Each objective and initiative are accompanied by a status symbol. The Key to the status symbols is below:



Financial Stability and Core Services Board of Supervisors 2022

Maintain the County's financial stability and core services.



Progress Update

Q4-22

On the whole, the County continues to experience financial stability as indicated by General Fund revenue and expense performance against adopted budget. A few important considerations when evaluating overall financial stability include the following:

- Tax revenues are of particular importance as the largest source of discretionary revenue in the General Fund
- Through Q1 of FY 22/23, tax revenues, as a % of adopted budget, are in line with historical norms
- The largest source of tax revenues are property taxes, which generally experience trends about 2 years behind the rest of the economy
- The local real estate market is experiencing a softening, and real-estate transfer taxes reflect this

Next Steps

Q4-22

- Monitor State revenue forecasts as the Legislature begins the State budget process for potential impacts to County
- Continue to proactively monitor General Fund and other programmatic revenue and expense performance
- Continue 5-year fiscal sustainability analysis, and present General Fund balance assignment recommendations to Board of Supervisors at January, 2023 Workshop

Initiatives



Increase Collection of Delinquent Taxes

Nevada County | 7/1/19 - 12/31/21



Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans.

Information and General Services | 7/1/19 - 12/30/21



Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availabilit...

County Executive Office | 7/1/19 - 12/31/21



Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration

County Executive Office | 2/1/19 - 12/31/21



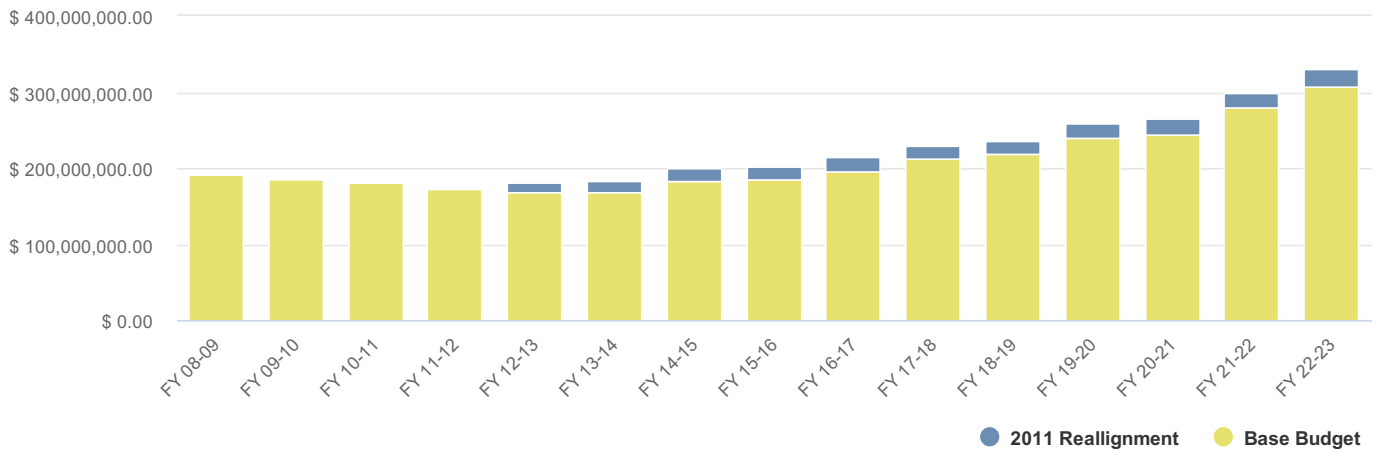
Ensure Healthy Performance of County General Fund

County Executive Office | 7/1/19 - 12/31/21

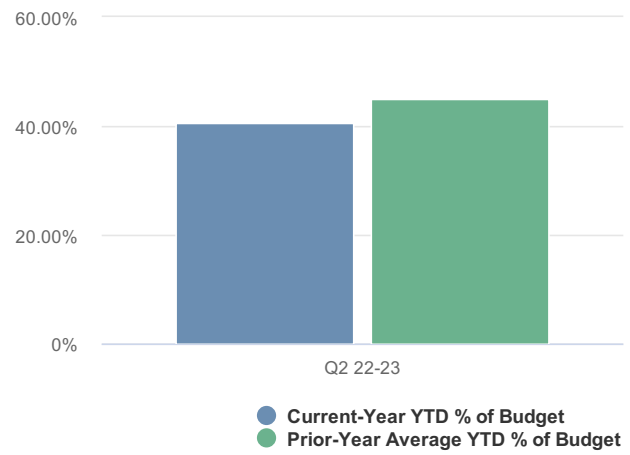
Measures

- ↑ **Key General Fund Revenues**
Board of Supervisors 2022
- **County Budget**
County Executive Office
- ↓ **General Fund Revenues**
County Executive Office
- ↑ **General Fund Expenses**
County Executive Office

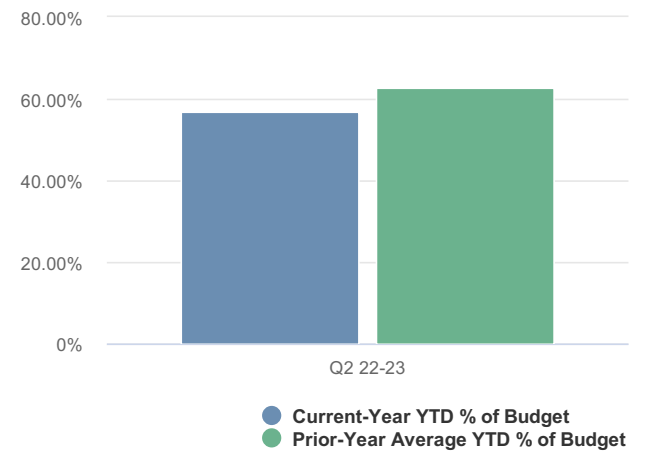
County Budget



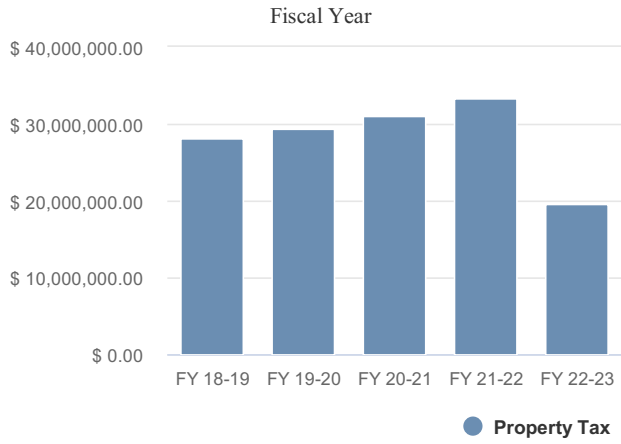
General Fund Revenues



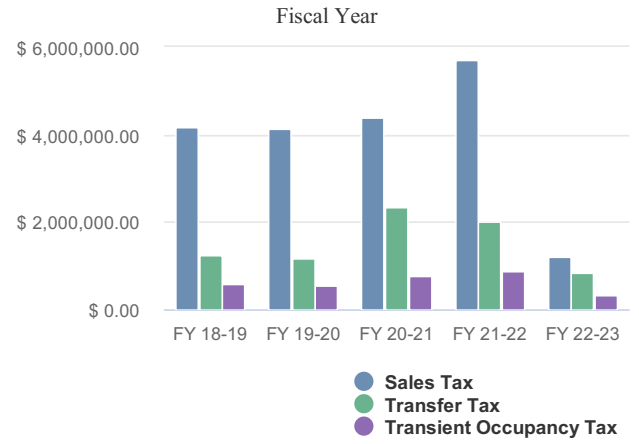
General Fund Expenses



Property Tax
Key General Fund Revenues



Sales, Transfer, TOT Taxes
Key General Fund Revenues



Owner

MP Martin Polt (CEO)

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



Progress Update

Q4-22

Highlights from the past quarter (October - December 2022) include:

- Office of Emergency Service staff hosted an Alert & Warning symposium that focused on the use of regional alert and warning tools, messaging standardization and best practices. This meeting included representatives from Nevada County, CAL OES, Town of Truckee and Yuba County.
- OES made continued gains in the implementation of Phase I of the Federal Emergency Management Agency Access and Functional Needs Defensible Space Grant with the beginning of pre-inspections and fuel reduction work on pre-qualified properties.
- The Nevada County Emergency Operations Center Team conducted a tabletop exercise and full team training event focusing on a fast-moving wildfire and team building.
- OES continued the application for the Winter Storm Recovery Project while making steady progress with the Jones & River Fire Recovery Projects.
- The OES Director & Asst Director completed all the required FEMA trainings as required by the Homeland Security Grant & Emergency Management Performance Grant.
- OES staff organized the Bi-annual Emergency Services Council Meeting where local first responders and non-profits met to discuss the Rices Fire After Action Report, the CAL DART program and to validate the Nevada County Mass Care and Shelter Annex as well as the Evacuation Annex to the Emergency Operations Plan.
- OES staff and the EOC team participated in an exercise with Public Health and Sierra Nevada Memorial Hospital that helped the hospital practice for an evacuation or shelter in place scenario for a fast-moving wildfire.
- Lastly OES met with PG&E to discuss local vegetation reduction work, senior leadership advocacy and better integration and messaging with the media.


Next Steps

Q4-22

Next quarter (January - March 2023):

- OES, DSS and Public Health staff are planning a local area shelter stakeholder meeting what will bring together local non-profits around the topic of emergency sheltering. This will bolster relationships and prepare everyone for the coming fires season.
- OES hopes to bring forward rewrites of two local plans to the Emergency Services Council for approval by the County Board of Supervisors next quarter.
- The Nevada County Emergency Operations Center will continue to grow its team and remain focused on wildfire response thru the end of fire season.
- OES will conduct a countywide test of the CodeRED system that hopes to purge the system of old data/numbers and bolster local enrollments in the CodeRED system.

Initiatives

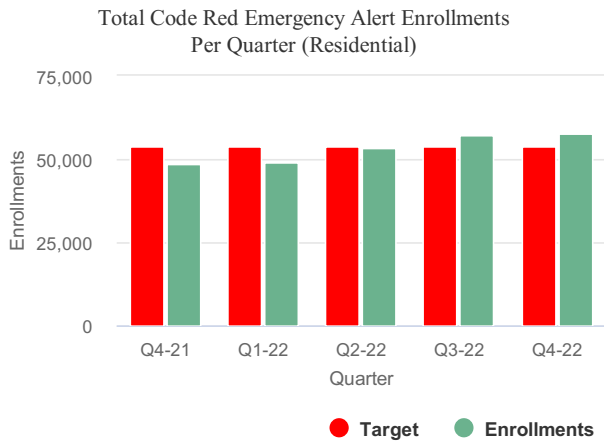
- 
Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property
 Information and General Services | 7/1/22 - 9/30/22
- 
Hazard Mitigation
 Office of Emergency Services 2022 | 7/1/22 - 9/30/22
- 
Recovery
 Office of Emergency Services 2022 | 7/1/22 - 9/30/22

Measures

- 
Improve Early Warning Systems and Emergency Communications to Reach Everyone
 Office of Emergency Services 2022
- 
Roadside Vegetation Treatment
 Office of Emergency Services 2022
- 
Emergency Response Activation
 Office of Emergency Services 2022
- 
DSI Inspection Program
 Office of Emergency Services 2022

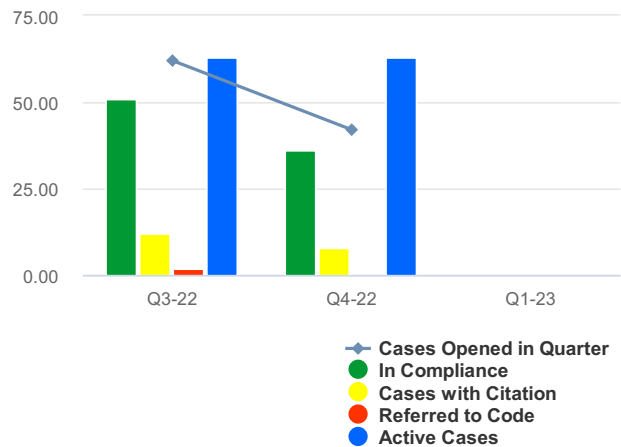
Total Code Red Emergency Alert

Improve Early Warning Systems and Emergency Communications to Reach Everyone



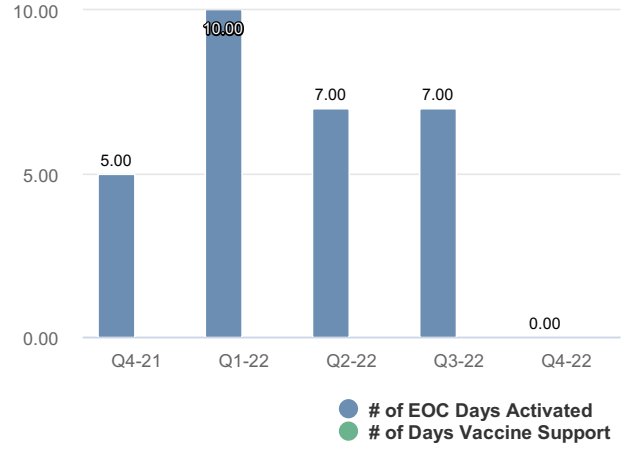
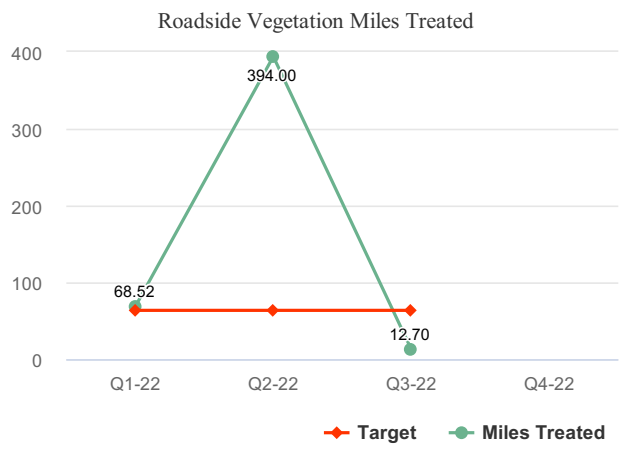
DSI Inspection Program Case Status

DSI Inspection Program



Roadside Vegetation Treatment
Roadside Vegetation Treatment

Emergency Response Activation
Emergency Response Activation



Promote economic development by emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working with local, state and federal partners to support our small business, nonprofit, and tourism sectors.



Progress Update

Q4-22

Staff and local partners promoted economic development through the following five board initiatives. Highlights from the past quarter (October - December 2022) include:

1. To support tourism:

- There was continued effort to build out the goneveadacounty.com website with a goal of making it the go to place to look for things to do in Nevada County. To that end, a travel alert and tips tab section was added to provide up-to-to-date information on weather, road conditions, construction, etc. to ensure visitors coming to the county can plan their trip accordingly.
- Weekly articles showcased diverse areas of our county and helped direct people to regions that are not as heavily accessed by tourists. Examples include easy hiking options on the eastern and western side of the county, community theaters, local waterfalls, etc. There was also a strong focus on sustainable tourism.
- While the website highlights lodging, restaurants and places to visit, features on local businesses are a strategic way to draw visitors to our downtown retailers. Recently this included ice cream and chocolate shops.
- The website is drawing media attention. After viewing the site, Visit California is sending a reporter to do a piece on our County. This has been a collaborative effort involving county staff, the National Exchange Hotel team, a group on the eastern county, and others to assist with arrangements for the upcoming visit.

2. To diversify economy, create equity and sustainability:

- Sierra Business Council (SBC) pushed out a community survey to inform priority projects in anticipation of the Community Economic Resiliency Fund (CERF) planning process. Valley Vision in Sacramento has been selected by the State as the regional convener. Over 300 surveys were received by the end of the fourth quarter. Surveys will be evaluated to help position Nevada County as we identify economic development priorities that will meet the CERF competitive funding requirements.
- There has been progress by the community group working on the creation of a Community Foundation of Nevada County. A board of 13 was recently formed, bylaws have been finalized, and they are on track to submit their 501c3 paperwork in early 2023.

3. To establish infrastructure and further projects and plans to support economic vitality:

- Affordable housing is a high priority for the county. The Building Department recently completed initial drafts of the affordable housing master plan project. Finalized drafts will be completed in the coming months.
- An area plan is a public document which contains specific proposals for future land uses and public improvements in a community. Nevada County partnered with the South Area Municipal Area Council (MAC) for the Higgins Area Plan. This included analyzing stakeholder interviews and existing conditions analysis and hosting the third public workshop. At this workshop, draft concept proposals were presented incorporating community input received from previous workshops. Input from this workshop will be used to define specific plan goals and policies to achieve the community vision.
- The County nearly completed the fee study and final determination of the tank site for the North San Juan Fire Suppression project which will provide greater protection and safety for that community.

4. To seek funding and advocate for economic development priorities:

- The County continued to administer and monitor the \$140,000 second round of Community Resiliency Grant funding to three entities: Nevada County Economic Resource Council, Sierra Commons, and Grass Valley Downtown Association to provide capacity building support and increase economic resiliency for small businesses.
- A strategic approach is underway by the county's grant committee to identify and consider grant opportunities that will help in the progression of projects. High priority areas include infrastructure, broadband, climate, recreation, and cannabis. In addition, grant

opportunities that are more appropriate for businesses, nonprofits, or agencies to apply for are being directed to those entities. Recent funding options have been forwarded in the areas of historic preservation, education, economic development, and healthcare.

5. To support business attraction, retention and growth:

- Working on the county's behalf, Sierra Business Council has been instrumental in advancing work in four key areas that will benefit the county's tax revenue and provide businesses the tools and resources to be successful. These include Business Technical Assistance; Warm Handoff Coordination; Inclusive Business Collaboration; and regional coordination with the Comprehensive Economic Development Strategy (CEDS). In the fourth quarter this included free business counseling to 124 businesses, support of 38 in person and virtual workshops, and active work with Sierra Commons on the Business Ignitor Series that graduated 15 businesses.
- County staff continued to engage with and provide funding for 34 active grants through the Community Resiliency Grant fund (CRG) designed to encourage economic recovery and resiliency.
- The economic development staff participated in over 70 meetings to connect with business, government, and nonprofit agencies regarding their needs, their highlights and challenges, and how they have interacted with the county. Information from these meetings is being used to inform action steps and recommendations which will be incorporated into the economic development activities in 2023.

Next Steps

Q4-22

In the first quarter of 2023 (January - March), pending recommendations from the Board of Supervisors workshop, next steps include:

1. To support tourism:

- The Trumba calendar, a little known community resource on the gonevadacounty.com website, is a great place for businesses and nonprofits to list activities (events, workshops, classes, etc.). A strategy will be implemented to promote this site to encourage greater use by listers and people locally and out of town that are looking for things to do on a particular day or week. The goal is to increase listings of 20% in 2023.
- Over the year, the economic development office will collaborate with Nevada County Arts Council, who is currently gathering data for an economic impact report on arts and culture. This information will be utilized to help guide future recommendations and actions for the tourism sector.
- The gonevadacounty.com team will continue to generate content, articles and social media posts to showcase the region's recreational amenities, direct people to some of the lesser known areas of the county, and promote retail, food, lodging and businesses that serve our out of town visitors.

2. To diversify economy, create equity and sustainability:

- The economic development office will collaborate with the Nevada County Economic Resource Council to host a meeting with Valley Vision, recently appointed by the State as the regional convener for the Comprehensive Economic Resiliency Fund (CERF). Valley Vision will share with local businesses and agencies what CERF is and their planning phase process going forward.
- To be competitive for future funding through the CERF, projects that meet the program's requirements need to be identified. In coordination with Sierra Business Council, this will be accomplished through one-on-one interviews and roundtable meetings from which a list of our region's top priorities will be determined.
- The economic development office will outline first steps for a Comprehensive and Collaborative Economic Development Action Plan for Nevada County.

3. To construct infrastructure and further projects and plans to support economic vitality:

- The Building Department team will finalize the Affordable Housing Master Plan project, with the 2022 approved codes.
- The Building Department will develop a plan for community education and outreach regarding the updated codes.
- Public Works staff will continue to work on the North San Juan Fire Suppression project.
- Facilities will move forward with the County Storage building project which will eventually free up the building adjacent to the airport.

4. To seek funding and advocate for economic development priorities:

- Staff will submit the Integrated Climate Adaptation and Resiliency Program (ICARP) grant in March 2023 which supports the development of a pipeline of climate resilient infrastructure projects across the state.
- If the federal appropriation process goes forward in 2023, the economic development office will actively engage in the process for projects that will be strong economic development contenders for Nevada County.
- Once the 2023 Nevada County Legislative Platform is finalized, staff will develop an action plan for those items tied to economic development.

5. To support business attraction, retention and growth:

- The economic development office will engage with Sierra Business Council (SBC) in their work with the Valley Vision Comprehensive Economic Resiliency Fund (CERF) team to form High Road transition teams. This industry-based, worker-focused training partnership builds skills for California’s “high road” employers — firms that compete based on quality of product and service achieved through innovation and investment in human capital and can thus generate family-supporting jobs where workers have agency and voice.
- Businesses will be invited to sign up to receive email communications (e.g. e-newsletter) from the office of economic development with updated information on county activities such as permitting, new building codes, county and community resources and funding opportunities. The office anticipates a planned roll out of its first communication in the 2nd quarter.
- To further promote the Nevada County office of economic development as a point of contact for resources, funding opportunities, information how to work with county departments, etc., staff will market across several channels such as radio, print, community talks, etc.
- Tentatively scheduled for March, the county will host a meeting for local businesses interested in hearing about opportunities for federal contracts through Beale Airforce Base, and how businesses would bid on those contracts.

Initiatives

- 
Support Tourism
 Board of Supervisors 2022 | 1/1/22 - 12/31/22
- 
Cultivate economic diversification, sustainability and equity
 Board of Supervisors 2022 | 1/1/22 - 12/31/22
- 
Establish infrastructure, further projects and plans to support economic vitality
 Board of Supervisors 2022 | 1/1/22 - 12/31/22
- 
Seek Funding and Advocate for Economic Development Priorities
 Board of Supervisors 2022 | 1/1/22 - 12/31/22
- 
Support business attraction, retention and growth
 Board of Supervisors 2022 | 1/1/22 - 12/31/22



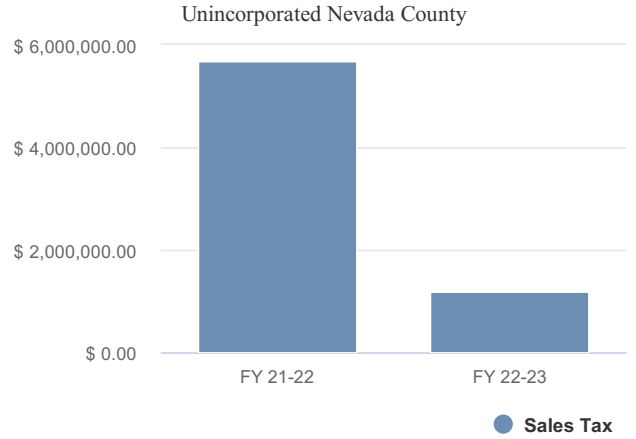
Sierra Business Council Metrics

Sierra Business Council Metrics



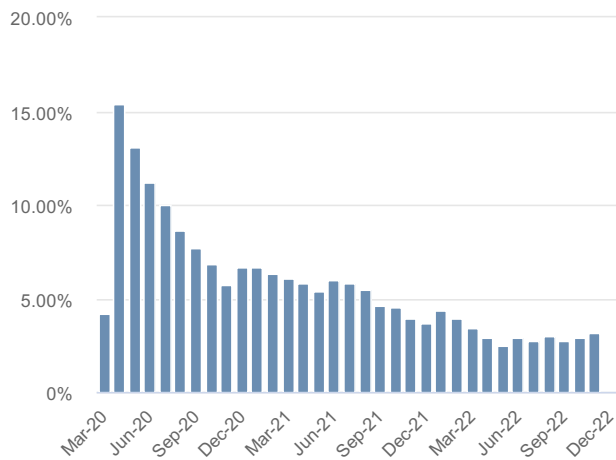
Sales Tax

Key General Fund Revenues




Unemployment Rate

Nevada County Unemployment Rate



Owner

 Ariel Lovett



Broadband

Board of Supervisors 2022

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



Progress Update

Q4-22

In the last quarter (October - December 2022), the Broadband Work Group accomplished the following:

- The administrative final environmental impact report (EIR) was provided to County staff in late December. This document will help expedite future broadband construction projects' environmental reports.
- Prepared the updated Nevada County Broadband Strategy Plan, which will provide a roadmap for how County leaders intend to expand broadband in the county.
- Began reviewing and preparing challenges to the Federal Communications Commission's Broadband Serviceable Location Fabric Data, which maps all the homes and small businesses across the nation where the FCC believes broadband *could* be provided. Correcting this data will help the FCC better understand the gap between where service is currently offered and where it could or should be offered.
- Promoted the Affordable Connectivity Program, which subsidizes internet service for low-income households, to county residents. It was promoted through supervisor newsletters, the CEO's newsletter, social media posts, and an event held in Truckee by Social Services.
- Developed a communications plan for promoting the Fixed Availability Service Data and Mobile Availability Service Data challenges to county residents. These data sets are intended to indicate where fixed broadband and mobile services are currently available. Providers often inaccurately report that a particular location receives service when, in fact, it does not. Correcting these maps will help our region qualify for additional broadband expansion funds.
- Received the Local Agency Technical Assistance grant from the California Public Utilities Commission and passed a board resolution accepting the funds. This grant will fund broadband network design and engineering to accelerate fiber to the home and small businesses over the next few years.
- Reviewed and discussed one application for Dig-Once funds to install telecommunications conduit in conjunction with a local roadside construction project.
- County staff discussed micro-trenching with local internet service providers to understand whether a policy allowing micro-trenching might be possible within the county. Micro-trenching is a technique that is intended to lay underground lines more cost effectively.

In the first quarter of 2023 (January - March), we will:

- Present the final programmatic EIR at a board meeting in February to seek final approval.
- Prepare the 3rd round of the Last-Mile Grant program, which provides grants to offset costs for internet expansion projects around the county.
- Prepare and issue a Request for Qualifications (RFQ), a tool that will help the County identify interested internet service providers and qualify them to work with the County on future projects.
- Review and reply to any applications for Dig-Once funds to lay telecommunications conduit in conjunction with active construction projects that meet the program eligibility requirements.
- Continue promoting the Affordable Connectivity Program to low-income county residents and Fixed / Mobile Availability Service Data challenges, which will ensure better federal mapping of current broadband service availability. Better federal maps will translate into more funding for broadband expansion in Nevada County.
- Submit challenges to the FCC's Broadband Serviceable Location Fabric Data, with the goal of making sure that Nevada County is eligible for future waves of federal funding for broadband expansion.

Initiatives



Complete the Programmatic EIR and expand the permitting "tool kit" to facilitate broadband.

Board of Supervisors 2022 | 1/1/22 - 12/31/22



Manage the "Last-Mile" Broadband Grant program with Sierra Business Council.

Board of Supervisors 2022 | 1/1/22 - 12/31/22



Update the County's "Broadband Strategy"

Board of Supervisors 2022 | 1/1/22 - 12/31/22



Fund and implement the Dig-Once policy

Board of Supervisors 2022 | 1/1/22 - 12/31/22



Engage and inform the community about County efforts to expand Broadband

Board of Supervisors 2022 | 1/1/22 - 12/31/22



Seek grant funding and advocate at state and federal level for broadband.

Board of Supervisors 2022 | 1/1/22 - 12/31/22



Establish partnerships to advance and undertake broadband construction projects.

Board of Supervisors 2022 | 10/1/22 - 2/1/23

Owner



Steve Monaghan (IGS)

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional license types related to larger cultivation area and micro-businesses.



Progress Update Q4-22

Highlights from the past quarter (October - December 2022):

- Held public hearing and presented the draft ordinance before the Planning Commission for recommendation to the Board of Supervisors.
- Submitted application to GoBiz for Equity Grant, requesting \$2.4million in funding.
- Observed a continued decrease in revenue due to market conditions. Staff collected a total of \$36,628.17 for Quarter 3 of Calendar Year 2022. Note: Quarter 4 tax returns are due by January 31. To date, we have received \$5,213.35.
- Collaborated with Nevada County Sheriff's Office and multiple state agencies to address egregious sites which impact the health, safety, and welfare of the community and environment.
- Completed 150 hours of staff training through the Federal Aviation Administration for the Unmanned Aircraft Surveillance while utilizing the tool to address a significant amount of sites leading to the abatement of illicit cannabis and associated violations.
- Conducted 19 annual site inspections.
- Approved and issued 4 new cannabis projects.

Next Steps Q4-22




Plans for next quarter (January - March) include:

- Continue to work on ordinance changes in collaboration with Planning to ensure any changes made are captured in the tax revenue ordinance changes (Tax Collector's Office).
- Hold a public hearing and present the draft ordinance to the Board of Supervisors.
- Collaborate with Sierra Business Council to finalize contract to administer Department of Cannabis Control and GoBiz Equity funds.
- Improve the Annual Cannabis permit issuance and renewal process within Accela to streamline workflow.

Initiatives

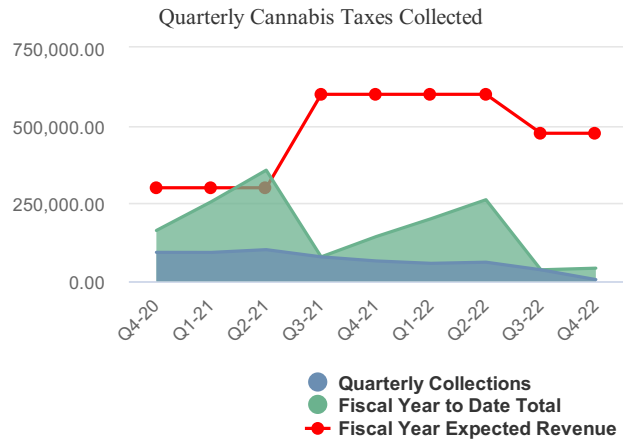
- Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program**
Cannabis Division | 12/1/19 - 12/31/20
- Collect Quarterly Cannabis Business Taxes**
Cannabis Division | 7/1/19 - 6/30/20
- Research New Cannabis License Types**
Cannabis Division | 4/1/20 - 12/31/20
- Maintain a Cannabis Permitting Program**
Cannabis Division | 1/1/20 - 12/31/20

Measures

-  **Cannabis Enforcement Complaints**
Cannabis Division
-  **Cannabis Permits**
Cannabis Division
-  **Cannabis Tax Revenue**
County Executive Office

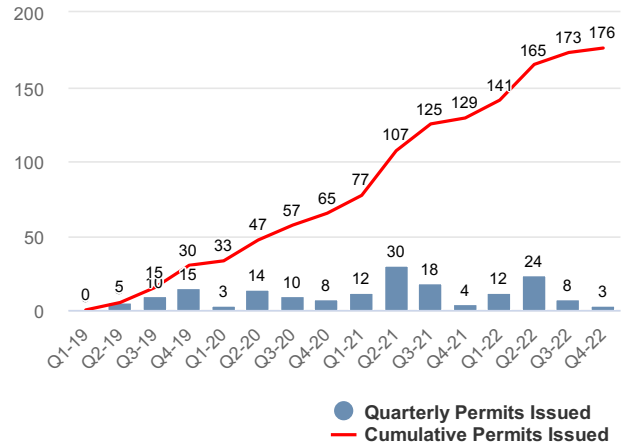
Cannabis Tax Revenue

Cannabis Tax Revenue



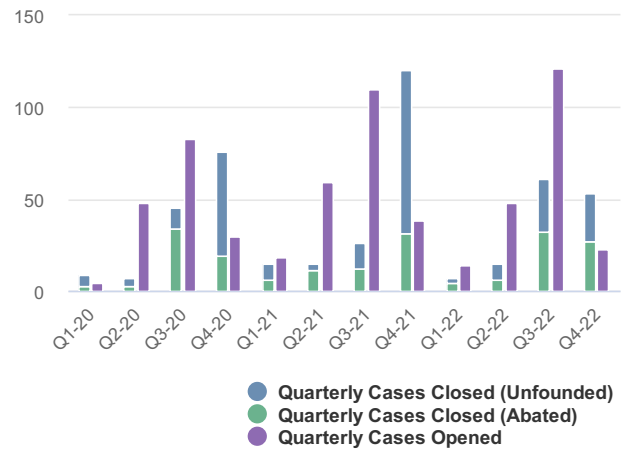
Total Permits Issued by Quarter

Cannabis Permits



Quarterly Cannabis Enforcement Complaints

Cannabis Enforcement Complaints



Owner

 Jeff Merriman (CDA)



Housing

Board of Supervisors 2022

Coordinate with local jurisdictions, developers, and other partners to facilitate development of, and access, to affordable and workforce housing development.



Progress Update

Q4-22

Highlights from the past quarter (October through December):

In collaboration with community partners and stakeholders, Nevada County Housing and Community Services works to develop and implement options for housing development and programs to expand housing options for individuals.

- Behavioral Health Community Infrastructure Program (BHCIP) funds were awarded to purchase a property on **Sutton Way** to be used as a day center and navigation center. Escrow closed on the property on September 15 and staff are currently working to pull down grant funding and plan for renovations.
- Construction is complete on **Cashin's Field** and tenants are scheduled to move in during the early part of January. The project will provide 51 units of affordable workforce housing.
- **Brunswick Commons** is complete and residents are moved in. This project provides 41 units of housing to homeless individuals with 12 units set aside for permanent supportive housing.
- Empire Mine Courtyard is under renovation and will convert 21 units of affordable permanent housing by the end of November for households experiencing homelessness.
- The Ranch House: No Place Like Home Round 2 funding in the amount of \$1,412,000 is being used to convert an existing three-bedroom, two bath County owned property into six individual units of permanent supportive housing with estimated completion of January of 2023. The project received \$2,700,000 in additional funding for construction from the Community Care Expansion grant. Currently, the property is in the process of zoning changes and building permits. Construction is estimated to begin in Spring of 2023.
- **Pacific Crest Commons** is a collaboration between HCS staff, Regional Housing Authority, developer The Pacific Companies (TPC), and the Town of Truckee to secure financing for the California Highway Patrol surplus site in Truckee. Round 4 No Place Like Home funding has been awarded. The project will incorporate 10 supportive housing units into the project. The project has also secured \$2M in local soft financing for development costs. The project continues through the entitlement process and it is anticipated that the project will apply for TCAC tax credits in April of 2023.
- **The Landlord Liaison and Recruitment (LLP) program** is currently underway and is being promoted to the public through press releases, collaboration with local businesses, and through Community Solutions and the Built for Zero initiative.
- **Lone Oak Phase II** is in planning for 31 units of low income Senior housing.
- The **Affordable Workforce and Housing Team** is a collaboration between the Community Development Agency and Health and Human Services to advance development of affordable and workforce housing through coordination on projects and policies. The Team meets monthly.

Next Steps



Q4-22

- Continue Affordable and Workforce Housing Team monthly meetings.
- Develop implementation plan for Community Care Expansion funding for board and care facilities.
- Develop Request for Proposal for owner occupied construction to be released by March.
- Develop a mediation and rapid response process for landlords participating in the Landlord Liaison Program.

Initiatives

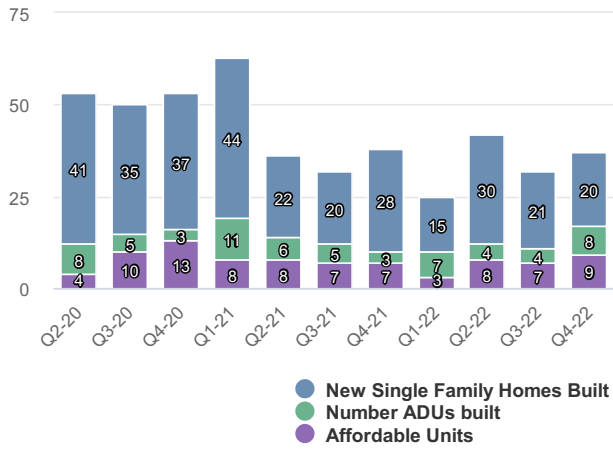
- 
Housing Master Plans Project
 Board of Supervisors 2022 | 10/1/21 - 10/31/21
- 
Facilitate and promote partnerships for the development of affordable and supportive housing
 Homeless Plan 2022 | 1/1/21 - 6/30/24
- 
Implement a centralized Landlord Liaison Program (LLP)
 Homeless Plan 2022 | 1/1/22 - 6/30/24

Measures

- 
New Housing Units Built in Unincorporated Areas
 Community Development Agency
- 
Housing Units
 Homeless Plan Phase 1

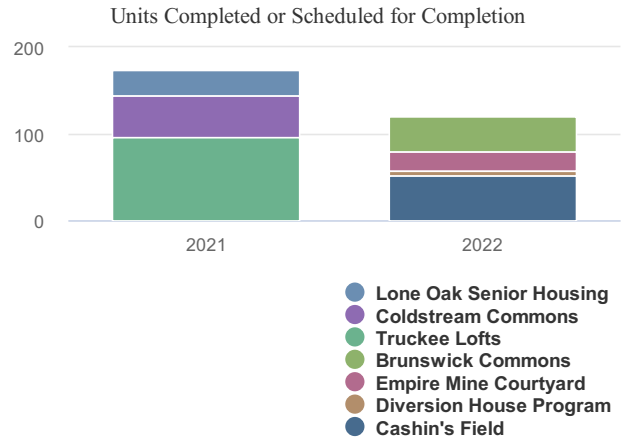
New Housing Units Built

New Housing Units Built in Unincorporated Areas



Affordable Housing Units

Housing Units





Homelessness

Board of Supervisors 2022

Leverage partnerships, housing first, and sustainable reforms in order to continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community



Progress Update

Q4-22

Highlights from the past quarter (September through December):

- Behavioral Health Community Infrastructure Program funds were awarded to purchase a property on Sutton Way to be used as a **Day Center and Navigation Center**. Escrow closed September 15 on the property and staff are currently working to pull down grant funds and plan renovations.
- **Empire Mine Courtyard** is under renovation and will convert 21 units of affordable permanent housing by February for households experiencing homelessness.
- Continued to work closely with state and federal partners to utilize Built for Zero data for the **Campaign to End Veterans Homelessness** by the end of the year.
- Collaborated with the local Continuum of Care (CoC) to complete a **Homeless Action Plan** (pursuant to new state regulations governing allocations of Homeless Housing, Assistance, and Prevention (HHAP) funding to address homelessness). The plan has been accepted by the state. Updates to the plan, as required for round 4 allocations of HHAP funding, have been presented to the Board of Supervisors for public comment and submitted to the state.
- Continued to leverage incoming coronavirus relief funds for mortgage assistance and rental assistance for those impacted by the pandemic. Community Development Block Grant Funding is currently supporting a mortgage, rental, and utility assistance program that has served 10 applicants for a total of \$30,500 since the program began in November. The majority of these applicants had past due rent or mortgages and were in danger of eviction and homelessness.
- The **Landlord Liaison and Recruitment Program** (LLP) is currently underway and is being promoted to the public through press releases, collaboration with local businesses, and through Community Solutions and the Built for Zero initiative.
- Worked to expanded **permanent supportive housing** (PSH) by 28 units through Brunswick Commons, Pacific Crest Commons, and the Ranch House. Units are currently in construction, planning, or have been completed.
- Developed an **Early Psychosis Intervention** program in collaboration with UC Davis.
- Increased number of children aged 0-5 receiving behavioral health services by 23% between FY 20/21 and 21/22.
- Behavioral Health launched the **Enhanced Care Management Team** to improve connectivity to Nevada County Behavioral Health treatment. The team includes a peer specialist role to focus on outreach to individuals experiencing homelessness.
- Renewed **shelter** contracts for low barrier shelter, emergency shelter, and domestic violence shelter, and continued to support non-congregate shelter through the Sierra Guest Home contract with Hospitality House.
- Purchased house and put into operation six units of **justice involved diversion housing**.

Next Steps

Q4-22

- Identify a project and provider for youth set aside funding for HHAP 3 and 4 with a focus on interim and emergency shelter.

Initiatives

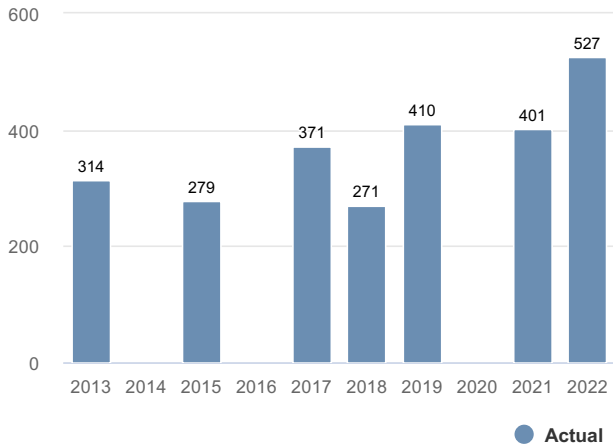
- ↑ **Increase availability of rental and mortgage assistance funding to prevent individuals and families from slipping into homeless..**
Homeless Plan 2022 | 1/1/21 - 6/30/24
- **Expand services and housing opportunities to transition aged youth and families with children to prevent entry into the adult...**
Homeless Plan 2022 | 1/1/21 - 12/31/22
- ↑ **Continue to support and strengthen outreach, engagement, and case management**
Homeless Plan 2022 | 1/1/21 - 6/30/24
- ↑ **Strengthen housing focused case management and post housing supportive services**
Homeless Plan 2022 | 1/1/21 - 6/30/24
- ↑ **Expand year-round shelter capacity**
Homeless Plan 2022 | 1/1/21 - 12/31/22
- ↑ **Expand and strengthen non-congregate, navigation-based, interim housing options**
Homeless Plan 2022 | 1/1/22 - 6/30/24
- ↑ **Support system wide improvement to data collection measures, collaboration on funding opportunities, and implementation ...**
Homeless Plan 2022 | 1/1/21 - 7/31/22
- ↑ **Strengthen the coordinated multi-disciplinary case conferencing team (Homeless Resource Team)**
Homeless Plan 2022 | 1/1/21 - 6/30/24

Measures

- ↑ **Point in Time Homeless Count**
Homeless Plan Phase 1
- ↑ **HOME Team**
Homeless Plan 2022
- **Built for Zero and Functional Zero**
Homeless Plan 2022

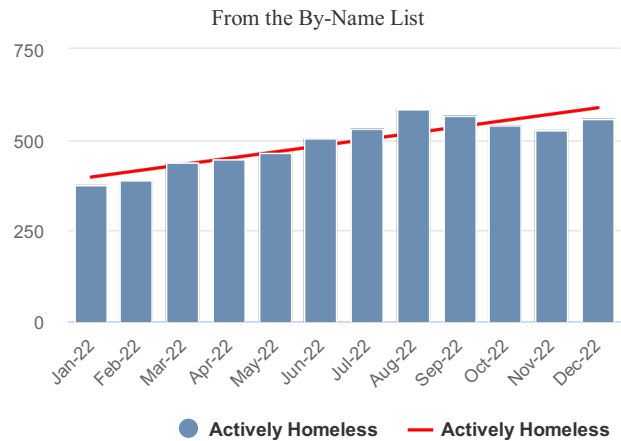
Point in Time Homeless Count

Point in Time Homeless Count



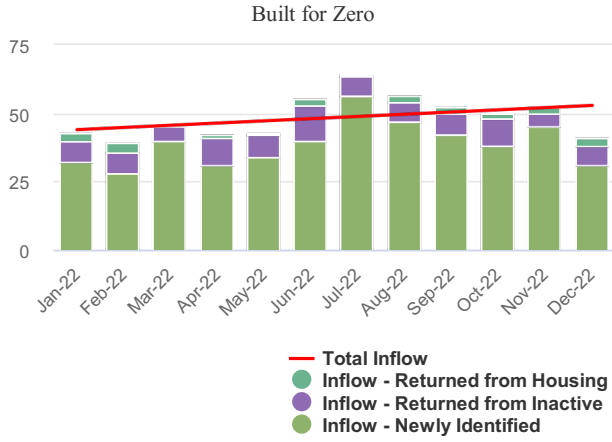
Actively Homeless

Built for Zero and Functional Zero



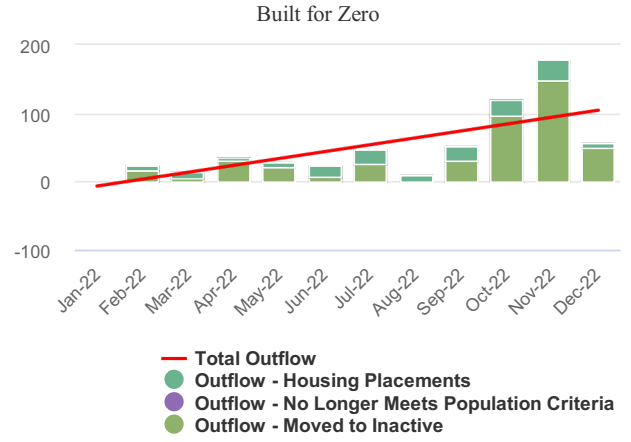
Inflow

Built for Zero and Functional Zero




Outflow

Built for Zero and Functional Zero



Owner

 Mike Dent (Housing and Community Services)



Recreation

Board of Supervisors 2022

Promote sustainable recreation in partnership with community providers and other jurisdictions to enhance recreational access, support public health and safety, realize economic opportunities, and preserve natural resource assets.



Progress Update Q4-22

Throughout 2022, the newest Board objective made great strides through staff and partner collaboration to promote sustainable recreation, with Q4 (October - December) highlights for each initiative below:

1. Develop Nevada County Recreation and Resiliency Master Plan

- Phase One kicked off by Staff and Design Workshop to inventory and assess and map existing recreation conditions and resources throughout Nevada County.
- Stakeholder engagement began, with over 90 organizations participating in presentations, interviews, and focus groups to provide initial input.
- A press release, enews blast, outreach and media interviews announced the planning effort and invited the public to sign up for notifications and opportunities to participate throughout 2023.

2. Promote health and safety at river crossings, lakes, trailheads, and other high-use or high-risk destinations

- South Yuba River Public Safety (SYRPS) Cohort celebrated retiring members Chiefs Mathias and Turner, who received Board of Supervisors recognition for many contributions and years of service.
- Outdoor Visitor Safety Fund grantees continued project implementation with Staff support.
- Travel alerts page launched and will post weekly on new GoNevadaCounty.com site.

3. Enhance recreation access, health and safety, economic development, and resource conservation

- The Nevada County Library expanded its new Recreation Collection to include winter sports equipment; ongoing efforts will reduce barriers to outdoor recreation participation with free access to activities, gear, and resources.
- Pines to Mines Trail consultants continue to make progress on fieldwork and research necessary to complete the draft Environmental Analysis (EA), with no major concerns arising; the draft EA is now anticipated to be sent to USFS by February.

4. Support capacity and sustainability of Western Nevada County organized recreation

- Quarterly meeting with Western Nevada County park district Board and staff members included Master Plan interview and focus group session by Design Workshop.
- Community Resilience Grant agreement for \$100K with Bear River Recreation and Park District initiated with BOS approval request to follow; funds support turf field replacement.

5. Identify funding mechanisms and act on advocacy priorities to sustain recreation

- Advocacy of public land stewardship continued with public agency partners BLM, USFS, and CA State Parks of high-use recreation areas; review of Donner Summit proposed trails and trail candidates with Tahoe National Forest included project sites and recreation infrastructure in Castle Valley and Van Norden, in coordination with Donner Summit Association and SYRCL.
- County Staff submitted a letter of interest for technical and project support to the Thriving Communities grant for enhancing transportation infrastructure and mobility access.
- Sierra Gold Parks Foundation has committed \$10K for the 2023 SYRPS Cohort Public Safety and Responsible Recreation campaign; funds will support design, content development and educational materials, to be coordinated by Nevada County staff.
- First regional Nevada County Sustainability Summit hosted with agency directors, thought leaders and recreation partners focused on climate, conservation, and recreation.

6. Staff recreation collaborative(s) to promote countywide coordination

- Work began with GIS analysts, IGS, and Nevada County Library team on feasibility of developing recreation guide.
- Staff convened Biannual Recreation Coalition with over 40 stakeholders attending; Design Workshop conducted Master Plan focus group.
- Staff convened monthly SYRPS Cohort meetings through November, and re-established marketing sub-committees.
- Staff coordinated the Convene, Champion, Catalyze (CCC) collaborative of Eastern Nevada County and conducted Master Plan focus group with Design Workshop.
- Staff attended Donner Summit Association (DSA) core action group meetings and reviewed final draft for Donner Summit Recreation Plan for county Master Plan inclusion.
- A draft 2023 calendar and recreation goals have been developed for BOS consideration at the January workshop, expanding on year-one progress of the new Recreation Objective.

From January - March 2023, Staff will:

1. **Complete Phase One of Recreation and Resiliency Master Plan project scope with Design Workshop**
 - First round of stakeholder interviews to be completed; Working Group to review initial draft findings.
 - Progress overview to be provided during Board of Supervisors Workshop.
 - Story map, community engagement plan, and first public survey to launch.
2. **Plan and develop infrastructure and content projects; develop tracking tools and analyze effectiveness**
 - Emergency call box to be installed at Bridgeport, with two locations still to be identified.
 - Second round of Outdoor Visitor Safety Fund (OVSF) grants will open for draft RFP review and call for proposals; first round grantees will continue implementation of waste mitigation, parking access, river corridor mile markers and trail development through 2024.
 - Content highlighting responsible recreation continues to be posted on Go Nevada County site and related social media channels.
 - Development of public safety campaign begins, with focus on responsible recreation and public safety.
3. **Continue to convene partners and provide project implementation support**
 - EA for Pines to Mines Trail anticipated completion with signed decision by the Tahoe National Forest Supervisor by Summer 2023
 - Edwards Satellite Parking Lot project will be submitted for BLM funding and consideration.
 - Path and partner(s) for permanent toilets at Purdon Crossing to be determined.
4. **Develop administrative support documents and planning tools for Western Nevada County organized recreation partners**
 - Quarterly Western Nevada County park district meeting takes place in February, with focus on MOU, master plan draft findings, administrator workplan and 2023 compliance.
5. **Foster and cultivate relationships with grant funders; identify shovel ready projects**
 - Projects currently under consideration for active transportation and community resilience programs funded by the State.
 - Design Workshop draft project matrix to be developed and reviewed with project team, including identification of funding sources.
6. **Work with community partners to establish 2023 goals and priorities:**
 - An internship position to be established in support of Recreation Coalition and initiatives.
 - Staff to continue development of recreation resource guide and materials.
 - Staff to convene monthly SYRPS Cohort and Marketing Sub-Committee meetings, CCC collaboratives and attend DSA core action group meetings.
 - Staff will present on Recreation Objective at January BOS workshop and begin developing budget for FY23-FY24.

Initiatives



Develop Recreation and Resiliency Master Plan.

Board of Supervisors 2022 | 1/1/22 - 12/15/23



Promote health and safety at river crossings, lakes, trailheads, and other high-use or high-risk areas.

Board of Supervisors 2022 | 1/1/22 - 12/31/22



Enhance recreation access, health and safety, economic development, and resource conservation.

Board of Supervisors 2022 | 1/1/22 - 12/31/22



Support capacity and sustainability of Western Nevada County organized recreation.

Board of Supervisors 2022 | 1/1/22 - 12/31/22



Identify funding mechanisms and act on advocacy priorities to sustain recreation.

Board of Supervisors 2022 | 1/1/22 - 12/31/22









Staff recreation collaborative(s) to promote countywide coordination.

Board of Supervisors 2022 | 1/1/22 - 12/31/22

Initiative Details




Board of Supervisors 2022

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Financial Stability and Core Services		
 <p>Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availability and Staffing Alternatives. County Executive Office</p>	<ul style="list-style-type: none"> County staff continue the vacancy review process before vacant positions are filled County Executive Office staff have reviewed and evaluated all department requests for staffing changes for the upcoming FY 23/24 budget development cycle 	<ul style="list-style-type: none"> Staffing change requests will be reviewed and, if approved, incorporated into FY 23/24 budgets County leadership will continue to evaluate targeted staffing increases as departments receive additional sustainable revenue to meet objectives and community needs
 <p>Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans. Information and General Services</p>	<p>Facilities</p> <ul style="list-style-type: none"> Generators on order, bid documents in development for Jail, Brighton Greens, Crown Point Bost House Kitchen remodel in design process Bear River Library remodel contract has been awarded to Buzkirk construction, with work starting in January 2023. Jail medical wing in request for proposal development for design services Animal shelter in request for qualifications has been put out and proposals are under review for selecting the top qualified design firm in January 2023. <p>Roads</p> <ul style="list-style-type: none"> Completed the Guardrail Safety Audit Project, High Friction Surface Treatment Project, and 2022 Annual roadway Striping Project 75% complete with the Hazard tree removal project Completing r/w and easement acquisition for the Dog Bar and Hirschdale Road bridge projects. 50% complete with design of the 2023 MMA striping project and 2023 road rehabilitation project 	
 <p>Increase Collection of Delinquent Taxes Nevada County</p>	<p>Since October 2022 the Treasurer & Tax Collector has achieved the following goals in tax collection:</p> <ul style="list-style-type: none"> Billed and collected over 175M in current secured, supplemental and delinquent secured and unsecured taxes Successfully performed outreach to 2 local businesses with 5+ years of delinquent taxes which resulted in full redemption of \$87,588.56 from one and a payment plan to satisfy \$15,260.66 in delinquent taxes by June 30, 2023 Implemented a new program called Easy Smart Pay, which allows taxpayers the ability to pay their taxes in monthly installments, thus reducing the chance of delinquencies. In the last few months, we have had 45 taxpayers enroll with \$93,976.38 paid towards the first installments Continued to provide the Truckee area residents with the opportunity to pay in-person, reducing the possibility of mail related payment issues 	<ul style="list-style-type: none"> Continue to assist taxpayers that have delinquent taxes to apply for the property tax relief funds Continue to do site visits for those with unsecured taxes, encouraging payment plans to reduce tax delinquencies Continue to find areas that cause delinquencies and provide taxpayer education through the use of inserts in tax bill mailings


Initiatives	Progress Update	Next Steps
 <p>Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration County Executive Office</p>	<p>No update for Q4 of 2022</p>	<p>CEO staff intend to continue the Interim Budget Analyst Program in the coming months as we gear up for FY 23/24 budget development. This Program provides an opportunity for staff from departments to be engaged in the process of reviewing submitted budget proposals for reasonableness, accuracy and alignment with County priorities. These staff then take this experience back to their departments and into their future career paths.</p>
 <p>Ensure Healthy Performance of County General Fund County Executive Office</p>	<p>General Fund performance is measured on a Fiscal Year basis (July through June). Q4, 2022 represents Q2 of the 22/23 Fiscal Year. This Initiative compares year-to date actual transactions as compared to the adopted budget for the General Fund and uses a 3-year historical average of that same comparison to determine overall performance.</p> <p>Considering the broader economic climate and overall concerns about recession, staff are monitoring revenues closely – in particular taxes. Through Q1, as % of the adopted budget, tax revenues are performing just slightly under historical averages by approximately 1%. At this time, this variance is not overly concerning. However, this is an indicator that staff will continue to monitor closely.</p> <p>Outside of tax revenues, grant revenues are slightly under budget as compared to historical norms. However, this is primarily driven by budget grant-related expenses, which are also under budget.</p> <p>Given the considerations noted above, General Fund revenues and expenses, as a percentage of adopted budget, are performing closely in line with historical norms. As such, this Initiative is marked as On Target, despite the potential for recession and the impacts that a recession may have on County revenues.</p>	<ul style="list-style-type: none"> • Continue to monitor revenues and expenses to ensure healthy performance • County Executive Office staff will present General Fund balance assignment recommendations to Board of Supervisors at January, 2023 Workshop

Initiative Details

Board of Supervisors 2022

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Emergency Preparedness		
 <p>Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property Information and General Services</p>	<p>Roadside Vegetation:</p> <ul style="list-style-type: none"> This quarter (October - December 2022) County Public Works completed 5 miles of brushing and 0 miles of spraying with 5 miles of mowing. These reduced numbers were due to Public Works Staff working on new vegetation removal contracts as well as time spent reviewing work from the last quarter. The quarterly target is 63 miles of vegetation treatment along county roads. 	<p>Roadside Vegetation:</p> <ul style="list-style-type: none"> In the next quarter County roads will continue to seek funding and use existing funding to reduce roadside vegetation to continue making evacuation routes safer during this year's fire season.
 <p>Hazard Mitigation Office of Emergency Services 2022</p>	<p>Grants in the last quarter (Oct-Dec 2022);</p> <ul style="list-style-type: none"> OES issued a Notice to Proceed to Fire Safe Council of Nevada County to begin implementation work on the South County Shaded Fuel Break project funded by CAL FIRE. OES additionally collaborated on a Community Town Hall for this project. OES continued work for two Phase 1 Federal Emergency Management Agency Access and Function Needs (AFN) defensible space grants totaling \$1.3 million dollars. OES was awarded FEMA funds for the \$150,000 Local Hazard Mitigation Plan Update Project. OES learned that our \$750,000 Fiscal Year 23 Congressionally Directed Spending request for the Ponderosa West Grass Valley Defense Zone Phase 1 Maintenance Project was funded. OES learned that our Prepare California Match proposal to Cal OES was funded. This will provide \$1,060,209 in match funds to the South Yuba Rim project (overall project budget is \$4.2 million and is pending approval from FEMA). OES submitted two full proposals to the Sierra Nevada Conservancy to satisfy the local match requirements for the Ponderosa Phase 1 Maintenance Project (matched against a FY23 earmark request) and the South Yuba Rim Shaded Fuel Break Project (matched against a FEMA HMGP proposal). OES submitted a proposal to the Community Wildfire Defense Grant Program for the Community Wildfire Protection Plan (CWPP) update. OES submitted a proposal to the California Fire Safe Council for Micro-Grants 2.0 for Firewise Communities. OES submitted a FY24 Congressionally Directed Spending Request (CDS) for Evacuation Micro-Grants for Firewise Communities. OES met with CAL FIRE to identify priority projects for the CAL FIRE Fire Prevention Grant Program. OES met with Truckee Fire Protection District to collaborate around a multi-jurisdictional CAL FIRE Forest Health Grant Program proposal (TFPD will be the lead applicant; OES will assist in grant development). OES satisfied a FEMA Request for Information for the Roadside Vegetation Abatement Project that included development of a Phase 1 request for funding to digitize County right-of-way on 300 miles of roadway. 	<p>Grants:</p> <ul style="list-style-type: none"> OES plans to submit proposals to the CAL FIRE Fire Prevention Grant Program. OES will support Truckee Fire Protection District in submitting a multi-jurisdictional CAL FIRE Forest Health Grant Program proposal. OES will contract with consultants to complete the Community Wildfire Protection Plan, the Evacuation Study, and the Local Hazard Mitigation Plan. OES will identify priority project(s) to submit Notice of Intent for the FEMA Hazard Mitigation Grant Program. OES will put out a Request for Qualifications (contracting requirement) for a consultant to satisfy environmental compliance for the Ponderosa Phase 2 fuel reduction Project. <p>Defensible Space Next Quarter:</p> <ul style="list-style-type: none"> As part of Phase 1 deliverables, as resources permit the DSI staff will continue to complete 775 pre-inspections for Phase 2 FEMA qualification. The DSI team is continuing to source additional feedback and has a goal of submitting final recommendations to the Board of Supervisors in February of 2023. <p>Roadside Vegetation:</p> <ul style="list-style-type: none"> In the next quarter County roads will continue to seek funding and use existing funding to reduce roadside vegetation to continue making evacuation routes safer during this year's fire season. <p>Green Waste:</p> <ul style="list-style-type: none"> In the upcoming quarter OES plans to work with the Nevada County Resource Conservation District to learn more about their efforts to support local resident prescribed burning as a way to reduce our local fuel load.

Initiatives	Progress Update	Next Steps
	<ul style="list-style-type: none"> OES drafted RFPs for the Community Wildfire Protection Plan, the Evacuation Study, and the Local Hazard Mitigation Plan. <p>Defensible Space Updates: Q4</p> <ul style="list-style-type: none"> The Nevada County Defensible Space (DSI) Program opened 41 cases. 1 came into compliance on the first visit, 23 came into compliance after the notice to abate was sent, 14 came into compliance after a warning letter was sent, 0 after the first citation, 3 after the second citation and 3 after the third citation. 14 cases were complaint driven and 27 was a proactive case. This quarter the DSI program saw a 38% compliance rate and a 61% education rate*. 0 Cases were referred to the Code Compliance Department. These numbers are down over last quarter as this type of work is unsafe for residents during the peak of fire season. *Educational Rate: The percent of complaint based and proactive cases with hazardous vegetation violations that achieve compliance with the Nevada County Hazardous Vegetation Ordinance prior to being issued an administrative citation. The goal is 80%. DSI staff has assisted FSC with qualifying property owners and completed 54 Access and Functional Needs Grant pre- and post-inspections for Phase 1 of the grant. The DSI team conducted an online survey and sought stakeholder feedback for potential alterations to the Hazardous Vegetation Ordinance. The information gathered was summarized and culminated in a presentation to the Board of Supervisors where recommendations were made in December. <p>Roadside Vegetation:</p> <ul style="list-style-type: none"> This quarter County Public Works completed 5 miles of brushing and 0 miles of spraying with 5 miles of mowing. These reduced numbers were due to Public Works Staff working on new vegetation removal contracts as well as time spent reviewing work from the last quarter. The quarterly target is 63 miles of vegetation treatment along county roads. <p>Green Waste:</p> <ul style="list-style-type: none"> The OES Team met with members of the Camptonville Bio Mass Project to better understand the costs, process and pitfalls of a community bio mass facility. 	<ul style="list-style-type: none"> Next quarter the OES team will begin planning for the Spring 2023 Western & Eastern Nevada County Green Waste Events.

Initiatives	Progress Update	Next Steps
 Recovery Office of Emergency Services 2022	<p>In the last quarter (Oct-Dec 2022);</p> <p>OES also continued to work with county Environmental Health to support residents in the debris removal process stemming from the Rice's Fire. This process involved ongoing dialogue with uninsured residents about their obligation to conduct debris removal on their property. OES also advocated to the state on behalf of these residents in search of state support.</p> <p>OES finalized collection of invoices and accounting for the December 2021 Winter Storm.</p>	<p>In the next quarter;</p> <p>OES will take the Jones Fire state and federal reimbursement to the County Board of Supervisors for acceptance and will rescind the Local Emergency Proclamation.</p> <p>OES will request the County Board of Supervisors rescind the Local Emergency Proclamations for the Jones Fire, River Fire, COVID-19 and the Dec 2021 Winter Storm.</p> <p>The OES team will submit the initial paperwork required for the state reimbursement of costs associated with the December winter storm.</p>

OBJECTIVES

 **Economic Development**



 **Support Tourism**


The following progress occurred in the last quarter of 2022:




- A long-term cost saving measure, the gonevadacounty.com website's content focused on developing evergreen content (content that will last forever) that will refresh so it can be used in the future.
- Tracking website and social media analytics is important in helping to drive traffic to the site. Analyzing demographics tells us who is using the site. Studying interests helps guide content that is of greatest interest. Early analytics show:
- The social media vision to drive users to the website was successful and increased readership by 80.72% year over year.
- Referrals from other websites increased by 274.62% year over year. This included:
 - Grassvalleychamber.com
 - VisitCalifornia.com
 - theNationalExchangeHotel.com
- Because content needed to be built from scratch, the amount of acquisition via Google was down by 75.99%. However, this was anticipated and as new articles are created, it will slowly ramp up as Google realizes (via bots) the website provides a key source of regional information.
- Weekly content was developed in primary pillars across the eastern and western county regions as a unified position. For example:
 - Sustainable tourism/environmental stewardship:
 - Empower Yourself and Leave a Positive Footprint in Nevada County.
 - Be Part of the Solution and See the Beauty of Nevada County – Consider volunteering
 - Economic Promotion:
 - Mission: Coffee Shops Truckee and The Foothills of The Sierra.
 - Gear Up at these Shops in Truckee, Nevada City, Grass Valley and Beyond.
 - Showcasing the lesser known parts of the county:
 - Stop & Smell the Pie – Explore Lincoln Highway Donner Pass.
 - Events & Culture:
 - Monthly articles showcasing annual events that are happening



In the first quarter of 2023, pending approval at the BOS workshop, staff will:




- Expand this initiative's verbiage to include other high growth potential sectors (e.g. tourism, cannabis, agriculture).
- Increase use of the Trumba calendar by listers by 20% in 2023.
- Collaborate with Nevada County Arts Council to utilize information from the upcoming arts and culture economic impact data collection process to help guide decisions for arts and culture tourism in the future.
- Explore viability of a certified cut and wrap meat facility (agriculture).
- Begin the process of a new environmental review document California Environmental Quality Act (CEQA) for consideration of cannabis cultivation, manufacturing, distribution and/or retail sales in the Commercial and Industrial Zone Districts (cannabis)


Initiatives	Progress Update	Next Steps
<p> Cultivate economic diversification, sustainability and equity</p>	<p>In the last quarter of 2022 staff:</p> <ul style="list-style-type: none"> Engaged with the Community Foundation of Nevada County as they created a board of directors, wrote bylaws, and began the process for filing their 501c3 paperwork. Coordinated with Sierra Business Council on the Comprehensive Economic Development Strategy (CEDS) which surpassed receipt of 300 surveys and held its first roundtable discussion. Began working with Valley Vision after it was announced they would be our regional convener for the CERF (Comprehensive Economic Resiliency Fund). Increased coordination between the new economic development office and Sierra Business Council (SBC) specific to identifying tactics to enhance cross collaboration for business handoff and technical assistance across the county and economic development agencies that best serves the needs of businesses in the region. 	<p>In the first quarter of 2023, pending recommendations from the BOS workshop, staff will:</p> <ul style="list-style-type: none"> Outline an initial process on how to approach the scope of work involved with developing a comprehensive and collaborative Nevada County action plan for economic development. Jointly host a meeting with Nevada County's Economic Resource Council to introduce Valley Vision and their next steps as the CERF (Comprehensive Economic Resiliency Fund) convener to the business community. Participate with Sierra Business Council on the coordination of in-person and virtual CEDS (Comprehensive Economic Development Strategy) interviews and roundtables.
<p> Establish infrastructure, further projects and plans to support economic vitality</p>	<p>During the last quarter of 2022 staff:</p> <p><u>Enhanced Permitting Process:</u></p> <ul style="list-style-type: none"> Initiated a community education and outreach process associated with the 2022 CA Building Standards Codes which will be adopted and implemented in January 2023. Completed drafts of the affordable housing master plans and reviewed the drafts with collaborating jurisdictions. Reviewed additional unpermitted and undocumented improvements (as built) policies associated to plan review and inspection procedures; this work was finalized by the As-Built Policy Group. <p><u>Higgins Area Plan:</u></p> <ul style="list-style-type: none"> Conducted four check-in meetings with PlaceWorks regarding Community Workshop #4 and subsequent South County Municipal Advisory Council (SCMAC) meetings. Met with the South County Municipal Advisory Council (SCMAC) to discuss revisions in the final draft of the Area Plan that reflected comments received from the MAC and Community Workshop #4. Attended three MAC meetings to solicit feedback from the MAC and community members regarding the final draft of the Area Plan. Facilitated public review of the project environmental review document pursuant to California Environmental Quality Act (CEQA). <p><u>North San Juan Fire Suppression:</u></p> <ul style="list-style-type: none"> Completed the engineering study and fee study. Finished the USDA funding application. Started the geotechnical study of the prospective tank site. Began the pre-work needed to secure easements. <p><u>Soda Springs Visitor Management:</u> Staff continued to meet with the Donner Summit Association (DSA) to learn about the Donner Summit Visitor Center concept. DSA is still in the early stages of planning. Once their concept is set, county staff will be engaged in a review and input process.</p>	<p>In the first quarter of 2023, pending recommendations at the Board of Supervisors workshop:</p> <p><u>Enhance Permitting Process:</u></p> <ul style="list-style-type: none"> The Building Department will finalize housing master plans incorporating the updated 2022 codes which go into effect in 2023. The Building Department will continue to conduct industry and public outreach related to changes in the 2022 CA Building Standards Code. <p><u>Higgins Area Plan:</u></p> <ul style="list-style-type: none"> The planning department will coordinate with PlaceWorks to make final revisions pursuant to the South County Municipal Advisory Council (SMAC) and secure unanimous recommendation for approval. Staff reports will be developed, and hearings scheduled for the Planning Commission and Board of Supervisors to review the project and make recommendations. Planning department staff will attend public hearings in front of the Planning Commission and Board of Supervisors to adopt the Area Plan. Staff will submit grant close-out materials to the California Department of Housing and Community Development to complete the Local Early Action Planning grant program. <p><u>North San Juan Fire Suppression:</u></p> <ul style="list-style-type: none"> Secure additional project funding, planned through USDA. Complete the geotechnical study of the prospective tank site. Secure easements needed for the project.

Initiatives	Progress Update	Next Steps
	<p><u>Penn Valley Community Center</u>: A meeting occurred to get updated on the Penn Valley Community Center. At this time there is no action needed by the County.</p>	<ul style="list-style-type: none"> • Begin CEQA (California Environmental Quality Act) and NEPA (National Environmental Policy Act) submissions. • Begin improvement plan preparation. • Begin assessment district process. <p><u>Soda Springs Visitor Management</u>:</p> <ul style="list-style-type: none"> • Continue to work with the Donner Summit Association (DSA) as they develop their plan for the Donner Summit Visitor Center. Economic development and recreation will coordinate with DSA to look at long-term solutions and help align funding that has been set aside for this project. • The Donner Summit Recreation plan will be completed by the Donner Summit Association contracted firm, Stantec, and will include proposed trails and recreation infrastructure that supports the "everywhere" visitor center concept. <p><u>Penn Valley Community Center</u>: Continue to engage with the project champions to determine if there are ways to help their group overcome barriers to moving this project forward.</p> <p><u>Community projects</u>: Staff will continue to engage and work with contacts on community based projects to identify ways the county can be of assistance.</p>
<p> Seek Funding and Advocate for Economic Development Priorities</p>	<p>In the last quarter of 2022 staff:</p> <ul style="list-style-type: none"> • Pushed forward until 2023 the next steps to submit a successful Regional Climate Collaborative grant due the summer 2023. • Began work to submit the ICARP (Integrated Climate Adaptation and Resiliency Program) grant in the spring of 2023. • Engaged with the grants committee to identify key funding priorities for the next year and develop a strategic approach to maximize Nevada County's ability to pursue viable funding opportunities. • Matched at least five nonprofits, businesses, and agencies with grant opportunities and provided a warm hand-off to that entity. • Provided a list of potential projects to be considered for federal appropriation submission should that process move forward in 2023. 	<p>In the first quarter of 2023, pending Board of Supervisors recommendations:</p> <ul style="list-style-type: none"> • Identify the team for the Integrated Climate Adaptation and Resiliency Program (ICARP) and complete work on the grant due in March 2023. • Recommend high potential economic development projects for the 2023 federal appropriation process. • Ensure that the identified economic development actions in the 2023 Nevada County Legislative Platform are progressing.

Initiatives	Progress Update	Next Steps
 <p data-bbox="149 163 295 277">Support business attraction, retention and growth</p>	<p data-bbox="358 163 620 193">In the last quarter of 2022:</p> <ul data-bbox="370 220 977 661" style="list-style-type: none"> • The Small Business Development Center and Sierra Commons completed the Business Ignitor program with a graduating group of 15 businesses. • The Small Business Development Center provided business counseling to 124 unique clients for a total of 228.5 one-on-one hours. • Sierra Business Council supported 38 free, in-person and virtual workshops in collaboration with Sierra Commons. • Sierra Business Council hosted the 2022 Pitch camp in the eastern county. • County staff continued to support 34 active grants through the Community Resiliency Grant fund. • The economic development staff participated in over 70 meetings to connect with business, government, and nonprofit agencies. 	<p data-bbox="1029 163 1432 220">In the first quarter of 2023, pending recommendations at the BOS workshop:</p> <ul data-bbox="1040 247 1529 751" style="list-style-type: none"> • Coordinate with Valley Vision and Sierra Business Council on the High Road Transition teams. • Assist SBC in conducting in-person and virtual Comprehensive Economic Development Strategy (CEDs) interviews and roundtables. • Finalize guidelines for the Nevada County Relief Fund and coordinate with the newly formed Community Foundation of Nevada County to ensure readiness in case of wildfire or disaster. • Begin the process of developing a business section under the economic development page of the mynevadacounty.com website. • Collaborate with Beale Airforce Base to host a workshop to understand the types of federal contracts available and the process for businesses to apply.
<p data-bbox="90 787 191 808">OBJECTIVES</p>		
<p data-bbox="94 823 272 850"> Broadband</p>		
 <p data-bbox="149 882 311 1039">Complete the Programmatic EIR and expand the permitting "tool kit" to facilitate broadband.</p>	<p data-bbox="358 882 982 961">In the last quarter of 2022, the administrative final environmental impact report (EIR) was provided to County staff in late December.</p>	<p data-bbox="1029 882 1523 961">In the first quarter of 2023, we anticipate seeking approval for the final programmatic EIR at a board meeting in February.</p>


Initiatives	Progress Update	Next Steps
 <p data-bbox="151 163 305 321">Manage the “Last-Mile” Broadband Grant program with Sierra Business Council.</p>	<p data-bbox="358 163 997 216">In the last quarter of 2022, we saw this progress among the Last-Mile Grant (LMG) recipients:</p> <ul data-bbox="358 226 997 1266" style="list-style-type: none"> <li data-bbox="358 226 997 615">• Nevada County Fiber, which is providing underground fiber-to-the-home (FTTH), has now completed its 2020/2021 Last-Mile Grant, connecting 16 homes to internet service. The 2021/2022 grant is 36% complete as of 12/1/2022, with a temporary pause while they work on the California Advanced Services Fund (CASF) grant awarded by the State of California. The state grant will fund 28 FTTH connections based on the Nevada County LMG infrastructure. All connections have experienced zero downtime since February 2022 despite numerous power outages. Nevada County Fiber is in ongoing conversations with the County about micro trenching as a cost-effective way to lay infrastructure and is now registered as an 811 Dig Alert member. <li data-bbox="358 615 997 793">• Oasis Broadband completed their 2020/2021 Last-Mile Grant in October 2022 (Prosser Dam Rd./Pannonia area), connecting 51 customers out of 78 residences suitable for service (65% market penetration). Interested customers may continue to sign up for services. Oasis Broadband came in under budget by \$10,486. <li data-bbox="358 793 997 1056">• Regarding the 2021/2022 Last-Mile Grant award (Dog Valley Area), after extensive site testing, Oasis determined it cannot service the entire grant area originally proposed due to the necessity of an unplanned 100’ cell tower, which doubles the cost of the project and cannot be cost-effectively installed within the terms of the grant agreement and budget. Therefore, Oasis has declined that grant award and hopes to identify alternative future opportunities to partner with Nevada County. <li data-bbox="358 1056 997 1182">• Northern Sierra Broadband has completed the cleaning, repair, and preparation of all conduit for their project, which will be 70% underground fiber with 30% aerial fixed wireless on the perimeter. <li data-bbox="358 1182 997 1266">• Spiral Fiber’s project is not proceeding, but portions of the project design may be integrated into the Golden State Connect Authority project. 	<p data-bbox="1029 163 1529 247">In the first quarter of 2023, continue working with the Last-Mile Grant recipients to complete their projects.</p> <p data-bbox="1029 268 1529 384">We will also prepare the 3rd round of the Last-Mile Grant program, which provides grants to offset costs for internet expansion projects around the county.</p>
 <p data-bbox="151 1329 277 1423">Update the County’s “Broadband Strategy”</p>	<p data-bbox="358 1329 997 1623">In the last quarter of 2022, Sierra Business Council prepared the updated Nevada County Broadband Strategy Plan, which will provide a roadmap for how County leaders intend to expand broadband in the county. The Plan highlights County successes, introduces next steps in preparation for future funding opportunities, and incorporates County intent to support digital equity/digital inclusion efforts. The County will continue to focus on future funding opportunities, project readiness, and, incorporating digital equity and inclusion, to align with new state and federal future funding requirements.</p> <p data-bbox="358 1644 997 1696">This update to the Broadband Strategy has taken longer than anticipated and staff is eager to see it completed in early 2023.</p>	<p data-bbox="1029 1329 1529 1381">In the first quarter of 2023, the Broadband Work Group will:</p> <ul data-bbox="1029 1392 1529 1696" style="list-style-type: none"> <li data-bbox="1029 1392 1529 1455">• Continue implementing the Broadband Strategy Plan. <li data-bbox="1029 1455 1529 1696">• Prepare and issue a Request for Qualifications/Request for Information (RFQ/RFI), a process that will help the County identify interested internet service providers (ISPs), gather information, and support qualified ISPs in applying for state and federal funding opportunities, and future County funded projects.






Initiatives	Progress Update	Next Steps
 <p>Fund and implement the Dig-Once policy</p>	<p>In the last quarter of 2022, the Broadband Work Group:</p> <ul style="list-style-type: none"> • Reviewed and discussed one application for Dig-Once funds. • Discussed micro-trenching with local internet service providers to understand whether a policy allowing micro-trenching might be possible within the county. 	<p>In the first quarter of 2023, the Broadband Work Group will:</p> <ul style="list-style-type: none"> • Review and reply to any applications for Dig-Once funds. • (Note that the Dig-Once policy has been created and implemented.)
 <p>Engage and inform the community about County efforts to expand Broadband</p>	<p>In the last quarter of 2022, the Broadband Work Group promoted the Affordable Connectivity Program, which subsidizes internet service for low-income households, to county residents, and will continue doing so in early 2023. We also established a communications plan for promoting the Fixed Availability Service Data and Mobile Availability Service Data challenges to county residents. These data sets show where the FCC believes fixed and mobile service is available all across the country. Correcting any mistakes in the data set will help improve our region's eligibility for future federal broadband funding.</p>	<p>In the first quarter of 2023, we will continue promoting the Affordable Connectivity Program and, if appropriate, continued consumer-level challenges to the Fixed Availability and Mobile Availability Service Data.</p>
 <p>Seek grant funding and advocate at state and federal level for broadband.</p>	<p>Highlights from the final quarter of 2022:</p> <ul style="list-style-type: none"> • Received the \$497,000 Local Agency Technical Assistance (LATA) grant from the California Public Utilities Commission and passed a board resolution accepting the funds. This grant will fund broadband network design and engineering to accelerate fiber to the home and small businesses over the next few years. • Began reviewing and preparing challenges to the Federal Communications Commission Broadband Serviceable Location Fabric Data, which maps all the homes and small businesses across the nation where the FCC believes broadband *could* be provided. Correcting this data will help the FCC better understand the gap between where service is currently offered and where it could or should be offered. • SBC and County staff coordinated on tracking grants for broadband. 	<p>Planned in the first quarter of 2023:</p> <ul style="list-style-type: none"> • Submit challenges to the FCC's Broadband Serviceable Location Fabric Data.

Initiatives	Progress Update	Next Steps
<p> Establish partnerships to advance and undertake broadband construction projects.</p>	<p>Highlights from the final quarter of 2022:</p> <ul style="list-style-type: none"> At their October 11, 2022 meeting, the board of supervisors approved the adoption of a memorandum of understanding (MOU) with Golden State Connect Authority (GSCA) Joint Powers Authority. GSCA proposes to finance, construct, own, and operate an open access broadband internet access service network, in the same manner as a municipal utility. A portion of the proposed network will be located within the unincorporated area of Nevada County. This MOU will provide GSCA a license to construct, improve, operate, and maintain fiber-optic lines and other broadband infrastructure in Nevada County. Specific project details, areas and funding details will be brought to the board in the future as this project moves forward. Later that month, the County was awarded just under \$500,000 through the Local Agency Technical Assistance (LATA) grant, which it will use to begin to assess the feasibility of broadband expansion in unincorporated Nevada County. The grant funds were subsequently accepted via board resolution. Established a process by which internet service providers (ISPs) may gain access to some of the household-level data obtained in the County's 'Need for Speed' survey. This will help ISPs assess market opportunities for broadband expansion within the county. 	<p>Planned in the first quarter of 2023:</p> <ul style="list-style-type: none"> Coordinate with GSCA as needed to advance the work undertaken on behalf of the LATA grant.

OBJECTIVES

 Cannabis

<p> Collect Quarterly Cannabis Business Taxes Cannabis Division</p>	<p>In the past quarter, staff:</p> <ul style="list-style-type: none"> Collected a total of \$36,628.17 for Quarter 1 for the 22-23 fiscal year. Quarter 2 tax returns are due by January 31. To date, we have received \$5,213.35. Continued to see a decrease in revenue due to market conditions, which is reflected in the number of tax returns we receive that report \$0.00 in Gross Receipts. To date, we have received 47 tax returns that reported \$0 in Gross Receipts for Quarter 1. Registered 65 businesses so far for the 22-23 fiscal year. Continued to work with CDA to check the tax status of each business to ensure compliance before renewing permits. Many businesses have been routed to us before being issued permit renewals, which has helped us maintain and improve compliance. Trued-up invoices for the 21-22 fiscal year went out in November totaling approximately \$180,000.00. To date, we have collected a total of \$52,781.67 in true-up payments. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> Continue to work on ordinance changes in collaboration with Planning to ensure any changes made are captured in the tax revenue ordinance changes. Send out annual true-up invoices at a 50% reduction to square footage in order to help reduce the number of businesses that will dissolve due to current market conditions.
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Initiatives	Progress Update	Next Steps
 <p>Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program Cannabis Division</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Collaborated and found success through several efforts to work with illicit cannabis cultivators, even bringing one egregious cultivator into compliance and into the regulated market. • Continued to staff training through the Federal Aviation Administration for the UAS with the goal of all cannabis staff obtaining certification. Staff have completed 150 hours of training. • Teamed up with California Water Board including aerial flights to address sites that previously have been found in violation. In addition, staff completed multiple site inspections with the Water Board to address previously verified environmental impacts. • Strengthened relationships with NCSO and together conducted myriad site inspections and abatements. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Complete staff training through the Federal Aviation Administration for the UAS with the goal of all cannabis staff obtaining certification. • Follow up with NCSO on previously identified violators to ensure continued progress toward compliance. • Utilize California Water Board's list of identified parcels in violation and rectify environmental concerns on site.
 <p>Research New Cannabis License Types Cannabis Division</p>	<p>In the past quarter, staff:</p> <ul style="list-style-type: none"> • Completed Draft Ordinance, which included multiple license type changes including but not limited to adult use cultivation, distribution, nonvolatile manufacturing, retail sales, and microbusinesses. • Presented the Draft Ordinance Changes to the Planning Commission. Received recommendation to bring to Board of Supervisors. • Conducted outreach with cannabis stakeholders regarding proposed changes including state and local advocacy groups, elected officials, and neighborhood associations. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Hold public hearing and present Draft Ordinance Changes to the Board of Supervisors for possible adoption. • Review and make necessary changes to the draft ordinance, if directed by the Board of Supervisors. • Hold outreach and education opportunities for stakeholders once ordinance is adopted.
 <p>Maintain a Cannabis Permitting Program Cannabis Division</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Prepared and brought Local Authority Equity Grant to Board of Supervisors for the GoBiz Equity Grant and submitted the application to GoBiz. • Developed a contract with Sierra Business Council to manage and distribute funds for the Department of Cannabis Control Grant. • Conducted 19 annual site inspections. • Approved and issued 4 new cannabis projects. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Bring awarded Equity Grant to Board of Supervisors, if funding is received. • Collaborate with Sierra Business Council to finalize contract to administer Department of Cannabis Control and GoBiz Equity funds. • Improve the Annual Cannabis permit issuance and renewal process within Accela to streamline workflow.
OBJECTIVES		
 Housing		
 Housing Master Plans Project	<p>Q4 Updates:</p> <ul style="list-style-type: none"> • Continued to work on affordable housing master plans and review these drafts in coordination with collaborating jurisdictions. 	<ul style="list-style-type: none"> • Finalize drafts of affordable housing master plans and review these drafts in coordination with collaborating jurisdictions, including revisions for the 2022 CA Building Standards Codes.



Initiatives	Progress Update	Next Steps
 <p>Implement a centralized Landlord Liaison Program (LLP) Homeless Plan 2022</p>	<p>Q4 updates:</p> <ul style="list-style-type: none"> • The Landlord Liaison Program is under contract with AMI. The program successfully used marketing and messaging to get landlords to rent to veterans. Currently two housing navigators work with the Housing Resource Team (HRT) to coordinate acquiring subsidies and connecting subsidies to landlords. The program needs work on mediation and the rapid response process for landlords. • All 30 Housing Choice Vouchers have been utilized. Many went to Empire Mine Courtyard and prevented homelessness. Another 15 vouchers will be available in December. • AMI and our CalWORKs Team have utilized vouchers whenever possible. • Partnering with Regional Housing Authority (RHA) and the Continuum of Care (CoC) to preserve vouchers within the community has been highly successful. Nevada County maintains high performance across the region and in the state for preserving vouchers in the community. 	<ul style="list-style-type: none"> • Develop a mediation and rapid response process for landlords participating in the Landlord Liaison Program.

Initiatives	Progress Update	Next Steps
<p data-bbox="94 247 126 279">↑</p> <p data-bbox="151 163 321 367"> Facilitate and promote partnerships for the development of affordable and supportive housing Homeless Plan 2022 </p>	<p data-bbox="358 163 480 191">Q4 updates:</p> <ul data-bbox="358 212 997 1430" style="list-style-type: none"> • Behavioral Health Community Infrastructure Program funds were awarded to purchase a property on Sutton Way to be used as a day center and navigation center. Escrow closed on the property on September 15 and staff are currently working to pull down grant funding and begin renovations. • Brunswick Commons construction is complete and residents are moved in. The project provides 41 units of affordable housing, with 12 of those units slated for permanent supportive housing. • Construction on Cashin's Field is complete and residents are scheduled to move in during the early part of January. • Empire Mine Courtyards acquired through Homekey funds is being converted into permanent affordable housing with an estimated completion date in February. • The Ranch House project received \$2,700,000 in additional funding through the Community Care Expansion (CCE) grant for construction. The property is in the process of zoning changes and building permits with Construction beginning Spring of 2023. • Pacific Crest Commons will provide 10 supportive housing units in Truckee. Round 4 No Place Like Home funding has been awarded and the project has also secured \$2M in local soft financing for development costs. • The Landlord Liaison and Recruitment (LLP) program is currently underway and is being promoted to the public. • Lone Oak Phase II is in planning for 31 units of low income senior housing. • The Affordable Workforce and Housing Team meets monthly and is a collaboration between the Community Development Agency and Health and Human Services to advance development of affordable and workforce housing through coordination on projects and policies. • Permanent Local Housing Allocation (PLHA) standard agreements for 2021 have been received and allocations have been posted for 2022 with application submittal pending. The County expects to receive and administer \$918,834 for Nevada County, Grass Valley, and Nevada City for the 2022 allocation. • Requests for Proposal (RFP) will be released through the Western Nevada County Regional Housing Trust Fund for 60% AMI or below affordable rental housing in early January. RFP for owner occupied construction will be released by March. 	<ul data-bbox="1029 163 1511 367" style="list-style-type: none"> • Continue Affordable and Workforce Housing Team monthly meetings. • Develop implementation plan for Community Care Expansion funding for board and care facilities. • Develop Request for Proposal for owner occupied construction to be released by March.
<p data-bbox="94 1501 188 1524">OBJECTIVES</p> <p data-bbox="94 1535 305 1566">↑ Homelessness</p>		

Initiatives	Progress Update	Next Steps
<p data-bbox="94 323 126 359">↑</p> <p data-bbox="151 159 310 506"> Increase availability of rental and mortgage assistance funding to prevent individuals and families from slipping into homelessness and implement a CoC-wide diversion strategy Homeless Plan 2022 </p>	<p data-bbox="358 159 480 186">Q4 updates:</p> <ul data-bbox="358 201 997 1031" style="list-style-type: none"> • Housing and Community Services (HCS) continues to apply for funding to support both rental assistance and mortgage assistance, work with the state to leverage incoming coronavirus relief funds to provide emergency rental assistance to those impacted by the pandemic, and work with partners to administer funds. Rental assistance distributed through the state portal, Housing is Key, has ended and the HCS Subsistence program began distributing rental, mortgage, and utility assistance to individuals financially affected by the pandemic in November. HCS staff worked with Social Services programs and the Housing Resource Manager to get funding to people that needed it as well as marketing through social media and a press release. • Rental Assistance through the CalWORKS Housing Support Program (HSP) is dispersed through a contract with AMI since FY 21/22. AMI has leveraged HSP funds with Emergency Solutions Grant (ESG) and other available housing funds through the Continuum of Care (CoC) and otherwise this past year and half. CalWORKS continues to contract with Connecting Point to leverage the Family Stabilization Program funds. • Coordinated entry currently focuses on high vulnerability individuals, such as the chronically homeless. A process needs to be developed to quickly identify and refer lower vulnerability individuals and families to the appropriate program for assistance. FY 23/24 contract with coordinated entry service provider will include additional support for identifying low vulnerability individuals new to coordinated entry so that they can be contacted quickly for assistance. 	
<p data-bbox="94 1199 126 1234">■</p> <p data-bbox="151 1058 310 1377"> Expand services and housing opportunities to transition aged youth and families with children to prevent entry into the adult homeless system and long-term homelessness. Homeless Plan 2022 </p>	<p data-bbox="358 1058 480 1085">Q4 updates:</p> <ul data-bbox="358 1100 997 1776" style="list-style-type: none"> • A youth specific Point in Time (PIT) was conducted for 2022 and is planned for 2023. • The Continuum of Care (CoC) currently has youth set-aside funding for homeless youth prevention and additional youth set-aside funding will be available with the award of Homeless Housing, Assistance, and Prevention (HHAP) 3 and 4 funds. Projects and providers to benefit youth were identified for CoC funding. Projects and providers to benefit youth with a focus on interim and emergency shelter still need to be identified for HHAP 3 and 4 funding. • The Early Psychosis Intervention (EPI) Program with UC Davis has officially launched. Referrals to UC Davis from current clients have been made. Referrals will continue to ramp up in the next few months. • The Rapid Response Team (RRT) meets daily with the Review Evaluate Determine Team consisting of the Child Welfare Services (CWS) Emergency Response team to decide the pathway of CWS referrals. RRT has received 154 referrals for service, engaged 120 families, and successfully closed 43 cases. Preliminary data suggests that cases successfully closed with RRT result in fewer repeat investigations. • Increased percentage of children aged 0-5 receiving behavioral health services by 38.5% since FY 20/21. 	<ul data-bbox="1040 1058 1490 1119" style="list-style-type: none"> • Identify a project and provider for youth set aside funding for HHAP 3 and 4.




Initiatives	Progress Update	Next Steps
<p data-bbox="94 247 126 279">↑</p> <p data-bbox="151 163 321 344">Strengthen housing focused case management and post housing supportive services</p> <p data-bbox="151 348 321 369">Homeless Plan 2022</p>	<p data-bbox="358 163 480 184">Q4 updates:</p> <ul data-bbox="370 218 987 1016" style="list-style-type: none"> • Purchased and opened a new permanent supportive house supported by 24/7 full service partnership staffing and services. We have 7 clients housed at this location. We have received \$1,000,000 grant to implement a post housing support team to be implemented Q1 2023. • Established Policies and Procedures, and have defined roles and responsibilities. We now have a project type in the HMIS system to manage referrals and eligibility for the program. Meeting weekly with all partners to discuss supportive housing and strategies for filling vacancies and coordinate entry into the program. Working on developing training resources that will help partners to get housing choice vouchers. • Brunswick commons has been completed providing 12 units of permanent supportive housing (PSH), empire mine courtyard was completed and added 6 units of PSH, the 24/7 BH supportive housing was completed and is providing 7 units of PSH. Pacific Crest Commons is still in the planning phases but will provide 10 units of PSH once completed. • Behavioral Health is in receipt of a grant award to provide broader post housing support. This grant will provide new staffing and resources to post housing supports. • A recently awarded grant will provide a dedicated staff position to be embedded in recovery residency programs with the sole role of working to navigate recovery residence stayers into permanent housing. This position is part of the post housing support team in development. 	
<p data-bbox="94 1083 126 1115">↑</p> <p data-bbox="151 1058 293 1125">Expand year-round shelter capacity</p> <p data-bbox="151 1129 321 1150">Homeless Plan 2022</p>	<p data-bbox="358 1058 480 1079">Q4 updates:</p> <ul data-bbox="358 1100 992 1772" style="list-style-type: none"> • Continued to contract with Hospitality House and Sierra Roots for emergency and low barrier sheltering. Contract is in place for Sierra Guest House, which provides 20-25 beds of emergency sheltering. Expanded capacity in the shelter has been created through the opening of Brunswick Commons and the support of bed units at Sierra Guest House. Ongoing work is being done with Hospitality House to best use expanded capacity and limit amount of time in shelter. • Continued to provide family housing and shelter options through the CalWORKS Housing Support Program (HSP). • Continued to contract with Community Beyond Violence for domestic violence shelter services. • The Continuum of Care (CoC) currently has youth set-aside funding for homeless youth prevention and additional youth set-aside funding will be available with the award of Homeless Housing, Assistance, and Prevention (HHAP) 3 funds. Projects and providers have been identified through the CoC with a focus on youth interim housing and shelter. • The County of Nevada, Tahoe Truckee Community Foundation, AMI Housing, and the United States Forest Service continue to make progress in opening the Hobart Mills location as a seasonal workforce housing pilot. Efforts continue on site planning and design. 	<ul data-bbox="1024 1058 1531 1260" style="list-style-type: none"> • Work with CoC and youth providers to identify a project for HHAP 3 youth set-aside funding with a focus on interim and permanent supportive housing. • Continue conversations with Hospitality House on how to best reduce time spent in the shelter for a successful moving on strategy.




Initiatives	Progress Update	Next Steps
<p data-bbox="94 220 126 262">↑</p> <p data-bbox="151 163 321 321">Expand and strengthen non-congregant, navigation-based, interim housing options Homeless Plan 2022</p>	<p data-bbox="358 163 480 191">Q4 updates:</p> <ul data-bbox="358 205 997 793" style="list-style-type: none"> • Implemented contract with Hospitality House to provide non-congregate sheltering to reduce unsheltered homelessness among veterans, families, and chronically homeless individuals at Sierra Guest House. Capacity in the shelter has been created through the opening of Brunswick Commons and Sierra Guest House. We continue to support the use of hotel rooms for medically vulnerable people in the community. • All providers are currently using the Homeless Management Information System (HMIS) to track all hotel/motel stayers. • Permanent Local Housing Allocation (PLHA) competitive grant awarded \$1,000,000 to develop the Housing Support Team to actively engage individuals with substance use disorders receive assistance with securing permanent housing upon entry into treatment. The Housing Support Team will be active spring 2023. • Continued to actively work with the Housing Resource Teams (HRT) and coordinated entry to refine, update, and ensure accuracy of all people on the By-Name List. We have achieved the quality data marker and the Built for Zero Data portal is real-time. 	
<p data-bbox="94 961 126 1003">↑</p> <p data-bbox="151 825 321 1140">Support system wide improvement to data collection measures, collaboration on funding opportunities, and implementation of the County-CoC joint strategic plan Homeless Plan 2022</p>	<p data-bbox="358 825 480 852">Q4 updates:</p> <ul data-bbox="358 852 997 1864" style="list-style-type: none"> • Homeless Action Plan was created in collaboration with County and CoC and outlines shared goals and priorities through 2024, with updates through 2025. County PIO team released a press release messaging the collaboration between the County and the CoC to develop the Homeless Action Plan. The Plan identifies disparities among subpopulations found through HMIS and the coordinated entry system. Measurable goals were developed to address these disparities. Specific policies to address disparities and contracted deliverable need to be developed. The plan was accepted by the state. • Built for Zero reports are available through the Homeless Management Information System (HMIS) and ClearPoint graphs are available for reporting. • The 2023 PIT count is in planning. • An executive director for the CoC was hired. The CoC is currently exploring funding options for ongoing funding to support the position. • Data quality standards are implemented into all service provider and data provider contracts. Achieved quality By-Name data and can track Built for Zero metrics. • The Homeless Management Information System (HMIS) subcommittee is actively working to address recommendations outlined in the Housing and Urban Development (HUD) technical assistance for improvements to the coordinated entry system. The CoC is currently implementing a direct referral process, an inactive policy has been adopted, and mandatory data quality standards have been created. • The CoC score given by HUD score has been raised from previous years but are still slightly below median. The Homeless Resource Council of the Sierras (HRCS) implemented a method of engaging service providers on the application questionnaire. The score affects the CoC's ability to compete for federal funding. 	


Initiatives	Progress Update	Next Steps
 <p>Strengthen the coordinated multi-disciplinary case conferencing team (Homeless Resource Team) Homeless Plan 2022</p>	<p>Q4 Updates:</p> <ul style="list-style-type: none"> Multiple Housing Resource Teams (HRT) spanning Truckee, Veterans, Families, and Chronic Homeless have been implemented. Information is tracked through the coordinated entry system and all Housing Resource Teams have access. The Built for Zero dashboard is accurate according to the By-Name list and reflects subpopulation for chronic and veterans. 	
 <p>Continue to support and strengthen outreach, engagement, and case management Homeless Plan 2022</p>	<p>Q4 updates:</p> <ul style="list-style-type: none"> Critical Time Intervention (CTI) training completed for ECM HOME Team in October. CTI is being used as the case management framework by the newly developed NCBH ECM Team. For 2023 Q1 we anticipate 121 clients with care management plans. The position of Forensic Liaison has been filled and is fully operational providing clients leaving incarceration with resources and housing support upon re-entry into the community. The team continues to conduct Justice and Mental Health Collaboration meetings, including the support of the Enhanced Case Management team to support vulnerable individuals who are justice involved. ECM Team has enrolled 105 participants since implementation in the last quarter. We have 5 staff members hired for the team including a clinical consultant, peer support staff member, and lead care managers. Nevada County Behavioral Health (NCBH) has hired 2 peers and they are working in the system of care to enhance case management capacity. Worked with Hospitality House to establish workflows and roles and responsibilities between existing Hospitality House staff and newly formed Nevada County Behavioral Health Enhanced Care Management staff. We have standing meetings between behavioral health ECM team, hospitality house, and law enforcement . 	<ul style="list-style-type: none"> Explore automated ways to source and track referrals from jail to treatment partners based on universal screening tools. Stand up a Post Hosing Support Team to provide more comprehensive post housing supports for longer periods of time to keep people from returning to homeless Authentically Engage people experiencing homelessness in the process of developing operations and service needs at the new resource center to ensure that the people who use the the space and services are involved in an advisory capacity.

Initiative Details

Board of Supervisors 2022

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Recreation		
 Develop Recreation and Resiliency Master Plan.	<p>The following progress occurred in the last quarter of 2022:</p> <ul style="list-style-type: none"> Phase One kicked off with project team and consulting firm Design Workshop to inventory and assess existing recreation conditions, resources, and efficiencies throughout Nevada County. Stakeholder engagement began, with over 90 organizations participating in presentations, interviews, and focus groups to provide initial input; the range of interests included organized recreation, youth, health, wellness, conservation, trails, tourism, agriculture, arts, culture. A press release, enews blast, outreach and media interviews announced the planning effort and invited the public to sign up for notifications and opportunities to participate. 	<p>From January - March 2023, Staff will:</p> <p>Complete Phase One of Recreation and Resiliency Master Plan project scope with Design Workshop to ensure successful kickoff of the Recreation and Resiliency Master Plan</p> <ul style="list-style-type: none"> First round of stakeholder interviews to be completed; Working Group, comprised of core county staff and stakeholders, to review initial draft findings. Progress overview to be provided during January 26 Board of Supervisors Workshop. Story map, community engagement plan, and first public survey to launch.
 Promote health and safety at river crossings, lakes, trailheads, and other high-use or high-risk areas.	<p>The following progress occurred in the last quarter of 2022:</p> <ul style="list-style-type: none"> South Yuba River Public Safety (SYRPS) Cohort celebrated retiring members Chiefs Mathias and Turner, who received Board of Supervisors (BOS) recognition for many years of service. Meeting and analysis of BLM parcels to determine Edwards Crossing parking lot feasibility and future land management needs. Travel alerts page developed and launched, which will now post weekly on new GoNevadaCounty.com site. 	<p>From January - March 2023, Staff will:</p> <p>Plan and develop infrastructure and content projects that promote health and safety at high-use and high-risk recreation areas</p> <ul style="list-style-type: none"> Emergency call box to be installed at Bridgeport, with two locations still to be identified. Second round of Outdoor Visitor Safety Fund (OVSF) grants will open for draft RFP review and call for proposals; first round grantees will continue implementation of waste mitigation, parking access, river corridor mile markers and trail development through 2024. Content highlighting responsible recreation continues to be posted on Go Nevada County site and related social media channels, including weekly posting of Nevada County travel alerts. Development of public safety campaign begins, in coordination with Sierra Gold Parks Foundation, SYRPS Cohort and OES; content will focus on responsible recreation and include bandana design, video and social media content, and print collateral.

Initiatives	Progress Update	Next Steps
 <p data-bbox="151 163 297 342">Enhance recreation access, health and safety, economic development, and resource conservation.</p>	<p data-bbox="358 163 943 184">The following progress occurred in the last quarter of 2022:</p> <ul data-bbox="370 201 992 667" style="list-style-type: none"> • The Nevada County Library expanded its new Recreation Collection to include winter sports equipment, supporting ongoing efforts to reduce barriers to outdoor recreation participation with free access to activities, gear, and resources. • Pines to Mines Trail consultants continue to make progress on fieldwork and research necessary to complete the draft Environmental Analysis (EA), with no major concerns arising; the draft EA is now anticipated to be sent to USFS by February. • Several planning meetings were convened with Visit Truckee-Tahoe, Future IQ and Design Workshop to align county-wide recreation planning with Sustainable Truckee planning effort. • Staff attended Destination Stewardship training to understand county-wide sustainability certification through the nationally recognized Mountain IDEAL program. 	<p data-bbox="1029 163 1393 184">From January - March 2023, Staff will:</p> <p data-bbox="1029 205 1463 258">Continue to convene partners and provide project implementation support</p> <ul data-bbox="1040 275 1533 741" style="list-style-type: none"> • EA for Pines to Mines Trail to be completed with signed decision by the Tahoe National Forest Supervisor by Summer 2023, followed by a focus on acquiring donation and grant funding to build the new 18-mile trail connection in the Sierra Nevada mountains. • Edwards Satellite Parking Lot project will be submitted for BLM funding and consideration. • Path and partner(s) for permanent toilets at Purdon Crossing to be determined. • Meet with Stantec, US Forest Service - Tahoe National Forest, DSA and area stakeholders to complete review of Donner Summit Recreation Plan to include proposed trails and recreation infrastructure that supports the "everywhere" Soda Springs visitor center concept.
 <p data-bbox="151 779 326 936">Support capacity and sustainability of Western Nevada County organized recreation.</p>	<p data-bbox="358 779 943 800">The following progress occurred in the last quarter of 2022:</p> <ul data-bbox="370 816 992 984" style="list-style-type: none"> • Quarterly meeting with Western Nevada County park district Board and staff members included Master Plan interview and focus group session by Design Workshop. • Community Resilience Grant agreement for \$100K with Bear River Recreation and Park District initiated with BOS approval request to follow; funds support turf field replacement. 	<p data-bbox="1029 779 1393 800">From January - March 2023, Staff will:</p> <p data-bbox="1029 821 1516 900">Develop administrative support documents and planning tools for Western Nevada County organized recreation partners</p> <ul data-bbox="1040 917 1523 1085" style="list-style-type: none"> • Quarterly Western Nevada County park district meeting takes place in February, with focus on MOU, master plan draft findings, administrator workplan and 2023 compliance. • Evaluation of planning and implementation tasks under review by Design Workshop team.
 <p data-bbox="151 1119 326 1255">Identify funding mechanisms and act on advocacy priorities to sustain recreation.</p>	<p data-bbox="358 1119 943 1140">The following progress occurred in the last quarter of 2022:</p> <ul data-bbox="370 1157 992 1686" style="list-style-type: none"> • Advocacy of public land stewardship continued with agency partners BLM, USFS, and CA State Parks of high-use recreation areas; review of Donner Summit proposed trails and trail candidates with Tahoe National Forest included project sites and recreation infrastructure in Castle Valley and Van Norden, in coordination with Donner Summit Association and SYRCL. • County Staff submitted a letter of interest for technical and project support to the Thriving Communities grant for enhancing transportation infrastructure and mobility access. • Sierra Gold Parks Foundation has committed \$10K for the 2023 SYRPS Cohort Public Safety and Responsible Recreation campaign; funds will support design, content development and educational materials, to be coordinated by Nevada County staff. • First regional Nevada County Sustainability Summit hosted with agency directors, thought leaders and recreation partners focused on climate, conservation, and recreation. 	<p data-bbox="1029 1119 1393 1140">From January - March 2023, Staff will:</p> <p data-bbox="1029 1161 1479 1220">Foster and cultivate relationships with grant funders; identify shovel ready projects</p> <ul data-bbox="1040 1236 1528 1671" style="list-style-type: none"> • Projects are currently under consideration for active transportation and community resilience programs funded by the State; strategy meetings to take place with County Staff. • Design Workshop draft project matrix to be developed and reviewed with project team. • Meet with Quantified Ventures to explore innovative financing opportunities for sustainable recreation and watershed health. • Identify the Recreation priorities in the 2023 Nevada County Legislative Platform and develop a plan of action. • Communicate with local, regional, and state partners on legislative items and identify opportunities to work together.

Initiatives	Progress Update	Next Steps
 <p>Staff recreation collaborative(s) to promote countywide coordination.</p>	<p>The following progress occurred in the last quarter of 2022:</p> <ul style="list-style-type: none"> • County Recreation Staff began work with GIS analysts, IGS, and Nevada County Library team on feasibility of developing recreation guide through existing data and resources. • Staff convened Biannual Recreation Coalition with over 40 stakeholders attending; Design Workshop conducted Master Plan focus group session. • Staff convened monthly SYRPS Cohort meetings through November, and re-established marketing sub-committees. • Staff coordinated the Convene, Champion, Catalyze (CCC) collaborative of Eastern Nevada County and conducted Master Plan focus group with Design Workshop. • Staff attended Donner Summit Association (DSA) core action group meetings and reviewed final draft for Donner Summit Recreation Plan for county Master Plan inclusion. • A draft 2023 calendar and recreation goals have been developed for BOS consideration at the January workshop, expanding on year-one progress of the new Recreation Objective. 	<p>From January - March 2023, Staff will:</p> <ul style="list-style-type: none"> • Establish a dedicated internship position to support the Recreation Coalition; the next biannual meeting takes place May 10th with planning, collaboration, and quarterly communications to commence. • Continue development of recreation resource guide and materials. • Convene monthly SYRPS Cohort and Marketing Sub-Committee meetings, CCC collaboratives and attend DSA core action group meetings. • Present on Recreation Objective at January BOS workshop and begin developing budget for FY23-FY24.