



**ACCOUNTABILITY, TRANSPARENCY, HOUSING, OUTREACH,
MITIGATION & ECONOMIC OPPORTUNITY**

A COMPREHENSIVE PLAN TO ADDRESS HOMELESSNESS

[Organization Name]

[Month Day, Year]

Presented by: [Name]



CSAC Homelessness Efforts

- Complex issue requiring comprehensive response; historic investments by State and Local governments
- No real system to define who does what
- No accountability linked to State/Local authority, responsibilities, flexibility, and resources
- CSAC Homelessness Principles, other actions and direction

Developing the AT HOME Plan

Homelessness Inventory



All County Survey



Policy Recommendations

To make meaningful progress in helping those who are unhoused,
the California State Association of Counties offers:



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Accountability



Clear responsibilities aligned to authority, resources, and flexibility for all levels of government

- One countywide plan
 - Clear and measurable outcomes
 - Funded through one fiscal agent
 - Counties and cities have unique authority and are ultimately responsible to constituents

Accountability



Clear responsibilities aligned to authority, resources, and flexibility for all levels of government

- Clearly defined roles and responsibilities
 - Cities – site and support shelters, site permanent supportive housing, and encampment clean-up in incorporated areas
 - Counties – site and support shelters, site permanent supportive housing, and encampment clean-up in unincorporated areas; HHS programs countywide
 - Cities/Counties – encampment outreach determined locally

Accountability



Clear responsibilities aligned to authority, resources, and flexibility for all levels of government

- Ongoing funding
 - Allocated to entities commensurate with responsibilities identified in countywide plan
 - Maximize local flexibility
 - Performance-based funding for achieving success
 - Minimum county amount

AT HOME Coalition for Accountability



- The AT HOME Coalition for Accountability is urging the state to adopt the Accountability Pillar of CSAC's AT HOME Plan as quickly as possible.
- Scan the QR code to join the coalition



T ransparency



Integrate and expand data to improve program effectiveness

- Funding and technical assistance to support robust data systems with case management and secure data sharing
- Standardize data collection and planning around institutional discharge
- Pursue enhancements to existing HHS data systems to provide more robust data on housing needs

Housing



Increase and maintain housing units across the spectrum

- More federal and state funding to build low-income housing, especially permanent supportive housing for persons with complex/high needs
- Create and fund flexible housing subsidies and expand and increase flexibility for the existing Housing Choice vouchers
- Reduce complexity of planning, permitting, and constructing affordable housing

Outreach



Develop sustainable outreach systems and increase workforce to support these systems

- Maximize efforts to obtain federal funds to cover outreach, rapid response, and retention activities
- Expand training incentives for law enforcement and probation responding to unsheltered individuals
- Identify skills needed for a homeless response system workforce, including leveraging lived experience and creating new trained classifications

Mitigation



Strengthen safety net programs

- Increase flexibility of county behavioral health funding to maximize federal Medi-Cal funds and expand the reach of investments for the unsheltered population
- Ensure counties have sufficient resources to administer core safety net programs
- Increase access to programs that provide treatment and recovery services for substance use disorder

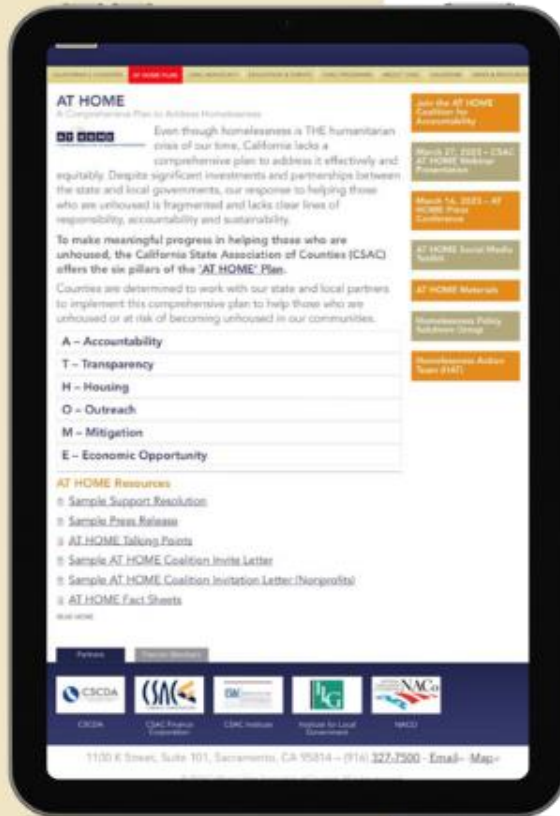
Economic Opportunity



Create employment and education pathways, as well as supports for basic needs

- Develop specialized education and job training programs to serve formerly homeless persons, including those who are justice-involved
- Work with local workforce development/investment boards and partner with community colleges
- Continue and expand efforts to assist more qualifying aged, blind, and disabled persons to obtain SSI/SSP benefits

CSAC Actions



- Work with Governor, Legislature, Federal partners, cities, and stakeholders
- Engage on state budget, bills, and federal administrative actions
- Communications, communications, **communications!**

County Actions

AT HOME
A COMPREHENSIVE PLAN TO ADDRESS HOMELESSNESS

Homelessness is THE humanitarian crisis of our time. Despite significant investments by the state and local governments, California lacks a comprehensive plan to address it effectively and equitably. The current approach to helping those who are unsheltered is fragmented and lacks clear lines of responsibility, accountability and sustainability. This must change.

To make meaningful progress in helping those who are unsheltered, the California State Association of Counties (CSAC) offers the 'AT HOME' Plan. Counties are determined to work with our federal, state and local partners, and in partnership with the Governor and the Legislature, to implement this comprehensive plan to help those who are unsheltered or at risk of becoming unsheltered in our communities.

A ACCOUNTABILITY

Clear responsibilities aligned to authority, resources, and flexibility for all levels of government

No one level of government is solely responsible for the homelessness crisis. We need to develop a comprehensive and coordinated plan that includes all levels of government. The undertow of massive economic and systemic inequities, as well as a system built over decades, continues to stymie progress.

- Clearly define city and county roles for site encampment outreach, and encampment closure
- Commit ongoing funding – one-time funding
- Work with the state and cities from start to finish to establish clear goals and responsibilities.
- Allocate funding commensurate with the responsibility and maximum local flexibility to be used in accordance with the plan.

T TRANSPARENCY

Integrate and expand data to improve current data systems and data sharing for those who are unsheltered or at risk of becoming unsheltered

- Integrate and expand data systems to enhance existing health, social services and housing data on the immediate and long-term needs of those who are unsheltered or at risk of becoming unsheltered.

H HOUSING

Increase and maintain housing for those who are unsheltered or at risk of becoming unsheltered

There is a significant shortage of housing for those who are unsheltered or at risk of becoming unsheltered.

- Increase resources needed to acquire, build, and especially permanent supportive housing for those who are unsheltered or at risk of becoming unsheltered.
- Increase flexibility and streamlining to generate flexible housing subsidies and modify assistance to maintain housing.

SANTA CLARA COUNTY PRESS RELEASE

April 10, 2023

For immediate release:
First Name Last Name, Journal Email Cell
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XXX County Board of Supervisors Votes to Support 'AT HOME' Plan to Address Homelessness in California

Developed by CSAC, the AT HOME Plan Provides Roadmap for Addressing Homelessness While Implementing Accountability Measures for Every Level of Government

ORLANDO – On April 10, 2023 the [COUNTY NAME] Board of Supervisors voted **UNANIMOUSLY** to support [COUNTY NAME], a first-of-its-kind comprehensive approach to effectively and equitably addressing homelessness in California. The six-pillar plan includes broad goals and specific policy proposals to ensure clear lines of responsibility and accountability for every level of government while improving the way California collectively responds to homelessness.

"California is fed up with the crisis of homelessness and the lack of clear accountability," said [SUPERVISOR]. "We have a duty to ensure those who are unsheltered or at risk of becoming unsheltered in our communities have resources and support available to them. To do this, we need to work together. We're collectively addressing this humanitarian crisis at every level of government and prioritize accountability and coordination. AT HOME provides the framework to do so."

AT HOME was developed nearly a year of an all-county effort to analyze barriers to addressing homelessness and developing solutions, tailored to the unique needs of our communities. The six pillars of the AT HOME plan are:

- Accountability:** Clear responsibilities aligned to authority, resources, and flexibility for all levels of government.
- Transparency:** Integrate and expand data to improve program effectiveness.
- Housing:** Increase and maintain housing units across the spectrum.
- Outreach:** Develop sustainable outreach systems and increase workforce to support these systems.
- Mitigation:** Strengthen safety net programs.
- Economic Development:** Create employment and education pathways, as well as supports for basic needs.

"California's counties are on the front lines of this crisis and the time to act is now," said [SUPERVISOR]. "We're looking to working with our federal, state and local colleagues to implement AT HOME and make meaningful progress helping those who are unsheltered and housing insecure in our communities."

Counties run or administer most health and human services programs on behalf of the state and federal governments. These programs include Cal Medi Connect, Medi-Cal, mental health and substance use disorder services, In-Home Supportive Services, Child Welfare Services, Adult Protective Services, and CalFresh. This is the safety net in California and counties are the front line.

○ CSAC

- Draft language for Accountability pillar
- Coordinate with affiliates/counties on advocacy
- Work with affiliates/counties on cost estimates

○ Counties

- Board adoption/endorsement of AT HOME
- Share AT HOME with cities, chambers, labor, local partners, and legislative delegation

Contact the CSAC Team

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Thank you! Questions?



Scan the QR code to access '**AT HOME**' resources, including sample resolution, fact sheets and a social media toolkit.



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