

OF THE BOARD OF SUPERVISORS OF THE COUNTY OF NEVADA

RESOLUTION APPROVING ACCEPTANCE OF FUNDS FROM THE CALIFORNIA DEPARTMENT OF PUBLIC HEALTH (CDPH), FUTURE OF PUBLIC HEALTH FUNDING AWARD NUMBER FOPH-031 FUNDING FOR THE TERM OF JULY 1, 2022 THROUGH JUNE 30, 2023 IN THE AMOUNT OF \$690,079, AND AUTHORIZING AND DIRECTING THE AUDITOR-CONTROLLER TO AMEND THE PUBLIC HEALTH DEPARTMENT'S BUDGET FOR FISCAL YEAR 2022/23 (4/5 AFFIRMATIVE VOTE REQUIRED)

WHEREAS, the Budget Act of 2022 for budget year 2022-2023 [Health and Safety Code 101320, 101320.3, and 101320.5] provides \$200,400,000 annually to local health jurisdictions for public health workforce and infrastructure; and

WHEREAS, the California Department of Public Health is allocating \$690,079 for the term of July 1, 2022 through June 30, 2023 to the County of Nevada Public Health Department; and

WHEREAS, the Nevada County Public Health Department will allocate this funding to support strategic positions that will better prepare the department to carry out the numerous responsibilities with which it is charged.

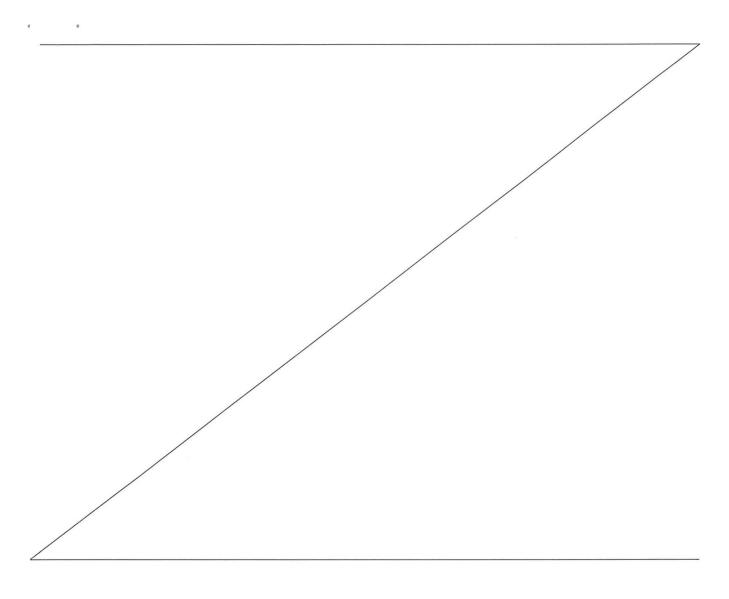
NOW, THEREFORE, BE IT HEREBY RESOLVED by the Board of Supervisors of the County of Nevada, State of California, that the County is hereby authorized to accept the Future of Public Health Funding funds, in the maximum amount of \$690,079 for the term of July 1, 2022 to June 30, 2023, and that the Nevada County Public Health Director, or his or her designee, is hereby authorized to sign on behalf of County the Acknowledgement of Allocation Letter and any necessary documents in connection with these awards and all amendments thereto, on behalf of Nevada County.

BE IT FURTHER RESOLVED that the Auditor-Controller is authorized and directed to amend the Public Health Department's Budget for Fiscal Year 2022/23 as follows:

Fiscal Year 2022-23

Revenue 1589-40101-492-1821- 445200 \$690,079

Expenditure 1589-40101-492-1821- 510100 \$690,079



PASSED AND ADOPTED by the Board of Supervisors of the County of Nevada at a regular meeting of said Board, held on the <u>23rd</u> day of <u>August</u>, <u>2022</u>, by the following vote of said Board:

Ayes:

Supervisors Heidi Hall, Edward Scofield, Dan Miller and

Susan K. Hoek.

Noes:

None.

Absent:

Hardy Bullock.

Abstain:

None.

ATTEST:

JULIE PATTERSON HUNTER Clerk of the Board of Supervisors

8/23/2022 cc:

PH*



State of California—Health and Human Services Agency California Department of Public Health



June 30, 2022

Dr. Sherilynn Cooke, Health Officer County of Nevada 500 Crown Point Circle, Suite 110 Grass Valley, CA 95945 Jill Blake, Health Director County of Nevada 500 Crown Point Circle, Suite 110 Grass Valley, CA 95945

Future of Public Health Funding Award Number FoPH-031 County of Nevada

Authority:

Budget Act of 2022 for budget year 2022-2023, H&S Code 101321, 101320.3 and 101320.5

Dear Dr. Sherilynn Cooke, Jill Blake:

The Budget Act of 2022 for budget year 2022-2023 [Health and Safety Code 101320, 101320.3, and 101320.5] provides \$200,400,000 annually to local health jurisdictions for public health workforce and infrastructure, referred to in this letter as the Future of Public Health Funding. These funds are considered ongoing funds and part of the ongoing baseline state budget. The California Department of Public Health (CDPH) is allocating \$690,079 to County of Nevada.

As a condition of the funding, each local health jurisdiction shall, by Dec 30, 2023 and every three years thereafter, be required to submit a public health plan to CDPH pursuant to the requirements.

This letter provides submission requirements for the period of **July 1, 2022 to June 30, 2023.** Funds allocated for this period are available for encumbrance or expenditure until June 30, 2024 to support local health jurisdictions and strengthen local infrastructure.

Funding:

For the period of July 1, 2022 to June 30, 2023. CDPH will evaluate spending at the local level in January 2023. CDPH, in consultation with the California Conference of Local Health Officers, the California Health Executives Association of California, and the



Service Employees International Union (SEIU), will consider options for possible redirection of funds at that time.

The methodology for allocating these funds as set by statute are as follows:

- 1. Each Local Health Jurisdiction will receive a base funding amount of \$350,000 per year.
- 2. The remaining balance of the appropriation will be provided to Local Health Jurisdiction proportionally as follows:
 - a. 50 percent based on 2019, or most recent, population data
 - b. 25 percent based on 2019, or most recent, poverty data
 - c. 25 percent based on 2019, or most recent, the share of the population that is Black/African-American/Latinx/or Native Hawaiian/Pacific Islander.

Allocations to Local Health Jurisdictions are included in Attachment 1.

Funding Requirement:

Non-Supplantation

The funds allocated to each Local Health Jurisdiction may only be used to supplement, rather than supplant, existing levels of services provided by the Local Health Jurisdiction.

Each Local Health Jurisdiction receiving funds shall annually certify to the department that its portion of this funding shall be used to supplement and not supplant all other specific local city, county, or city and county funds including, but not limited to, 1991 health local realignment and city, county, or city and county general fund resources utilized for Local Health Jurisdiction purposes, and excluding federal funds in this determination. See Attachment 2 for certification form.

Required Use of Funding

- 1. Each Local Health Jurisdiction must dedicate at least 70 percent of funds to support the hiring of permanent city or county staff, including benefits and training.
- 2. Remaining funds, not to exceed 30 percent, may be used for equipment, supplies, and other administrative purposes such as facility space, furnishings, and travel.

Workplan/Spend Plan Requirements

- 1. Each Workplan should be informed by a Community Health Assessment, Community Health Improvement Plan, and/or local Strategic Plan.
- 2. If a current Community Health Assessment and Community Health Improvement Plan has not yet been completed by your Local Health Jurisdiction, the state fiscal year 2022-2023 Workplan should describe how the Local Health Jurisdiction will identify and address relevant community health issues and provide a plan and target date for completion of a Community Health Assessment and Community Health Improvement Plan. A Community Health Assessment and Community Health Plan should be completed by December 30, 2023. Local Health Jurisdictions should

describe in the Workplan and Spend Plan what positions your Agency plans to hire and how it will support your local objectives in which you have direct influence in achieving.

- 3. The Workplan should include an evaluation plan and metrics.
- 4. All Local Health Jurisdictions will be required to measure and evaluate the process and outcome of hiring permanent staff.

Redirection of Funding

A Local Health Jurisdiction may direct a portion of their funds to another local health jurisdiction in support of regional capacity. The Local Health Jurisdiction should submit a letter of support to CDPH from the Local Health Jurisdiction in which these funds are directed to, along with a description of the regional capacity the funds will support. The letter should be included as an additional attachment to the submission package.

Submission Requirements:

- 1. Complete a Workplan and Spend Plan by September 15, 2022 and submit to CDPH at: FoPHfunding@cdph.ca.gov. See Attachments 3 and 4. Your Agency should consider the following when developing your Workplan and Spend Plan:
 - It is recommended that your Agency fund an administrative position to ensure fiscal accountability and reporting requirements of the various Future of Public Health funds. At least seventy (70%) percent of your Agency funds must go towards the hiring of permanent city or county staff. Your agency must complete the table in Attachment 3 (Workplan and Reporting) to indicate how many positions in each type of classification across the listed public health areas your Agency plans to hire.
 - Your Agency may dedicate up to 30% of the allocated funding to fund partners and/or contractors, or used for equipment, supplies and other administrative purposes such as current staff compensation, staff development, facility space, furnishings, and travel.
 - Your Agency is encouraged to recruit and give hiring preference to unemployed workers, underemployed workers, and a diversity of applicants from local communities who are qualified to perform the work. In addition, you are encouraged to work with applicants from your community.
 - Your Agency is encouraged to explore transitioning limited-term or contracted staff/positions previously funded through limited term federal funding into permanent positions for the city; county; or city and county
 - If your Agency will be dedicating a portion of your funds to another Local Health Jurisdiction to increase regional capacity, your Agency should submit a letter of support from the Local Health Jurisdiction receiving those funds.
 Adjustments should be reflected in the workplan and spend plan that is

submitted to CDPH for review and approval. The letter should be included as an additional attachment to the submission package.

- 2. Your Agency must also meet the following minimum requirements for these funds and include descriptions in your Agency's Workplan:
 - i. A description of how your Agency will achieve 24/7 health officer coverage.
 - ii. A description of how your Agency will meet your Community Health Assessment (CHA)/Community Health Improvement plan (CHIP) and/or local Strategic plan goals. How do you plan to measure/evaluate the impact of these funds? Please either attach a copy or provide links to your CHA, CHIP, and Strategic Plan or provide a date when these will become available.
 - iii. A description of how your Agency will use these funds to meet your local Health Jurisdiction equity goals.
 - iv. A description of how your Agency will use these funds to become or sustain capacity as a learning organization including continuous quality improvement and Results-Based Accountability/evaluation.
 - v. Commit to Health Officer and Health Director participation in Regional Public Health Office monthly or quarterly meetings as determined by the Region and CDPH
- 3. In advance of the Workplan and Spend Plan due date, your Agency should respond to CDPH acknowledging that you accept the allocation funds outlined in this letter.

Reporting Requirements:

As a recipient of the Future of Public Health Funding, the following reporting documents will be required:

For your convenience, your Contract Manager will issue reminders as these dates get closer.

1. Submit quarterly progress reports on hiring progress to CDPH following the schedule below. Starting with the quarter 2 progress report, provide status of timelines, goals, and objectives outlined in your workplan. See Attachment 3. Note, if your workplan is under review by CDPH and has not been approved by the progress report due date, you are still required to submit your progress report to CDPH.

Year/Quarter	Reporting Period	Due Date
Year 1/Q1	July 1, 2022 – September 30, 2022	October 30, 2022
Year 1/Q2	October 1, 2022 – December 31, 2022	January 30, 2023
Year 1/Q3	January 1, 2023 – March 31, 2023	April 30, 2023
Final	April 1, 2023 – June 30, 2023	July 30, 2023

Submit quarterly expenditure reports to CDPH following the schedule below.
 Expenditure reporting should be completed within your Spend Plan. Note, if your spend plan is under review by CDPH and has not been approved by the reporting due date, you are still required to submit your expenditure report to CDPH. See Attachment 4.

Year/Quarter	Reporting Period	Due Date
Year 1/Q1	July 1, 2022 – September 30, 2022	October 30, 2022
Year 1/Q2	October 1, 2022 – December 31, 2022	January 30, 2023
Year 1/Q3	January 1, 2023 – March 31, 2023	April 30, 2023
Final	April 1, 2023 – June 30, 2023	July 30, 2023

3. CDPH will provide a template to use to facilitate the reporting of these data metrics.

Reimbursement/Invoicing:

CDPH will reimburse your Agency upon receipt of invoice. In order to receive your reimbursements, please complete and submit your invoice(s) to: FoPHfunding@cdph.ca.gov. See Attachment 5.

- 1. First Quarter Payment: CDPH will issue a warrant (check) to your Agency for 25% of your total allocation, this will be issued as an advance payment.
- 2. Future payments will be based on reimbursement of expenditures once the 25% advance payment has been fully expended. In order to receive future payments, your Agency must complete and submit reporting documentation within Attachments 3 and 4 following the due dates above within Reporting Requirements.
- 3. Your Agency must maintain supporting documentation for any expenditures invoiced to CDPH against this source of funding. Documentation should be readily available in the event of an audit or upon request from CDPH. Documentation should be maintained onsite for five years.

Thank you for the time your Agency has invested to strengthen public health capacity and preparedness to respond to future emergencies throughout California communities. We are hopeful that this funding will collectively achieve the goal of developing and strengthening California's public health workforce. CDPH is hosting a webinar on July 14, 2022 from 11:00 AM – 12:00 PM to go over the requirements and activities of this funding. If you have any questions or need further clarification, please reach out to FoPHfunding@cdph.ca.gov.

Sincerely,

Susan Fanelli

Swan Janelli

Chief Deputy Director

California Department of Public Health

Acknowledgement of Allocation Letter

Instruction: Please check one statement below, sign, and return to FoPHfunding@cdph.ca.gov

County of Nevada acknowledges receipt of this Allocation letter and accepts the	ne
funds to be used as outlined under the Submission Requirements section.	

County of Nevada acknowledges receipt of this Allocation letter and does not accept the funds. County of Nevada understands that these funds cannot be delegated to another Agency and CDPH will redistribute funds.

Name of Local Health Jurisdiction designated signee(s): Jill Blake	
Fitle/Role: Public Health Director	
Signature of Local Health Jurisdiction designee: Jill Blake (Sep 2, 2022 14:31 PDT)	
ogto: 09/02/2022	

Attachments

Attachment 1: Local Allocations Table

Attachment 2: Certification Form

Attachment 3: Workplan and Reporting

Attachment 4: Spend Plan

Attachment 5: Invoice

Local Health Jursidiction (LHJ) funding distribution for the FoPH

Population, Poverty and Race/Ethnicity

Description of funding formula: Each California LHJ, including Los Angeles, Long Beach, and Pasadena, is awarded a base amount of \$350,000. The balance of funds are distributed based on the proportion each LHJ contributes to the 2020 population (50% of allocation), the proportion each LHJ contributes to the 2019 population in poverty (25% of allocation), and the proportion each LHJ contributes to the population that is Black/African American, Latinx, or Native Hawaiian/Pacific Islander (25% of allocation). Population and race/ethnicity data are from the Department of Finance; and population in poverty are calculated using 2019 Census Estimates.

LHJ	\$350,000 Base
Alameda HD¹	6,537,374
Alpine	354,669
Amador	487,482
Berkeley	912,213
Butte	1,224,383
Calaveras	515,889
Colusa	459,468
Contra Costa	4,844,667
Del Norte	474,087
El Dorado	1,015,644
Fresno	6,126,172
Glenn	482,368
Humboldt	938,349
Imperial	1,568,105
Inyo	423,621
Kern	5,381,815
Kings	1,175,830
Lake	641,433
Lassen	481,278
Long Beach ²	2,807,624
Los Angeles HD ²	47,328,331
Madera	1,217,976
Marin	1,241,952
Mariposa	421,598
Mendocino	723,894
Merced	1,882,112
Modoc	394,124
Mono	403,629
Monterey	2,563,477
Napa	896,612
Nevada	690,079
Orange	13,351,733
Pasadena ²	1,033,025
Placer	1,661,462
Plumas	420,397

Local Health Jursidiction (LHJ) funding distribution for the FoPH

Population, Poverty and Race/Ethnicity

Description of funding formula: Each California LHJ, including Los Angeles, Long Beach, and Pasadena, is awarded a base amount of \$350,000. The balance of funds are distributed based on the proportion each LHJ contributes to the 2020 population (50% of allocation), the proportion each LHJ contributes to the 2019 population in poverty (25% of allocation), and the proportion each LHJ contributes to the population that is Black/African American, Latinx, or Native Hawaiian/Pacific Islander (25% of allocation). Population and race/ethnicity data are from the Department of Finance; and population in poverty are calculated using 2019 Census Estimates.

Riverside	11,782,061
Sacramento	7,072,450
San Benito	647,267
San Bernardino	11,284,416
San Diego	14,356,108
San Francisco	3,639,888
San Joaquin	4,031,505
San Luis Obispo	1,459,610
San Mateo	3,141,653
Santa Barbara	2,433,999
Santa Clara	7,296,326
Santa Cruz	1,475,452
Shasta	1,031,180
Sierra	362,059
Siskiyou	538,801
Solano	2,186,187
Sonoma	2,174,091
Stanislaus	2,975,808
Sutter	787,927
Tehama	642,801
Trinity	405,254
Tulare	3,085,604
Tuolumne	543,960
Ventura	3,857,269
Yolo	1,397,659
Yuba	707,793
Total	200,400,000
Miniumum Award:	354,669
Maximum Award:	47,328,331

Total	200,400,00	
Miniumum Award:	354,669	
Maximum Award:	47,328,331	

- 1 Alameda Health Department (HD) excludes City of Berkeley
- 2 Los Angeles HD excludes Cities of Long Beach and Pasadena

Editable Inputs for the Formula (in red) and Allocations to LHJs by Input

Inputs (edit red text only)	Dollars	
Total Award:	200,400,000	Janja a
Based amount per LHJ:	350,000	21,350,000
Amount after base allocation:	179,050,000	Align Rossian
Percent toward population:	50%	89,525,000
Percent toward population in poverty:	25%	44,762,500
Percent toward race/ethnicity:	25%	44,762,500

LHJ	Total LHJ Allocation	Base Allocation	Population Allocation	Poverty Allocation	Total Race Population Allocation
Alameda HD ¹	6,537,374	350,000	3,486,292	1,306,201	1,394,881
Alpine	354,669	350,000	2,509	1,817	343
Amador	487,482	350,000	84,562	34,887	18,033
Berkeley	912,213	350,000	276,018	223,098	63,097
Butte	1,224,383	350,000	464,390	314,749	95,244
Calaveras	515,889	350,000	99,660	50,765	15,464
Colusa	459,468	350,000	49,677	25,095	34,696
Contra Costa	4,844,667	350,000	2,587,470	860,516	1,046,681
Del Norte	474,087	350,000	61,194	46,113	16,780
El Dorado	1,015,644	350,000	432,097	158,255	75,292
Fresno	6,126,172	350,000	2,309,680	1,993,252	1,473,240
Glenn	482,368	350,000	66,402	33,824	32,142
Humboldt	938,349	350,000	298,637	240,123	49,589
Imperial	1,568,105	350,000	423,271	392,011	402,823
Inyo	423,621	350,000	41,472	20,427	11,722
Kern	5,381,815	350,000	2,054,527	1,643,319	1,333,969
Kings	1,175,830	350,000	348,233	234,556	243,041
Lake	641,433	350,000	143,508	110,556	37,369
Lassen	481,278	350,000	64,973	45,131	21,174
Long Beach ²	2,807,624	350,000	1,062,519	751,454	643,651
Los Angeles HD ²	47,328,333	350,000	21,501,377	12,129,068	13,347,888
Madera	1,217,976	350,000	357,345	264,762	245,869
Marin	1,241,952	350,000	582,746	169,272	139,934
Mariposa	421,598	350,000	40,007	25,431	6,160
Mendocino	723,894	350,000	196,887	116,038	60,969
Merced	1,882,112	350,000	640,816	458,605	432,691

				, , , , , , , , , , , , , , , , , , , 	
Modoc	394,124	350,000	21,189	18,286	4,649
Mono	403,629	350,000	30,261	12,866	10,502
Monterey	2,563,477	350,000	993,064	526,749	693,664
Napa	896,612	350,000	312,150	97,242	137,220
Nevada	690,079	350,000	219,273	86,770	34,036
Orange	13,351,733	350,000	7,180,538	2,871,686	2,949,509
Pasadena ²	1,033,025	350,000	325,904	198,936	158,185
Placer	1,661,462	350,000	894,450	248,517	168,495
Plumas	420,397	350,000	41,060	22,817	6,520
Riverside	11,782,061	350,000	5,511,817	2,621,981	3,298,263
Sacramento	7,072,450	350,000	3,515,615	1,864,783	1,342,052
San Benito	647,267	350,000	141,298	61,862	94,107
San Bernardino	11,284,416	350,000	4,915,050	2,751,921	3,267,445
San Diego	14,356,108	350,000	7,543,551	3,270,916	3,191,641
San Francisco	3,639,888	350,000	2,025,083	809,884	454,921
San Joaquin	4,031,505	350,000	1,746,436	999,880	935,189
San Luis Obispo	1,459,610	350,000	621,441	303,469	184,700
San Mateo	3,141,653	350,000	1,744,330	447,935	599,388
Santa Barbara	2,433,999	350,000	1,015,655	513,079	555,265
Santa Clara	7,296,326	350,000	4,415,782	1,133,950	1,396,594
Santa Cruz	1,475,452	350,000	607,749	271,198	246,505
Shasta	1,031,180	350,000	399,872	223,887	57,421
Sierra	362,059	350,000	7,014	3,750	1,295
Siskiyou	538,801	350,000	98,548	72,186	18,067
Solano	2,186,187	350,000	990,606	375,318	470,263
Sonoma	2,174,091	350,000	1,105,231	334,998	383,862
Stanislaus	2,975,808	350,000	1,251,102	684,687	690,019
Sutter	787,927	350,000	227,647	122,667	87,613
Tehama	642,801	350,000	146,872	100,782	45,147
Trinity	405,254	350,000	29,910	20,775	4,569
Tulare	3,085,604	350,000	1,081,949	860,845	792,810
Tuolumne	543,960	350,000	117,813	56,044	20,103
Ventura	3,857,269	350,000	1,893,545	653,651	960,073
Yolo	1,397,659	350,000	498,946	354,974	193,739
Yuba	707,793	350,000	177,979	113,886	65,928
Total	200,400,002	21,350,000	89,524,999	44,762,502	44,762,501
Miniumum Award:	354,669				
Maximum Award:	47,328,333				

^{1 -} Alameda HD excludes City of Berkeley

^{2 -} Los Angeles HD excludes Cities of Long Beach and Pasadena

Calculations of data to be inputted into the formula

LHJ	Total Population - CA DOF 2020 (N)	Percent of Population (%)	Residents estimated to live in poverty - SAIPE 2019 (%)	People estimated living in poverty (Poverty * DOF population)
Data source	Department of Finance	LHJ/Total Population	2018 Census data	Population x Poverty rate
Alameda HD ¹	1,549,212	3.89%	8.9%	137,880
Alpine	1,115	0.00%	17.2%	
Amador	37,577	0.09%	9.8%	
Berkeley	122,655	0.31%	19.2%	
Butte	206,362	0.52%	16.1%	
Calaveras	44,286	0.11%		
Colusa	22,075	0.06%	12.0%	
Contra Costa	1,149,800	2.89%	7.9%	
Del Norte	27,193	0.07%	17.9%	
El Dorado	192,012	0.48%	8.7%	
Fresno	1,026,358	2.58%	20.5%	
Glenn	29,507	0.07%	12.1%	
Humboldt	132,706	0.33%	19.1%	
Imperial	188,090	0.47%	22.0%	
Inyo	18,429	0.05%	11.7%	2,156
Kern	912,975	2.29%	19.0%	173,465
Kings	154,745	0.39%	16.0%	
Lake	63,771	0.16%	18.3%	11,670
Lassen	28,872	0.07%	16.5%	4,764
Long Beach ²	472,154	1.19%	16.8%	79,322
Los Angeles HD ²	9,554,616	24.02%	13.4%	
Madera	158,794	0.40%	17.6%	
Marin	258,956	0.65%	6.9%	
Mariposa	17,778	0.04%	15.1%	
Mendocino	87,491	0.22%	14.0%	
Merced	284,761	0.72%	17.0%	48,409
Modoc	9,416	0.02%	20.5%	1,930
Mono	13,447	0.03%	10.1%	1,358
Monterey	441,290	1.11%	12.6%	55,603
Napa	138,711	0.35%	7.4%	10,265
Nevada	97,439	0.24%	9.4%	9,159
Orange	3,190,832	8.02%	9.5%	303,129
Pasadena ²	144,823	0.36%	14.5%	20,999
Placer	397,469	1.00%	6.6%	26,233

Plumas	18,246	0.05%	13.2%	2,408
Riverside	2,449,299	6.16%	11.3%	276,771
Sacramento	1,562,242	3.93%	12.6%	196,842
San Benito	62,789	0.16%	10.4%	6,530
San Bernardino	2,184,112	5.49%	13.3%	290,487
San Diego	3,352,145	8.43%	10.3%	345,271
San Francisco	899,891	2.26%	9.5%	85,490
San Joaquin	776,068	1.95%	13.6%	105,545
San Luis Obispo	276,151	0.69%	11.6%	32,034
San Mateo	775,132	1.95%	6.1%	47,283
Santa Barbara	451,329	1.13%	12.0%	54,159
Santa Clara	1,962,251	4.93%	6.1%	119,697
Santa Cruz	270,067	0.68%	10.6%	28,627
Shasta	177,692	0.45%	13.3%	23,633
Sierra	3,117	0.01%	12.7%	396
Siskiyou	43,792	0.11%	17.4%	7,620
Solano	440,198	1.11%	9.0%	39,618
Sonoma	491,134	1.23%	7.2%	35,362
Stanislaus	555,955	1.40%	13.0%	72,274
Sutter	101,160	0.25%	12.8%	12,948
Tehama	65,266	0.16%	16.3%	10,638
Trinity	13,291	0.03%	16.5%	2,193
Tulare	480,788	1.21%	18.9%	90,869
Tuolumne	52,353	0.13%	11.3%	5,916
Ventura	841,439	2.12%	8.2%	68,998
Yolo	221,718	0.56%	16.9%	37,470
Yuba	79,089	0.20%	15.2%	12,022
Total	39,782,430	100.0%		4,725,034

^{1 -} Alameda HD excludes City of Berkeley.

^{2 -} Los Angeles HD excludes Cities of Long Beach and Pasadena

^{*} SAIPE = Small Area Income and Poverty Estimates Program (US Census Bureau)

Percent of Population in Poverty (%)	Black/African American (#)	Latinx Population (#)	Native Hawaiin/Pacific Islander (#)	TOTAL Priority Race/Ethnicity Population (#)	TOTAL Priority Race/Ethnicity Population (%)
LHJ/total population in poverty	Department of Finance	Department of Finance	Department of Finance	Department of Finance	LHJ/Total Among Prioirty Race/Ethnicity groups
2.92%	184020	363800	12763	560,583	3.12%
0.00%		123	0	138	0.00%
0.08%	1325	5800	122	7,247	0.04%
0.50%	11871	13302	185	25,358	0.14%
0.70%	3545	34400	332	38,277	0.21%
0.11%	608	5501	106	6,215	0.03%
0.06%	160	13733	51	13,944	0.08%
1.92%	107751	307819	5077	420,646	2.34%
0.10%	1227	5459	58	6,743	0.04%
0.35%	1855	28096	308	30,259	0.17%
4.45%	51316	539514	1245	The second secon	3.29%
0.08%	239	12658	20	12,918	0.07%
0.54%	2162	17417	349	19,929	0.11%
0.88%	4102	157692	94	161,889	0.90%
0.05%	251	4421	39	4,711	0.03%
3.67%	54782	480136	1184	536,103	2.98%
0.52%	9839	86646	1190	97,675	0.54%
0.25%	1220	13709	89	15,018	0.08%
0.10%	2665	5619	226	8,509	0.05%
1.68%	61208	192446	5020	258,674	1.44%
27.10%	750377	4595475	18474	5,364,326	29.82%
0.59%					0.55%
0.38%		46955			0.31%
0.06%	253	2176		2,476	0.01%
0.26%	817	23594		24,503	0.14%
1.02%	8971	164372	549	173,892	0.97%
0.04%	147	1676	45		0.01%
0.03%	145	4046		4,221	0.02%
1.18%	12485	264330	1958	278,774	1.55%
0.22%	2490	52361	296	55,147	0.31%
0.19%	1674	11788	216	13,679	0.08%
6.42%	56060	1125269	4036	1,185,366	6.59%
0.44%	14693	48767	112	63,572	0.35%
0.56%	6454	60615	All the same of th	67,716	0.38%

0.05%	428	2152	39	2,620	0.01%
5.86%	159482	1159376	6667	1,325,525	7.37%
4.17%	165690	358326	15336	539,352	3.00%
0.14%	674	37019	127	37,820	0.21%
6.15%	195900	1110815	6424	1,313,140	7.30%
7.31%	169195	1099176	14304	1,282,675	7.13%
1.81%	48378	132385	2063	182,826	1.02%
2.23%	54269	317781	3789	375,839	2.09%
0.68%	6685	67232	311	74,228	0.41%
1.00%	19510	211940	9436	240,885	1.34%
1.15%	8347	214160	647	223,153	1.24%
2.53%	46411	508117	6744	561,271	3.12%
0.61%	2764	95977	326	99,067	0.55%
0.50%	2294	20545	238	23,077	0.13%
0.01%	52	460	8	520	0.00%
0.16%	1093	6025	142	7,261	0.04%
0.84%	64615	120347	4030	188,992	1.05%
0.75%	10708	141839	1722	154,269	0.86%
1.53%	15869	258258	3182	277,309	1.54%
0.27%	2093	32868	250	35,210	0.20%
0.23%	461	17632	52	18,144	0.10%
0.05%	91	1734	12	1,836	0.01%
1.92%	6102	312116	401	318,619	1.77%
0.13%	1370	6585	124	8,079	0.04%
1.46%	14085	370317	1438	385,840	2.14%
0.79%	5691	71151	1018	77,861	0.43%
0.25%	2545	23641	310	26,496	0.15%
100.00%	2,545	23,641	310	17,989,411	100%

.



FoPH-031

Agreement Number

State of California—Health and Human Services Agency California Department of Public Health



ANNUAL CERTIFICATION

The undersigned hereby affirms that they have read and agree with the funding requirements specified in the Future of Public Health Funding Award Agreement. The undersigned certifies:

- 1. That the funding provided under this agreement shall be used to supplement and not supplant all other specific local county funds.
- 2. That <u>at least</u> 70 percent of funds to support the hiring of permanent city; county; or city and county staff, including benefits and training.
- 3. Remaining funds, not to exceed 30 percent, may be used for equipment, supplies, and other administrative purposes such as facility space, furnishings, travel.

Designee authorized to commit the Local Health Jurisdiction to this Agreement

Jill Blake Public Health Director

Name (Print) Title

Jill Blake

III Blake

Signature Date

Local Health Jurisdiction Name



CDPH Future of Public Health (FoPH) Funding Local Objectives & Quarterly Progress Report

		Land Harbet fooled at an Mari		٦ .	
		Local Health Jurisdiction Nam Agreement Numbe	71	1	
	7	total O	blockus #9	1 1	YA1/Q1 Progre
	Objective (SMART Objective)	Locaro	bjective #1	1 '	Progress Status: (Select from drop down)
	Implementation Plan			-	Briefly describe progres
	(Bulleted items or brief sentences)				your ability to complete
					For Quarter 1, please pand hiring, if applicable
					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
					1
	Evaluation Plant How will LHI measure and			1	
	track this objective?				
	Issue Area (select from drop down)	Issue Area 1		1	
<i>y</i>	, and a second	Issue Area 2		-	1
				1	
		Issue Area 3			
		Issue Area 4		1	
	1	Issue Area 5		1	
		Specify if "ather" Selected		-	
	Strategy Area (select from drop down)	Strategy Area 1			1
		Strategy Area 2		1	
		Strategy Area 3		-	1
				1	
1		Strategy Area 4			
	1	Strategy Area 5		1	
		Specify additional Strategy Area		1	
				1	
	Expected Achieve By Data (select from drop down)]	
	7	Local Ob	ojective #2] 	YR1/Q1 Progret
	(select from deep down) Objective (SMART Objective)	Local Ob	ojective #2] 1	VRI/QI Progret Progrets Status: (Select from drop down)
	7	Local Ob	ojective #2] 	Progress Status: (Select from drop down) Briefly describe progres
	Objective (SMART Objective)	Local Ob	ojective #2] 	Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SMART Objective)	Local Ob	Jactiva #2]	Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SMART Objective)	Local Ob	Jactiva #2]	Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Plan (Disleted items or laief sentences)	Local Ob	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SMART Objective)	Local Ob	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SMART Objective) Implementation Plan (Bulleted Items or brief sectionics)	Local Ob	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Pfan (Dudleted Items or brief sentences) Evaluation Pfan: How will U.H.I measure and track this objective?	Local Ob	ojective #2		Progress Status:
	Objective (SAAART Objective) Implementation Plan (Differed items or laief sentences) Evaluation Plans How will Ust measure and track this objective?	issue Area 1	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Pfan (Dudleted Items or brief sentences) Evaluation Pfan: How will U.H.I measure and track this objective?		ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Pfan (Dudleted Items or brief sentences) Evaluation Pfan: How will U.H.I measure and track this objective?	issue Area 1	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Pfan (Dudleted Items or brief sentences) Evaluation Pfan: How will U.H.I measure and track this objective?	issue Area 1	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Pfan (Dudleted Items or brief sentences) Evaluation Pfan: How will U.H.I measure and track this objective?	issue Area 1 issue Area 2 issue Area 3 issue Area 4	ojactiva #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Pfan (Dudleted Items or brief sentences) Evaluation Pfan: How will U.H.I measure and track this objective?	čisue Area 1 čisue Area 2 Lisue Area 3 Lisue Area 4	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Pfan (Dudleted Items or brief sentences) Evaluation Pfan: How will U.H.I measure and track this objective?	issue Area 1 issue Area 2 issue Area 3 issue Area 4	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Plan (Duffered items or larel sentimes) Evaluation Plans How will Uld measure and track this objective? Issue Area (select from drop down)	čisue Area 1 čisue Area 2 Lisue Area 3 Lisue Area 4	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Plan (Didected items or brief sentences) Evaluation Plans How will UNI measure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify If "other" Selected	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Plan (Duffered items or larel sentimes) Evaluation Plans How will Uld measure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify ff "other" Selected Strategy Area 1 Strategy Area 2	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Plan (Duffered items or larel sentimes) Evaluation Plans How will Uld measure and track this objective? Issue Area (select from drop down)	issue Area 1 issue Area 2 issue Area 3 issue Area 4 issue Area 5 Specify ff "other" Selected Strategy Area 1 Strategy Area 2 Strategy Area 3	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Plan (Duffered items or larel sentimes) Evaluation Plans How will Uld measure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify ff "other" Selected Strategy Area 1 Strategy Area 2	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Plan (Duffered items or larel sentimes) Evaluation Plans How will Uld measure and track this objective? Issue Area (select from drop down)	issue Area 1 issue Area 2 issue Area 3 issue Area 4 issue Area 5 Specify ff "other" Selected Strategy Area 1 Strategy Area 2 Strategy Area 3	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Plan (Duffered items or larel sentimes) Evaluation Plans How will Uld measure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Strategy Area 1 Strategy Area 2 Strategy Area 3 Strategy Area 4	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr
	Objective (SAAART Objective) Implementation Plan (Duffered items or larel sentimes) Evaluation Plans How will Uld measure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Strategy Area 1 Strategy Area 2 Strategy Area 3 Strategy Area 4	ojective #2		Progress Status: (Select from drop down) Briefly describe progres your ability to complete For Quarter 1, please pr

YA1/Q1 Progres	s Update	(July 1 - S	leptember 3	0, 2022	
Progress Status: (Select from drop down)	T				
Briefly describe progress your ability to complete For Quarter 1, please pr and hiring, if applicable	this ob ovide p to this	jective i rogress	n the exp updates r e. Otherw	ected time elated to	eframe. staffing

YRI/Q1 Progre	es Update (July 1 - September 30, 2022)
Progress Status: (Select from drop down)	
your ability to complet For Quarter 1, please p	ss to date and challenges that might offect e this objective in the expected timeframe. rovide progress updates related to staffing: t o this objective. Otherwise, indicate "No Applicable."

YR1/Q2 Progress Update (O	etober 1, 2022 - December 31, 2022	YR1/Q3 Progress Update	,			
regress Status:		Progress Status:		Progress Status:		
ielect from drop down)		(Select from drop down)		(Select from drop down)		
Briefly describe progress to de	ate and challenges that might offect	Briefly describe progress to dat	e and challenges that might affect	Briefly describe progra	ess to date and challenges (hat might aff
	bjective in the expected timeframe.		jective in the expected timeframe.		ete this objective in the expe	
	A Proceedings of the Control of the					
	of the same of the	1	1			
	1 1		1	1		
				i		
			1			
		1	1			
		1		1 - 100		
	v.	1		41.5		
		1				
	1			1		
	1 2 1					
		1	1			
	_ 1	1				
	- 1		1			
	1					
	1		1	1		
	I	1	1			
	- 1		- 1			
		1	- 1			
		1	1			
		1		1.		
			1			
*************					- 13	
VIII (O) Browney Under (O	debut 2001 - Remote 12 2011			NAME OF THE PROPERTY OF THE PR		
	ctober 1, 2022 – December 31, 2022 }		(January 1 – March 31, 2023)		ogress Update (April 1 – June 30,	1023)
ogresa Status:	ctober 3, 2022 – December 31, 2022	Progress Status:	(January 1 – March 31, 2023)	Progress Status:	ogress Update (April 1 – June 30,	1023)
gress Status: lect from drop down)		Progress Status: (Select from drop down)		Progress Status: (Select from drop down)		
gress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might off
ogress Status: lect from drop down) riefly describe progress to da		Progress Status: (Select from drop down) Briefly describe progress to dat		Progress Status: (Select from drop down) Briefly describe progre		hat might off
gress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might off
gress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might off
ogress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might off
gress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might off
gress Status: ect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
gress Status: ect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
ress Status: rct from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
press Status: ect from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
ress Status: ct from drop down) lefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might aj
ress Status: ct from drop down) lefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might aj
ress Status: rct from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might af
ress Status: rct from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might af
ress Status: ect from drop down) lefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
ress Status: ect from drop down) lefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
ress Status: ect from drop down) lefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
ress Status: ect from drop down) lefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
ress Status: rct from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
ress Status: ct from drop down) lefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
gress Status: ect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
press Status: ect from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might af
ress Status: rct from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
press Status: ect from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might aj
press Status: ect from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might aj
press Status: ect from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might aj
gress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre your ability to comple	ess to date and challenges t	hat might af
gress Status: ect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre	ess to date and challenges t	hat might of
gress Status: ect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre your ability to comple	ess to date and challenges t	hat might of
gress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre your ability to comple	ess to date and challenges t	hat might af
press Status: ect from drop down) iefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre your ability to comple	ess to date and challenges t	hat might aj
gress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre your ability to comple	ess to date and challenges t	hat might of
gress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre your ability to comple	ess to date and challenges t	hat might of
gress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progre your ability to comple	ess to date and challenges t	hat might af
gress Status: ect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (felect from drop down) Briefly describe progre your ability to comple	ess to date and challenges t	hat might of
gress Status: lect from drop down) riefly describe progress to da	ite and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to dat	e and challenges that might affect	Progress Status: (felect from drop down) Briefly describe progre your ability to comple	ess to date and challenges t	hat might af

 1	Local Of	ojective #3	1.1	YR1/Q1 Progress Up	date (July 1 - September 30, 2022)
Objective (SMART Objective)			Π'	Progress Status: (Select from drop down)	
Implementation Plan (Budeted items or brief sentences)				your ability to complete this For Quarter 1, please provid and hiring, if applicable to to	date and challenges that might affect s objective in the expected timeframe. le progress updates related to stoffing his objective. Otherwise, indicate "Not upplicable."
Evaluation Plan: How will LHJ measure and track this objective?					
Issue Area (select from drop down)	tssue Area 1				
	tssue Area 2				
	Issue Area 3		_		
	Issue Area 5		-		
	Specify If "other" Selected				
Strategy Area (select from drop down)	Strategy Area 1				
	Strategy Area 2				
	Strategy Area 3				
	Strategy Area 4 Strategy Area 5				
	Specify additional Strategy Area				
Expected Achieve By Date (select from drop down)			_		
1	LandOb	L		VRI/OI Process Und	11-1-1-1-2 Contember 20 20221
Objective (SMART Objective)	Local Ob	lective #4	_ 	YRI/QI Progress Upd Progress Status: (Select from drop down)	late (July 1 - September 30, 2022)
Objective (SMART Objective) Implementation Plan (Bullsted Herm or brief sentences)	Local Ob	Jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date (July 1 - September 30, 2022) date and challenges that might affect objective in the expected timeframe. e progress updates related to staffing ils objective. Otherwise, Indicate "Not applicable."
Objective (SMART Objective)	Local Ob	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected timeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not
Objective (SMART Objective) Implementation Plan (Bulleted Herra or brief sentences) Evaluation Plan: Now will LHJ measure and	lisue Area 1	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected timeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not
Objective (SMART Objective) Implementation Plan (Bullsted Items or brief sentences) Evaluation Plan: How will LHI measure and track this objective?	lisue Area 1 lisue Area 2	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected timeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not
Objective (SMART Objective) Implementation Plan (Bullsted Items or brief sentences) Evaluation Plan: How will LHI measure and track this objective?	tssue Area 1 Issue Area 2 Issue Area 3	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected timeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not
Objective (SMART Objective) Implementation Plan (Bullsted Items or brief sentences) Evaluation Plan: How will LHI measure and track this objective?	lisue Area 1 lisue Area 2	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected timeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not
Objective (SMART Objective) Implementation Plan (Bullsted Items or brief sentences) Evaluation Plan: How will LHI measure and track this objective?	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected timeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not
Objective (SMART Objective) Implementation Plan (Bullsted Items or brief sentences) Evaluation Plan: How will LHI measure and track this objective?	tisue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected timeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not
Objective (SMART Objective) Implementation Plan (Budieted iterm or brief sentences) Evaluation Plan: How will LH3 measure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected timeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not
Objective (SMART Objective) Implementation Plan (Budieted iterm or brief sentences) Evaluation Plan: How will LH3 measure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Strategy Area 1	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected limeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not pplicable."
Objective (SMART Objective) Implementation Plan (Budieted iterm or brief sentences) Evaluation Plan: How will LH3 measure and track this objective? Issue Area (select from drop down)	Issue Area 2 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Strategy Area 1 Strategy Area 3 Strategy Area 4	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected limeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not pplicable."
Objective (SMART Objective) Implementation Plan (Budieted iterm or brief sentences) Evaluation Plan: How will LH3 measure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Strategy Area 1 Strategy Area 3 Strategy Area 4 Strategy Area 5	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected limeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not pplicable."
Objective (SMART Objective) Implementation Plan (Budieted iterm or brief sentences) Evaluation Plan: How will LH3 measure and track this objective? Issue Area (select from drop down)	Issue Area 2 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Strategy Area 1 Strategy Area 3 Strategy Area 4	jective #4		Progress Status: (Select from drop down) Briefly describe progress to your ability to complete this For Quarter 1, please provid and hiring, if applicable to ti	date and challenges that might affect objective in the expected limeframe. e progress updates related to staffing ils objective. Otherwise, indicate "Not pplicable."

	(October 1, 2022 - December 31, 2022)		date (January 1 – Merch 31, 2023)			odate (April 1 - June 30, 2023)
Progress Status: (Select from drop down)		Progress Status: (Select from drop down)	8	Progress State (Select from d	us: (rop down)	E 141 111
Briefly describe progress to o	iate and challenges that might affect objective in the expected timeframe.		date and challenges that might affect objective in the expected timeframe.			I late and challenges that might affect objective in the expected timeframe.
			in 5			
			17 11			
				1		
	2					
			a 2			
YRI/Q2 Progress Update (c	A-1-1202 B-1-12021					- 4-41
		VR1/OR Process Un-	Pate Hannamy 1 - Masch 91 7072)			data (A 6 60. 9099)
Progress Status:	October 1, 2022 - December 31, 2022)	Progress Status:	late (January 1 – March 31, 2023)	Progress State	as:	date (April 1 - June 30, 2023)
Progress Status: (Select from drop down)		Progress Status: (Select from drop down)		(Select from d	is: rop down)	
Progress Status: (Select from drop down) Briefly describe progress to d	late and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to a	late (January 1 – March 31, 2021) late and challenges that might affect objective in the expected timeframe.	Sciect from de	s: rop down) scribe progress to d	date (April 1 – Iune 30, 2023) ate and challenges that might affect objective in the expected timeframe.
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	fate and challenges that might affect	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	fate and challenges that might affect	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	fate and challenges that might affect	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	fate and challenges that might affect	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	fate and challenges that might affect	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	fate and challenges that might affect	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	fate and challenges that might affect	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	late and challenges that might offect objective in the expected timeframe.	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	fate and challenges that might affect	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	late and challenges that might offect objective in the expected timeframe.	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	late and challenges that might offect objective in the expected timeframe.	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	late and challenges that might offect objective in the expected timeframe.	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	late and challenges that might offect objective in the expected timeframe.	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	late and challenges that might offect objective in the expected timeframe.	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	late and challenges that might offect objective in the expected timeframe.	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	late and challenges that might offect objective in the expected timeframe.	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect
Progress Status: (Sefect from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to a	late and challenges that might offect objective in the expected timeframe.	Sciect from de	s: rop down) scribe progress to d	ate and challenges that might offect

	1	Local Ob	Jective #5
	Objective (SMART Objective)		
	Implementation Plan (Bulleted items or brief sentences)		
2			
	,		
	Evaluation Plan: How will LHJ measure and		
	track this objective?		
	Issue Area	tisue Area 1	
*	(select from drop down)	tssue Area 2	
		tssue Area 3	
		tssue Area 4	
		tssue Area 5	
		Specify if "other" Selected	
*	Strotegy Area	Strategy Area 1	
	(select from drop down)	Strategy Area 2	
		Strategy Area 3	
		Strategy Area 4	
		Strategy Area S	
à.		Specify additional Strategy Area	
	Expected Achieve By Data		
	(select from drop down)		
	Objective (SMART Objective)	Local Ob	lactive #6
	Implementation Plan (Buileted items or brief sentences)		
Na.		-	
	1		
	Evaluation Plan: How will LITI measure and track this objective?		
	Evaluation Plan: How will LIU measure and track this objective?		
	Evaluation Plan: How will LIU measure and Urack this objective? Issue Area (select from drop down)	tssue Area 1	
	track this objective?	issue Area 1 Issue Area 2	
	track this objective?		
	track this objective?	lssue Area 2	
	track this objective?	issue Area 2 issue Area 3 issue Area 4	
	track this objective? Lissue Area (select from drop down)	issue Area 2 issue Area 3 issue Area 4 issue Area 5 Specify if "other" Selected	
	track this objective?	issue Area 2 issue Area 3 issue Area 4	
	track this objective? Issue Area (select from deep down)	issue Area 2 issue Area 3 issue Area 4 issue Area 5 Specify if "other" Selected	
	track this objective? Issue Area (select from deep down)	issue Area 2 issue Area 3 issue Area 4 issue Area 5 Specify if "other" Selected Strategy Area 1	
	track this objective? Issue Area (select from deep down)	Issue Aren 2 Issue Aren 3 Issue Aren 4 Issue Aren 5 Specify if "other" Selected Strategy Aren 1 Strategy Aren 2 Strategy Aren 3 Strategy Aren 4	
	track this objective? Issue Area (select from deep down)	issue Area 2 issue Area 3 issue Area 4 issue Area 5 Specify H "other" Selected Strategy Area 1 Strategy Area 2 Strategy Area 3	

YR1/Q1 Progress	s Update (July	1 - Septembe	or 30, 2022)	
Progress Status: Select from drop down)				
Briefly describe progress your ability to complete for Quarter 1, please pri and hiring, if applicable	this object ovide progr	ive in the e ress update ctive. Othe	xpected times s related to	eframe. staffing

YA1/Q1 P	ogress Update (July 1 - Se	ptember 30, 2022)
Progress Status: (Select from drop down)		
your ability to com for Quarter 1, plea	plete this objective in se provide progress u	ollenges that might affec the expected timeframe pdates related to staffin Otherwise, indicate "No
	*	

VR1/Q2 Progress Update (October 1, 2022 – December 31, 2022)	YR1/Q3 Progress Upo	late (January 1 March 31, 2025)		ss Update (April 1 - June 30, 2023)
Progress Status: (Select from drop down)	Progress Status: (Select from drop down)		Progress Status: (Select from drop down)	
Briefly describe progress to date and challenges that might affe your ability to complete this objective in the expected timefram	t Briefly describe progress to a	late and challenges that might affect objective in the expected timeframe.	Briefly describe progress	to date and challenges that might affect this objective in the expected timeframe.
			1	
			144	
T A				
		5		
				41
			1	
YRI/Q2 Progress Update (October 1, 2022 - December 31, 2022)		late (January 1 – March 31, 2023)		ss Update (April 1 – June 30, 2023)
VRI/Q2 Progress Update (October 3, 2022 – December 31, 2022) Progress Suba: (Scient from drop down)	YR1/Q3 Progress Upd Progress Status: (Select from drop down)	late (January 3 – March 31, 2025)	YR1/Q4 Progre Progress Status: (Select from drop down)	ss Update (April 1 – June 30, 2023)
Progress Status:	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a		Progress Status: (Select from drop down) Briefly describe progress	
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect this objective in the expected timeframe.
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect this objective in the expected timeframe.
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect this objective in the expected timeframe.
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect this objective in the expected timeframe.
Progress Status: (Select from drop down) Briefly describe progress to date and challenges that might offer	Progress Status: (Select from drop down) t Briefly describe progress to a	late and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress	to date and challenges that might affect this objective in the expected timeframe.

	1	Local Ol	bjective #7	1 1	YR1/Q1 Progress Update (July 1 - September 30, 2022)
-	Objective (SMART Objective)			7 '	Progress Status: {Select from drop down}
	Implementation Plan (Bulleted Items or brief sentences)				Briefly describe progress to date and challenges that might affe, your ability to complete this objective in the expected timeframe for Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No Applicable."
	*				
*	Evaluation Plan: How will LHJ measure and track this objective?	-			
	(select from drop down)	tssue Area 1		1	
		tssue Area 2		1	
		issue Area 3			
-		tisue Area 4			
		issue Area S Specify if "other" Selected			
	Strategy Area	Strategy Area 1		-	
	(select from drop down)	Strategy Area 2		-	
		Strategy Area 3		-	
		Strategy Area 4		1	
		Strategy Area 5			1
		Specify additional Strategy Area			
	Expected Achieve By Date			7	
	(select from drop down)				
	(select from drop down)	Landoh	Listation #9]	VRI/O1 Progress Hodate, Hubs 1. Sandamber 50, 2022)
	(select from drop down) Objective (SMART Objective)	Local Ob	Jactive #8	J -	VRI/QI Progress Update (July I - September 30, 2022) Progress Status: [Select from drop down]
		Local Ob	Jactive #8] - -	Progress Status:
	Objective (SMART Objective) Implementation Plan (Bulleted Hams or bilef sentences) Evaluation Plan: How will LHJ measure and	Local Ob	Jactive #8		Progress Status: [Series from drop down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) Implementation Plan (bulleted items or brief sentences)	Local Ob	Jactive #8		Progress Status: [Series from drop down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) Implementation Plan (Bulleted Hams or bilef sentences) Evaluation Plan: How will LHJ measure and	Local Ob	Jactive #8		Progress Status: [Series from drop down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) Implementation Plan (bulleted items or brief sentences) Evaluation Plan: How will LHJ measure and track this objective?		Jactive #8		Progress Status: [Series from drop down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) Implementation Plan (bulleted items or brief sentences) Evaluation Plan: How will LHJ measure and track this objective?	issue Area 1 issue Area 2 issue Area 3	Jactive #8		Progress Status: [Series from drop down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) Implementation Plan (bulleted items or brief sentences) Evaluation Plan: How will LHJ measure and track this objective?	Issue Aree 1 Issue Aree 2 Issue Area 3 Issue Area 4	Jactive #8		Progress Status: [Seriest from drap down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) Implementation Plan (bulleted items or brief sentences) Evaluation Plan: How will LHJ measure and track this objective?	issue Area 1 issue Area 2 issue Area 3	Jactive #8		Progress Status: [Seriest from drap down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) freplamentation Plan (budieted stams or bitel sentences) Evaluation Plan: How will IAU measure and crack this objective? Issue Area (select from drop down)	issue Area 1 issue Area 2 issue Area 3 issue Area 4	Jactive #8		Progress Status: [Seriest from drap down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) Implementation Plan (bulleted items or bird sentences) Evaluation Plan: How will Ull measure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected	Jactive #8		Progress Status: [Seriest from drap down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) freplamentation Plan (budieted stams or bitel sentences) Evaluation Plan: How will IAU measure and crack this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Stretogy Area 1	Jactive #8		Progress Status: [Seriest from drap down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) freplamentation Plan (budieted stams or bitel sentences) Evaluation Plan: How will IAU measure and crack this objective? Issue Area (select from drop down)	Issue Area 2 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Strategy Area 1 Strategy Area 2 Strategy Area 3 Strategy Area 4	Jactive #8		Progress Status: [Seriest from drap down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) freplamentation Plan (budieted stams or bitel sentences) Evaluation Plan: How will IAU measure and crack this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Strategy Area 1 Strategy Area 2 Strategy Area 3 Strategy Area 4	Jactive #8		Progress Status: [Seriest from drap down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No
	Objective (SMART Objective) freplamentation Plan (budieted stams or bitel sentences) Evaluation Plan: How will IAU measure and crack this objective? Issue Area (select from drop down)	Issue Area 2 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Strategy Area 1 Strategy Area 2 Strategy Area 3 Strategy Area 4	Jactive #8		Progress Status: [Seriest from drap down] Briefly describe progress to date and challenges that might affect your ability to complete this objective in the expected timeframe For Quarter 1, please provide progress updates related to staffin and hiring, if applicable to this objective. Otherwise, indicate "No

YR1/QZ Progress Update (October 1, 2022 - December 31, 2022)	YR1/Q3 Progress Upda	te (January 1 – March 31, 2023)			Ipdate (April 1 ~ June 30, 2023)
Progress Status: (Select from drop down)		Progress Status: (Select from drop down)		Pr (Se	rogress Status: Select from drop down)	
Briefly describe progress to d	 ate and challenges that might affect objective in the expected timeframe.	Briefly describe progress to d	ate and challenges that might a objective in the expected timefro			date and challenges that might objective in the expected time
				\dashv \vdash	50	
				11		
	" = 1					
YR1/QZ Progress Update (C Progress Status:	October 1, 2022 - December 31, 2022)	YR1/Q3 Progress Upda Progress Status:	te (January 1 – March 31, 2028)	Pro	YR1/Q4 Progress U	pdate (April 1 - June 30, 2023)
Select from drop down)		(Select from drop down)		(Se	elect from drop down)	
	ate and challenges that might affect objective in the expected timeframe.		ite and challenges that might of bjective in the expected timefra			date and challenges that might objective in the expected time;
	4 A A A					
				1 1		
						1
						٥
						ž
						į.

	_					
	Objective (SMART Objective)	Local Ob	bjective #9	-	YR1/Q1 Progress Upda Progress Status:	ste (July 1 - September 30, 2022)
	Colective (present colective)				(Select from drop down)	
	implementation Plan (Bulleted Herrs or brief sentences)				your ability to complete this For Quarter 1, please provide and hiring, if applicable to the	late and chollenges that might offect objective in the expected timeframe. progress updates related to staffing is objective. Otherwise, indicate "Not
						pplicable."
	Evaluation Plan: How will thil measure and track this objective?					
	Issue Area (select from drop down)	tssue Area 2				
		Issue Area 3		-		
į		Issue Area 4		1		
		tisue Area 5		1		
		Specify If "ather" Selected				
	Strategy Area (select from drop down)	Strategy Area 2				
		Strategy Area 3		-		
		Strategy Area 4		-		
		Stratugy Area 5		1		
	Expected Achieve By Date	Specify additional Strategy Area				
	(select from drop down)					
<u> </u>	1	Local Obj	ectiva #10	1 1	YR1/Q1 Progress Upda	te (July 3 - September 30, 2022)
	Objective (SMART Objective)]	Progress Status: (Select from drop down)	
	Implementation Plan (Budieted litems or brief sentences)				your ability to complete this of For Quarter 1, please provide and hiring, if applicable to this	ate and challenges that might offect objective in the expected timeframe. progress updates related to staffing is objective. Otherwise, Indicate "Not plicable."
,	Evaluation Ptan: How will I/I measure and track this objective?					
	issue Area (select from drop down)	issue Area 1				
		tisue Area 2 tisue Area 3				
F		tisue Area 4		-		
		tssue Area S		1		
		Specify If "other" Selected				
	Strategy Area (select from drop down)	Strategy Area 1				
		Strategy Area 2 Strategy Area 3				
	1				1	
		Strategy Area 4 Strategy Area 5				
	1	Specify additional Strategy Area				
	1	specif summer sizes, inc.	//			

.

	October 1, 2022 – December 31, 2022)		ite (January 1 - March 31, 2023)		ress Update (April 1 – June 30, 2023)
Progress Status: (Select from drop down)		Progress Status: (Select from drop down)		Progress Status: (Select from drop down)	
	late and challenges that might affect objective in the expected timeframe.		ate and challenges that might affect objective in the expected timeframe.		is to date and challenges that might affect e this objective in the expected timeframe.
				Carrier 1	
					1221
	1 -			1 1 1 1	
	T.				
			1.0		
	October 3, 2022 – December 31, 2022)		te (January 1 – March 31, 2023)		ress Update (April 1 - June 30, 2023)
YRI/Q2 Progress Update ((Progress Status: (Select from drop down)	October 3, 2022 - December 31, 2022)	YR1/Q3 Progress Upds Progress Status: (Select from drop down)	te (January 1 – March 31, 2023)	YR1/Q4 Prog Progress Status: (Select from drop down)	pess Update (April 1 – June 30, 2023)
Progress Status: (Select from drop down) Briefly describe progress to d	October 3, 2022 - December 31, 2022) ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to d	te (January 1 – March 31, 2023) ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progres	ress Update (April 1 – June 30, 2023) Is to date and challenges that might affect this objective in the expected timeframe.
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect
Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progres	s to date and challenges that might affect

	7	Local Ob	ective #11	1 1	YR1/Q1 Progress Upd	late (July 1 - September 30, 2022)
	Objective (SMART Objective)	Loter on	activa nyy	'	Progress Status: (Select from drop down)	T
	(mplementation Plan (Bullsted name or brief sentences)				your ability to complete this For Quarter 1, please provid and hiring, if applicable to th	date and challenges that might affect objective in the expected timeframe. e progress updates related to staffing ils objective. Otherwise, Indicate "Not pplicable."
8	Evaluation Plan: How will LKI measure and track this objective?					
	Issue Area (select from drop down)	issue Area 1 issue Area 2				
		Issue Aree 3				
8		Issue Area 5				
	Strategy Area (select from drop down)	Specify if "other" Selected Strategy Area 1				
		Strategy Area 2 Strategy Area 3				
		Strategy Area 4			*	
		Strategy Area S Specify additional Strategy Area				
	Expected Achieve By Date (select from drop down)					
	Charles (Charles)	Local Obj	ective #12	_		ate (July 1 - September 30, 2022)
	Objective (SMART Objective)				Progress Status: (Select from drop down)	
	Implementation Plan (Bulleted Items or brief sectences)				your ability to complete this For Quarter 1, please provide and hiring, if applicable to th	date and challenges that might affect objective in the expected timeframe. progress updates related to staffing ils objective. Otherwise, indicate "Not applicable."
	Evaluation Plan: How will LHI measure and track this objective?					
	Issue Area (select from drop down)	bsue Area 1				
		issue Area 2				
		Issue Area 3		_		
140		Issue Area S	, , , , , , , , , , , , , , , , , , ,	-		
		Specify if "other" Selected		\dashv		
	Strategy Area (select from drop down)	Strategy Area 1				
		Strategy Area 2				
		Strategy Area 3				
		Strategy Area 4				
		Strategy Area 5 Specify additional Strategy Area				
1						

Expected Achieve By Date (sriect from drop down)

	October 1, 2022 - December 91, 2022)	YR1/Q3 Progress Upda	te (January 1 - March 31, 2023)	YR1/Q4 Progress U	pdate (April 1 - June 30, 2023)
Progress Status: (Select from drop down)		Progress Status: (Select from drop down)		Progress Status: (Select from drop down)	W
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Briefly describe progress to d your ability to complete this	ate and challenges that might affect objective in the expected timeframe.		date and challenges that might affect objective in the expected timeframe.
					<i>I</i> .
					1
			- 1		
					9
			\		
			À		
YR1/Q2 Progress Update (O	October 1, 2022 - December 31, 2022 }	VR1/03 Progress Unda	te (January 1 - March 31, 2023)	VR1/DA Progress ti	
Progress Status: (Select from drop down)		Progress Status: (Select from drop down)	te (January 1 - March 32, 2025)	Progress Status: (Select from drop down)	pdate (April 1 - June 30, 2023)
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	***************************************	Progress Status: (Select from drop down) Briefly describe progress to d	
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ate and challenges that might offect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ote and challenges that might affect bjective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ote and challenges that might affect bjective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ate and challenges that might affect objective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ote and challenges that might affect bjective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ote and challenges that might affect bjective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect
Briefly describe progress to de	ote and challenges that might affect bjective in the expected timeframe.	Progress Status: (Select from drop down) Briefly describe progress to de	ate and challenges that might affect	Progress Status: (Select from drop down) Briefly describe progress to d	date and challenges that might affect

	1	Local Ob	jective #13	1.1	YR1/Q1 Progress Upda	ite (July 3 - September 30, 2022)
	Objective (SMART Objective)				Pregress Status: (Select from drop down)	
	lenglementation Flan (Bulleted storm or brief sentences)				your ability to complete this For Quarter 1, please provide and hiring, if applicable to th	ote and challenges that might affect objective in the expected timeframe. progress updates related to staffing is objective. Otherwise, Indicate "Not spilcable."
	Evaluation Plan: How will LHJ measure and track this objective?					
	Issue Area (select from drop down)	issue Area 1				
		Issue Area 3		_		
		tisue Area 4				
		Issue Area 5 Specify if "other" Selected				
	Strategy Area (select from drop down)	Strategy Area 1		\dashv		
×		Strategy Area 2 Strategy Area 3				
		Strategy Area 4		\dashv		
		Strategy Area 5 Specify additional Strategy Area			4	
			I .			
	Expected Achieve By Date			_		
	Expected Achieve By Date (sciect from drop down)			1		
	(select from drop down)	Local Obj	lactiva #14	_		ste (Auly 1 - September 50, 2022)
	(select from drop down) Objective (SAART Objective)	Local Obj	Joctive #14		Progress Status: (Select from drop down)	
	(select from drop down)	Local Obj	Jactive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe, progress updates related to stoffing
	(select from drop down) Objective (SAART Objective) Implementation Plan	Local Obj	Jactive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to staffing s objective. Otherwise, indicate "Not
	(select from drop down) Objective [SAART Objective] Implementation Plan (Budieted items or brief senteme es)	Local Obj	Jactive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to staffing s objective. Otherwise, indicate "Not
	(select from drop down) Objective [SAAAT Objective] Implementation Plan (budieted items or brief sentences) Evaluation Plan: How will LHJ measure and track this objective?		loctive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to staffing s objective. Otherwise, indicate "Not
	(select from drop down) Objective [SAAAT Objective] Implementation Plan (budieted items or brief sentences) Evaluation Plan: How will LHJ measure and track this objective?	tssue Area 1 Issue Area 2 Issue Area 3	loctive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to staffing s objective. Otherwise, indicate "Not
	(select from drop down) Objective [SAAAT Objective] Implementation Plan (budieted items or brief sentences) Evaluation Plan: How will LHJ measure and track this objective?	tssue Area 1 Issue Area 2 Issue Area 3	Jactive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to staffing s objective. Otherwise, indicate "Not
	(select from drop down) Objective [SAAAT Objective] Implementation Plan (budieted items or brief sentences) Evaluation Plan: How will LHJ measure and track this objective?	tssue Area 1 Issue Area 2 Issue Area 3	Jactive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to staffing s objective. Otherwise, indicate "Not
	(select from drop down) Objective [SAART Objective] Implementation Plan (Bulleted items or brief sentences) Evaluation Plan: How will UNI resesure and track this objective? Issue Area (select from drop down)	tssue Area 1 tssue Area 2 tssue Area 3 tssue Area 4	Jactive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to staffing s objective. Otherwise, indicate "Not
	(select from drop down) Objective [SAAAT Objective] Implementation Plan (budieted items or bitel sentences) Evaluation Plan: How will UK! measure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify If "other" Selected	jactive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to staffing s objective. Otherwise, indicate "Not
	(select from drop down) Objective [SAART Objective] Implementation Plan (Bulleted items or brief sentences) Evaluation Plan: How will UNI resesure and track this objective? Issue Area (select from drop down)	tssue Area 1 Issue Area 2 issue Area 3 tssue Area 4 tssue Area 5 Specify if "other" Selected Stratogy Area 1	Jactive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to staffing s objective. Otherwise, indicate "Not
	(select from drop down) Objective [SAART Objective] Implementation Plan (Bulleted items or brief sentences) Evaluation Plan: How will UNI resesure and track this objective? Issue Area (select from drop down)	tssue Area 1 Issue Area 2 issue Area 3 Issue Area 4 Issue Area 5 Specify If "other" Selected Strategy Area 1 Strategy Area 2	Jactive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to stoffing s objective. Otherwise, indicate "Not plicable."
	(select from drop down) Objective [SAART Objective] Implementation Plan (Bulleted items or brief sentences) Evaluation Plan: How will UNI resesure and track this objective? Issue Area (select from drop down)	Issue Area 1 Issue Area 2 Issue Area 3 Issue Area 4 Issue Area 5 Specify if "other" Selected Strategy Area 1 Strategy Area 2 Strategy Area 3	Jactive #14		Progress Status: (Select from drop down) Briefly describe progress to d your ability to camplete this For Quarter 1, please provide and hiring, if applicable to thi	ate and challenges that might affect objective in the expected timeframe. progress updates related to staffing is objective. Otherwise, indicate "Not plicable."

	October 1, 2022 - December 31, 2022)	YR3/Q3 Progress Upda	ite (January 1 - Merch 31, 2023)	YR1/Q4 Progress Update (April 1 - June 30, 2023)			
Progress Status: (Select from drop down)		Progress Status: (Select from drop down)		Prograss Status: (Select from drop down)			
Briefly describe progress to d	ate and challenges that might affect objective in the expected timeframe.	Briefly describe progress to d	ate and challenges that might affect objective in the expected timeframe.	Briefly describe progress (your ability to complete t	to date and challenges that might affect his objective in the expected timeframe.		
200							

					ı İ		
				1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -			
e e							
VR1/O2 Progress Hodata //	October 1, 2022 - December 31, 2022)	VB1/O2 Browns Had	oto (January 1 - March 31, 2025)	VP1 (04 B	s Update (April 1 — June 50, 2023)		
Progress Status: (Select from drop down)			ite Danuary 1 - march 32, 2023)		s Opeans (April 1 - June 30, 2023)		
		Progress Status:		Progress Status:			
	ate and challenges that might affect	(Select from drop down)	ate and shallowers that might office	(Select from drop down)			
Briefly describe progress to de	ate and challenges that might affect by a specific time frame.	(Select from drop down) Briefly describe progress to d	ate and challenges that might affect objective in the expected timeframe.	(Select from drop down) Briefly describe progress (to date and challenges that might offect his objective in the expected timeframe.		
Briefly describe progress to de		(Select from drop down) Briefly describe progress to d		(Select from drop down) Briefly describe progress (
Briefly describe progress to de		(Select from drop down) Briefly describe progress to d		(Select from drop down) Briefly describe progress (
Briefly describe progress to de		(Select from drop down) Briefly describe progress to d		(Select from drop down) Briefly describe progress (
Briefly describe progress to de		(Select from drop down) Briefly describe progress to d		(Select from drop down) Briefly describe progress (
Briefly describe progress to de		(Select from drop down) Briefly describe progress to d		(Select from drop down) Briefly describe progress (
Briefly describe progress to de		(Select from drop down) Briefly describe progress to d		(Select from drop down) Briefly describe progress (
Briefly describe progress to de		(Select from drop down) Briefly describe progress to d		(Select from drop down) Briefly describe progress (

	rocal Op	Jective #15
Objective (SMART Objective)		
Implementation Plan (Dulleted items or brief sentences)		
Evaluation Plan: How will LIK! measure and		
track tNs objective?		
tasse Area (select from drop down)	Issue Area 1	
	Issue Area 2	
	Issue Aren 3	
	Issue Aren 4	
	Issue Area S	
	Specify if "other" Selected	
Strategy Area (select from drop down)	Strategy Area 1	
	Strategy Area 2	
	Strategy Area 3	
	Strategy Area 4	
	Strategy Area S	
	Specify additional Strategy Area	
Expected Achieve By Date		

-	Progress Upo	date (July 1 - S	eptember 30, z	022]				
Progress Status: (Select from drop down)								
your ability to con For Quarter 1, ple	ras Status:							

YR1/Q2 Progress Update (October 1, 2022 - December 31, 2022)	YR3/Q3 Progress Upo	date (January 1 - March 31, 2	023}	YR1/Q4 Progress	Update (April 1 - June 30, 2023)
Progress Status: (Select from drop down)	Progress Status: (Select from Grop down)			Progress Status: (Select from drop down)	
Briefly describe progress to date and challenges that might your ability to complete this objective in the expected time!	Briefly describe progress to your ability to complete this				date and challenges that might offect is objective in the expected timeframe.

Future of Public Health (FoPH) Spend Plan - Attachment #4 Spend Plan Instructions

Personnel

Position Title

Please include the title of the position within this cell. If you know who the incumbent is, please also include their name. If unknown, please indicate TBD or Vacant.

Annual Salary

The annual salary should be the employee's true annual salary regardless of their FTE percentage and the number of months they will work on the Future of Public Health Funding.

Budgeted Months

Please indicate the number of months the employee is projected to work on the Future of Public Health Funding. The term of the funding is July 1, 2022 to June 30, 2023 which is 12 months.

FTE %

The FTE % will auto-populate based on the number of months the employee is working on the Future of Public Health Funding.

Total Salary

The Total Salary will auto-populate based on the Annual Salary and FTE % the employee is working on the Future of Public Health Funding.

Benefit Rate

Please indicate the percentage Benefit Rate for each position.

Total Benefits

The Total Benefits will auto-populate based on the Total Salary and Benefit Rate % for the employee.

Combined Salary and Benefits

The Combined Salary and Benefits will auto-populate based on the Total Salary + Total Benefits.

Supplies

General office supplies may be shown by an estimated amount per month times the number of months in this budget category. Major supply items (<\$5,000) should be justified and related to specific program objectives and personnel. Provide justification and relate it to specific program objectives.

Travel

Provide details of what the travel is intended to accomplish. (e.g., advisory committees, review panels, etc.). Include details such as airfare, mileage, hotel, per diem, etc. Provide justification for both in-state and out-of-state travel.

Equipment

Useful life of more than one year AND a cost of ≥\$5,000 per unit.

Consider maintenance costs in budget. Provide justification which includes the use and relationship to the specific program objectives.

Other

Contains items not included in previous budget categories. Provide justification which includes the use and relationship to the specific program objectives. Give unit cost and quantities when applicable.

Subcontracts:

Include the Subcontractor name(s) if known or you can put TBD; and you will also need to provide a brief description of the work they will perform. If possible, please tie your Subcontractors to the Activity within your Workplan.

Total Direct Costs Direct Costs include:

Combined total of Personnel, Supplies, Travel, Equipment, Other, and Subcontracts. Should your Agency require a formula for Modified Direct Costs, please reach out to the Future of Public Health Funding mailbox (FoPHfunding@cdph.ca.gov) for assistance.

Indirect Cost

Please enter your Indirect Cost Rate (ICR) percentage within cell E138. Please enter the amount that your ICR should calculate from; this is normally Total Personnel or Total Direct Costs. Your Agency has an approved rate on file with CDPH. If you don't know your Agency's approved ICR, please reach out to Future of Public Health Funding mailbox (FoPHfunding@cdph.ca.gov) for assistance.

Attachment #4 Future of Public Health (FoPH) Spend Plan

3

Local Health Jurisdiction Name: Annual Salary Budgeted Months FTE % Total Salary (1-12) Months) Position Title* Benefit Rate Total Benefits Combined Salary and Benefits | CPS | S | CPS | CPS | S | CPS | CPS | S | CPS Supplies Total Supplies 5 Travel In-State Out-of-State Total Travel 5 Equipment Total Equipment 5 Other Total Other 5 Total Subcontracts 5 Total Direct Costs \$ Indirect Cost (% of Total Personnel or Total Direct Costs)

[enter description here] 15 0%

Personnel supported with this funding should not displicate efforts across grants; exceed 1.0 FTE across all funding sources.

e

	Year 1 Quarterly Expenditus Recort		-	March	700	5707		\$	\$	8		 	
	100		And Outs	February	2023							THE PERSON NAMED IN	
	N Expenditure Rec-	1		-	_		-			-	-		
	Year 1 Quarter		-	-	_	٠							
		Outsider	ŀ	-	_					-			•
		2	-	Movember	7707								
				October	1								
			_	Y1.Q1 Total					*				
	1st Ormston	1	Sentember	2022								61	
	141	-	August	2022		-					1		
			Š	202									
			Cubpeted Amount						-	-	1		
Budget		-	Andrew medical		Selary	Supplies	2 State Travel	Out of State Travel	Eculoment	Subcontracts S	Other costs	Total Diract Costs \$	Total Indiana Control

CDPH Future of Public Health (FoPH) Funding

California Department of Public Health Email Invoice to: FoPHfunding@cdph.ca.gov

Contract Number: Contract Term: Billing Period: Invoice Number: County Invoice #:

July	1, 2022 to June 30, 2023
	State Use Only
	Optional

LHJ Name/Address (to send warrant)

Check if remittance address changed since last Invoice

Telephone #:

Supplier ID #:

Budget Line-Item	Expenditures This Period
Personnel	an estimated better companies and total
Supplies	
Travel	
Equipment	
Other	
Subcontracts	
Indirect	
Total	\$

State Certification: I hereby certify that the above referenced local health department has met all requirements for submission of its application, related documents, and certifications and is eligible to receive this payment. The application, related documents, approvals, and requests for payment are maintained by CDPH, for five (5) years for audit purposes as required by the State Controller's Office.

CDPH Use Only			
Service Location:	Please Pay:		
TBD	\$-		

Signature

Caroline Kurtz, Program Director