## PERSONAL SERVICES CONTRACT

County of Nevada, California

This Po	ersonal Services Contract is mad	e between the	COUNTY OF	NEVADA (he	rein "Cour	nty"), and	
	CPS HR Consulting						
	"Contractor"), wherein County de als and products generally describ		a person or en	tity to provide	the following	ng services,	
(§1)	Provide executive recruitmen Librarian position.	t services and	a labor mari	ket study for	the Coun	ty	
	SUMI	MARY OF MAT	ERIAL TERM	<u>s</u>			
(§2)	<b>Maximum Contract Price:</b>	\$20,875					
(§3)	<b>Contract Beginning Date:</b>	11/6/2019	Contract T	ermination Da	ate: 0	3/28/2020	
(§4)	Liquidated Damages:	n/a					
		INSURANCE P	OLICIES				
Design	ate all required policies:				Req'd	Not Req'd	
(§6) (§7)	Commercial General Liability Automobile Liability	(\$1,000,00	00) 0) Personal A 0) Business R 0) Commercia	ated	<u>X</u>	X X X	
(§8)	Worker's Compensation				X		
(§9)	Errors and Omissions (\$1,000					<u>X</u>	
	LICENS	SES AND PREV	AILING WAG	ES			
§14)	Designate all required licenses:	NA					
	<u>N</u> 0	OTICE & IDENT					
(§26)	Contractor: CPS HR Consulting 2450 Del Paso Road, Ste. 220 Sacramento, CA 95834 www.cpshr.us			ources			
	Contact Person: Melissa Asher (916) 471-3368 e-mail: masher@cpshr.us	6) 471-3368			Contact Person: Susan Kadera (530) 265-1339 e-mail: susan.kadera@co.nevada.ca.us		
	Contractor is a: (check all that app Corporation: Partnership: Person: Other:	Calif., Calif., Indiv., X CA JPA	Other, Other, Dba,	LLC, LLP, Ass'n  Yes		n-profit nited ner	
	<b>EDD:</b> Independent Contractor V <b>HIPAA:</b> Schedule of Required F			Yes	X No		
		<b>ATTACHMI</b>	ENTS				
Design	ate all required attachments:				Req'd	Not Req'd	
	Exhibit A: Schedule of Service Exhibit B: Schedule of Charge Exhibit C: Schedule of Change Exhibit D: Schedule of HIPAA	es and Paymer es (Additions, I	<b>nts</b> (Paid by C Deletions & An	nendments)	X X	X	

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#### **Terms**

Each term of this Contract below specifically incorporates the information set forth in the Summary at page one (1) above as to each respective section (§) therein, as the case may be.

#### **Services**

### 1. Scope of Services:

Contractor shall provide all of the services, materials and products (herein "Services") generally described in **Exhibit "A"**, according to a performance schedule, if applicable, as set forth in said exhibit (herein "Performance Schedule"). If requested, Contractor agrees to serve as an expert witness for County in any third-party action or proceeding arising out of this Contract.

#### **Payment**

### 2. Charges and Payments:

The charges (herein "Charges") for furnishing the aforesaid Services under this Contract are set forth in **Exhibit "B"**, including, if applicable, hourly rates, unit pricing, and expense, mileage and cost limits. Said Charges shall be presented monthly by invoice and shall be due within thirty (30) days of receipt unless payment is otherwise set forth in said **Exhibit "B"**, and shall remain in effect for the entire term of this Contract, and any extension hereof. In no event will the cost to County for Services to be provided under this Contract, including direct non-salary expenses, exceed the **Maximum Contract Price** set forth at §2, page one (1), above.

### **Time for Performance**

#### 3. Contract Term:

This Contract shall commence on the **Contract Beginning Date** set forth at §3, page one (1), above. All Services required to be provided by this Contract shall be completed and ready for acceptance no later than the **Contract Termination Date** set forth at §3, page one (1), above.

### 4. Liquidated Damages:

County and Contractor agree that damages to County due to delays in timely providing Services in accordance with the aforesaid Performance Schedule and Contract Termination Date are impractical and difficult to ascertain. Therefore, if §4 at page one (1) hereof shall indicate a daily amount as **Liquidated Damages**, County shall have the right to assess said daily sum, not as a penalty, but as and for damages to County due to delays in providing Services not in accordance with the said Performance Schedule, or later than the Contract Termination Date (herein "Delay"). Liquidated Damages shall be offset against amounts owing to Contractor, including retention sums.

To the extent that any Delay is a result of matters or circumstances wholly beyond the control of Contractor, County may excuse said Liquidated Damages; provided however, that County may condition such excuse upon Contractor having given prompt notice to County of such delay immediately by telephone and thereafter by written explanation within a reasonable time. The time for Contractor's performance shall be extended by the period of delay, or such other period as County may elect.

#### 5. Time of the Essence:

Time is of the essence with respect to Contractor's performance under this Contract. Delay in meeting the time commitments contemplated herein will result in the assessment of liquidated damages, if indicated at §4 at page one (1), hereof. If Liquidated Damages are not so indicated, damages shall be as otherwise provided by law.

### <u>Insurance</u>

### **6. Commercial General Liability Insurance:** (County Resolution No. 90674)

If §6 at page one (1) hereof shall indicate a **Commercial General Liability** insurance policy is required, Contractor shall promptly provide proof of such insurance evidenced by a certificate of insurance with properly executed endorsements attached, which insurance shall include the following:

(i) Broad form coverage for liability for death or bodily injury to a person or persons, and for property damage, combined single limit coverage, in the minimum amount indicated at said §6;

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- (ii) An endorsement naming County as an additional insured under said policy, with respect to claims or suits arising from the Services provided or the relationships created under this Contract;
- (iii) A provision that said insurance shall be primary and other insurance maintained by the County of Nevada shall be excess only and not contributing with Contractor's insurance:
- (iv) A provision that said insurance shall provide for thirty (30) days written notice to County of any termination or change in coverage protection, or reduction in coverage limits (except ten (10) days' notice for non-payment of premium).

#### 7. Automobile Liability Insurance: (County Resolution No. 90676)

If §7 at page one (1) hereof shall require either a <u>Business Rated or a Commercial</u> **Automobile Liability** insurance policy, for each vehicle used including non-owned and hired automobiles, Contractor shall promptly provide proof of such insurance evidenced by a certificate of insurance with properly executed endorsements attached, which insurance shall include the following provisions:

- (i) Liability protection for death or bodily injury to a person or persons, property damage, and uninsured and underinsured coverage, combined single limit coverage, in the minimum amount indicated at said §7;
- (ii) An endorsement naming County as an additional insured under said policy, with respect to claims or suits arising from the Services provided or the relationships created under this Contract;
- (iii) A provision that said insurance shall be primary and other insurance maintained by the County of Nevada shall be excess only and not contributing with Contractor's insurance;
- (iv) A provision that said insurance shall provide for thirty (30) days written notice to County of any termination or change in coverage protection, or reduction in coverage limits (except ten (10) days' notice for non-payment of premium).

If §7 at page one (1) hereof shall require a <u>Personal Auto</u> policy, for each vehicle used including non-owned and hired automobiles, Contractor shall promptly provide proof of such insurance for a minimum of three hundred thousand dollars, (\$300,000), in combined single limits, and naming the County as additionally insured.

### **8. Worker's Compensation:** (County Resolution No. 90674)

If §8 at page one (1) hereof shall indicate a **Worker's Compensation** insurance policy is required, Contractor shall maintain said policy as required by law, and shall promptly provide proof of such insurance evidenced by a certificate of insurance, or other documentation acceptable to County.

Before commencing to utilize employees in providing Services under this Contract, Contractor warrants that it will comply with the provisions of the California Labor Code, requiring Contractor to be insured for worker's compensation liability or to undertake a program of self-insurance therefor.

### 9. Errors and Omissions:

If §9 at page one (1) hereof shall indicate **Errors and Omissions** insurance is required, Contractor shall maintain either a professional liability or errors & omissions policy in the minimum amount indicated, and shall promptly provide proof of such insurance evidenced by a certificate of insurance, or other documentation acceptable to County.

### 10. Miscellaneous Insurance Provisions: (County Resolution No. 90675)

All policies of insurance required by this Contract shall remain in full force and effect throughout the life of this Contract and shall be payable on a "per occurrence" basis unless County specifically consents to "claims made" coverage. If the County does consent to "claims made" coverage and if Contractor changes insurance carriers during the term of this Contract or any extensions hereof, then Contractor shall carry prior acts coverage.

Insurance afforded by the additional insured endorsement shall apply as primary insurance, and other insurance maintained by County, its officers, agents and/or employees, shall be excess only and not contributing with insurance required or provided under this agreement.

At all times, Contractor shall keep and maintain in full force and effect throughout the duration of this Contract, policies of insurance required by this Contract which policies shall be issued by companies

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with a Best's Rating of B+ or higher (B+, B++, A-, A, A+ or A++), or a Best's Financial Performance Rating (FPR) of 6 or higher (6, 7, 8 or 9) according to the current Best's Key Rating Guide, or shall be issued by companies approved by the County Risk Manager. In the event the Best's Rating or Best's FPR shall fall below the rating required by this paragraph, Contractor shall be required to forthwith secure alternate policies which comply with the rating required by this paragraph, or be in material breach of this Contract.

Failure to provide and maintain the insurance policies (including Best's ratings), endorsements, or certificates of insurance required by this Contract shall constitute a material breach of this agreement (herein "Material Breach"); and, in addition to any other remedy available at law or otherwise, shall serve as a basis upon which County may elect to suspend payments hereunder, or terminate this Contract, or both. (See §13, ¶2, below, as these provisions additionally apply to subcontractors.)

### 11. Indemnity:

Nothing herein shall be construed as a limitation of Contractor's liability, and Contractor shall indemnify, defend and hold harmless the County and its officers, officials, employees, agents and volunteers from any and all liabilities, claims, demands, damages, losses and expenses (including, without limitation, defense costs and attorney fees of litigation) which result from the negligent act, willful misconduct, or error or omission of Contractor, except such loss or damage which was caused by the sole negligence or willful misconduct of County or its officers, officials, employees, agents and volunteers.

### **Personal Services**

#### 12. Contractor as Independent:

In providing services herein, Contractor, and the agents and employees thereof, shall act in an independent capacity and as an independent contractor and not as agents or employees of County.

#### 13. Assignment and Subcontracting:

Except as specifically provided herein, the rights, responsibilities, duties and Services to be performed under this Contract are personal to the Contractor and may not be transferred, subcontracted, or assigned without the prior written consent of County. Contractor shall not substitute nor replace any personnel for those specifically named herein or in its proposal without the prior written consent of County.

Contractor shall cause and require each transferee, subcontractor and assignee to comply with the insurance provisions set forth herein at §§6, 7, 8, 9 and 10, to the extent such insurance provisions are required of Contractor under this Contract. Failure of Contractor to so cause and require such compliance by each transferee, subcontractor and assignee shall constitute a Material Breach of this agreement, and, in addition to any other remedy available at law or otherwise, shall serve as a basis upon which County may elect to suspend payments hereunder, or terminate this Contract, or both.

### 14. Licensing and Permits:

Contractor warrants (i) Contractor is qualified and competent to provide all Services under this contract; (ii) Contractor and all employees of Contractor hold all necessary and appropriate licenses therefor, including those licenses set forth at §14, page one (1) hereof; and, (iii) Contractor shall obtain, and remain in compliance with, all permits necessary and appropriate to provide said Services. Contractor shall cause said licenses and permits to be maintained throughout the life of this Contract. Failure to do so shall constitute a Material Breach of this agreement, and, in addition to any other remedy available at law or otherwise, shall serve as a basis upon which County may elect to suspend payments hereunder, or terminate this Contract, or both.

#### **Public Contracts**

### 15. Prevailing Wage and Apprentices:

To the extent made applicable by law, performance of this Contract shall be in conformity with the provisions of California Labor Code, Division 2, Part 7, Chapter 1, commencing with Section 1720 relating to prevailing wages which must be paid to workers employed on a public work as defined in Labor Code §§1720, et seq.; and shall be in conformity with Title 8 of the California Code of Regulations §§200 et seq., relating to apprenticeship. Where applicable:

(i) Contractor shall comply with the provisions thereof at the commencement of Services to be provided herein, and thereafter during the term of this Contract. A breach of the requirements of this section shall be deemed a material breach of this contract. Applicable prevailing wage

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determinations are available on the California Department of Industrial Relations website at http://www.dir.ca.gov/OPRL/PWD.

- (ii) Contractor and all subcontractors must comply with the requirements of Labor Code Section 1771.1(a) pertaining to registration of contractors pursuant to Section 1725.5. Registration and all related requirements of those Sections must be maintained throughout the performance of the Contract.
- (iii) Contracts to which these prevailing wage requirements apply are subject to compliance monitoring and enforcement by the Department of Industrial Relations. Each contractor and subcontractor must furnish certified payroll records to the Labor Commissioner at least monthly.
- (iv) The County is required to provide notice to the Department of Industrial Relations of any public work contract subject to prevailing wages within five (5) days of award.

#### **16.** Accessibility (County Resolution No. 00190):

It is the policy of the County of Nevada that all County services, programs, meetings, activities and facilities shall be accessible to all persons, and shall be in compliance with the provisions of the Americans With Disabilities Act and Title 24, California Code of Regulations. To the extent this Contract shall call for Contractor to provide County contracted services directly to the public, Contractor shall certify that said direct Services are and shall be accessible to all persons.

### 17. Nondiscriminatory Employment:

In providing Services hereunder, Contractor shall not discriminate against any employee or applicant for employment because of race, color, religion, age, sex, national origin, political affiliation, ancestry, marital status or disability. This policy does not require the employment of unqualified persons.

#### 18. Prior Nevada County Employment (County Resolution No. 03-353):

Effective July 22, 2003, it is the policy of the County of Nevada that former members of the Board of Supervisors, a former CEO, or a former Purchasing Agent, for a period of twelve (12) months following the last day of employment, shall not enter into any relationship wherein that former employee or former Board member receives direct remuneration from a legal entity that, during the last twelve (12) months of said employment or Board member's service, entered into a contract with, or received a grant from the County of Nevada. Provided however, that this prohibition shall not apply to any employee that did not personally approve a contract with or grant to said legal entity during the last twelve (12) months of said employment, and shall not apply when the Board of Supervisors did not approve a contact with or grant to said legal entity during the last twelve (12) months of said Board member's service.

A violation of this policy shall subject Contractor to all of the remedies enumerated in said resolution and as otherwise provided in law, which remedies shall include but not be limited to injunctive relief, cancellation and voiding of this contract by County, a return of grant money, a cause of action for breach of contract, and entitlement to costs and reasonable attorney fees in any action based upon a breach of contract under this provision.

### 19. Cost Disclosure:

In accordance with Government Code Section 7550, should a written report be prepared under or required by the provisions of this Contract, Contractor agrees to state in a separate section of said report the numbers and dollar armounts of all contracts and subcontracts relating to the preparation of said report.

### Default and Termination

#### 20. Termination:

A Material Breach of this Contract pursuant to the terms hereof or otherwise, in addition to any other remedy available at law or otherwise, shall serve as a basis upon which County may elect to immediately suspend payments hereunder, or terminate this contract, or both, **without notice**.

If Contractor fails to timely provide in any manner the services materials and products required under this Contract, or otherwise fails to promptly comply with the terms of this Contract, or violates any ordinance, regulation or other law which applies to its performance herein, County may terminate this Contract by giving **five (5) days written notice** to Contractor.

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Either party may terminate this Contract for any reason, or without cause, by giving **thirty (30)** calendar days written notice to the other, which notice shall be sent by registered mail in conformity with the notice provisions, below. In the event of termination not the fault of the Contractor, the Contractor shall be paid for services performed to the date of termination in accordance with the terms of this Contract. Contractor shall be excused for failure to perform services herein if such performance is prevented by acts of God, strikes, labor disputes or other forces over which the Contractor has no control.

County, upon giving **sixty (60) calendar days written notice** to Contractor, shall have the right to terminate its obligations under this Contract at the end of any fiscal year if the County or the State of California, as the case may be, does not appropriate funds sufficient to discharge County's obligations coming due under this contract.

### **Miscellaneous**

#### 21. Books of Record and Audit Provision:

Contractor shall maintain complete records relating to this Contract for a period of five (5) years from the completion of Services hereunder. Said records shall include but not be limited to bids and all supporting documents, original entry books, canceled checks, receipts, invoices, payroll records including subsistence, travel and field expenses, together with a general ledger itemizing all debits and credits

Contractor shall permit County to audit said records as well as such related records of any business entity controlled by Contractor. Said audit may be conducted on Contractor's premises or at a location designated by County, upon fifteen (15) days' notice. Contractor shall promptly refund any moneys erroneously charged and shall be liable for the costs of audit if the audit establishes an over-charged of five percent (5%) or more of the Maximum Contract Price.

### 22. Intellectual Property:

All original photographs, diagrams, plans, documents, information, reports, computer code and all recordable media together with all copyright interests thereto (herein "Intellectual Property"), which concern or relate to this Contract and which have been prepared by, for or submitted to Contractor, shall be the property of County, and upon fifteen (15) days demand therefor, shall be promptly delivered to County without exception. Provided however, for personal purposes only and not for commercial, economic or any other purpose, Contractor may retain a copy of Contractor's work product hereunder.

### 23. Entire Agreement:

This Contract represents the entire agreement of the parties, and no representations have been made or relied upon except as set forth herein. This Contract may be amended or modified only by written, fully executed agreement of the parties.

#### 24. Jurisdiction and Venue:

This Contract shall be construed in accordance with the laws of the State of California and the parties hereto agree that venue shall be in Nevada County, California.

#### 25. Compliance with Applicable Laws:

The Contractor shall comply with any and all federal, state and local laws, codes, ordinances, rules and regulations which relate to, concern of affect the Services to be provided by this Contract.

#### 26. Notices:

This Contract shall be managed and administered on County's behalf by the department and the person set forth at §26, page one (1) of this Contract, and all invoices shall be submitted to and approved by this Department. In addition to personal service, all notices may be given to County and to Contractor by first class mail addressed as set forth at said §26 Said notices shall be deemed received the fifth (5th) day following the date of mailing or the earlier date of personal service, as the case may be.

#### 27. Authority

All individuals executing this Contract on behalf of Contractor represent and warrant that they are authorized to execute and deliver this Contract on behalf of Contractor.

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CONTRACTOR: COUNTY OF NEVADA:

IN WITNESS WHEREOF, the parties have executed this Contract effective on the Beginning Date, above.

Name: Melissa Asher
Senior Practice Leader
Steve Monaghan
Chief Purchasing Agent

Dated: 11 / 05 / 2019 Dated: \_\_\_\_\_

#### **EXHIBIT "A"**

#### **SCHEDULE OF SERVICES**

### Scope of Work - Labor Market Study for County Librarian

CPS HR can perform a labor market study for County Librarian. The study will include total compensation and be limited to the eight labor market agencies identified by the County of Nevada. We will perform the following tasks.

### Work Plan

Task 1 – Initial Project Meeting. The CPS HR Project Manager will meet with the Internal Project Manager and any other designated stakeholders to discuss the study methodologies, deliverables, timelines, communication, and data collection methods. The CPS HR Project Manager will discuss and determine: (i) County's compensation philosophy; (ii) labor market agency confirmation; (iii) specifics of the classification being studied; (iv) elements of total compensation to be collected, (v) potential use of private sector data or other data sources to supplement labor market agency data.

Task 2– Research and Collect Survey Data. For a total compensation study CPS HR will identify contacts at the eight survey agencies and research the websites of the eight survey agencies in order to identify possible matches to the County's classification of County Librarian. CPS HR will also research any available information regarding benefits such as employer paid health insurance premiums and other pay provided by the survey agencies, such as contributions to deferred compensation. CPS HR will follow up with identified contacts at the survey agencies to collect information not readily available on the County's website.

Task 3 – Review, Analyze, and Validate Labor Market Survey Data. CPS HR's process for data collection begins with our consultant researching available information online to make preliminary classification matches. Consultants will contact agencies to confirm and/or complete survey data once pre-work is completed.

Classification matching includes reviewing agency background materials such as copies of classification specifications, organization charts, staffing information, and other useful materials to substantiate the accuracy of the comparability of the matches. CPS HR utilizes a whole job analysis methodology which analyzes the job as a whole, rather than by individual factors, by evaluating the core duties and responsibilities, the nature and level of work performed, and the minimum qualifications to determine whether the classification is comparable enough to be utilized as a match. The methodology recognizes slight differences in duties assigned to matches from other labor market agencies which do not impact the type, nature, and level of work performed. Matches should not be so broad that they include classifications performing dissimilar work, or work done at a higher or lower level, but they also should not be so narrow that they exclude matches doing comparable work, with slight differences in work that do not change the level and nature of work.

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Task 4 – Design and Develop Data Spreadsheets. CPS HR will develop a data sheet for the classification that presents the comparable classification used in each agency with the relevant data associated with that classification, such as the position ranking within the labor market and salary range minimum and maximum, along with data regarding each of the individual elements of total compensation collected. The labor market data analysis will be conducted based upon the labor market position affirmed within the County's compensation philosophy (e.g., median, mean, or other percentile). Each comparable match for the classification is reported in the relevant data sheet, and a copy of the classification specification or job bulletin can be provided for full disclosure and review by others.

Task 5 – Prepare and Present Draft Report. Your CPS HR Consultant will develop a Draft Total Compensation Report detailing the results of the labor market survey. This draft report will include the following: (i) scope of the study; (ii) labor market agencies; (iv) labor market data analysis/methodologies; (v) results of the total compensation survey; and (vi) salary recommendations. Your Consultant will meet with the Internal Project Manager and any designated key stakeholders to discuss the Draft Total Compensation Report and to respond to any questions, comments, or concerns on the report.

Task 6 – Research and Resolve Issues/Prepare and Present the Final Salary Memo. Based upon the review of the Draft Total Compensation Report, the CPS HR Project Team will follow-up and resolve any outstanding issues. CPS HR will provide the findings to designated key stakeholders and respond to any questions about the outcome of the study or the methodology.

**CPS HR Consulting** shall perform executive recruitment service for the County Librarian position. Services include:

Phase I - Develop Candidate Profile and Recruitment Strategy

Task 1 - Review and Finalize Executive Search Process and Schedule

**Task 2 - Key Stakeholder Meetings** 

Task 3 - Candidate Profile and Recruitment Strategy Development

Task 4 - Develop Recruitment Brochure

#### Activities include:

- Identifying key priorities for the County Librarian and the conditions and challenges likely to be encountered in achieving these priorities.
- Describing the skills and traits required for a successful candidate.
- Generating a list of specific competencies, experiences, and personal attributes needed for the County Librarian in light of the discussions above.
- Discussing recruitment and selection strategies for the Agency Director's consideration to best produce the intended results.
- Preparation of professionally designed recruitment brochure.

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Phase II - Aggressive, Proactive, and Robust Recruitment

Task 1 - Place Advertisements

Task 2 - Identify and Contact Potential Candidates

Task 3 - Review Resumes and Perform Screening Interviews

Task 4 - Department Directors Selects Finalists

#### Activities include:

- Contractor prepares, submits for approval, and publishes advertisements (which will include a direct link to brochure) in appropriate magazines, journals, newsletters, job bulletins, social media, and websites to attract candidates on a nationwide, regional, local or targeted basis based on the recruitment strategy.
- Contractor prepares an email distribution list containing prospective candidates and referral sources.
- Contractor conducts research to target individuals relevant to County's specific needs and expectations.
- Contractor performs initial screening of application and resume materials and provides a report of top contenders for consideration by the County.

#### **EXHIBIT "B"**

#### SCHEDULE OF CHARGES AND PAYMENTS

### **Labor Market Study Professional Fee**

This portion of the project will be **billed as time and materials with a total contract value not-to-exceed \$2,875.** We do not anticipate any expenses as all meetings will be held remotely and all deliverables will be provided in electronic format. Hours may be moved between staff members and no billing details will be provided. A cost breakdown by task is shown below.

Deliverable	CPS HR Consultant \$125/hour	Task Budget
Task 1 – Initial Project Meeting	1	\$125
Task 2 – Research and Collect Survey Data	10	\$1250
Task 3 – Review, Analyze, and Validate Labor Market Survey Data	4	\$500
Task 4 – Design and Develop Data Spreadsheet	2	\$250
Task 5 – Prepare and Present Draft Report	4	\$500
Task 6 – Research and Resolve Issues/Prepare and Present the Final Total Compensation Report	2	\$250

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TOTAL Not to Exceed	23	\$2,875

### **Recruitment Professional Services Fees**

Our professional fixed fee covers all CPS HR services associated with Phases I, and II of the recruitment process.

# Reimbursable Expenses

Actual out-of-pocket expenses for such items as consultant travel, advertising, marketing, printing/copying, and postage/delivery charges are reimbursable at cost. There is no mark-up on expenses and we will work proactively with the County to ensure that dollars being spent for expenses are in keeping with the County's expectations. Travel expenses for candidates who are invited forward in the interview process are not included under our reimbursable range. The listed reimbursable expenses range includes a background check on the selected finalist candidate.

Professional Fixed Fee & Reimbursable Expenses*				
Professional Services Partial Recruitment (Phases I & II Only - Fixed Flat Fee)	\$13,000			
Reimbursable Expenses				
Approximate recruitment costs include:				
■ Brochure Design (\$1,200)	Partial Recruitment			
Printing/Shipping (\$500)	NTE \$5,000			
Advertising (\$3,500)				
■ Background check for one candidate (\$500)				
Consultant travel/miscellaneous (\$1,300)				
Partial Recruitment Not-to-Exceed Total	\$18,000			

<sup>\*</sup>Professional fees and reimbursable expenses would be billed and paid monthly.

The County Auditor's Office shall make payment within thirty (30) calendar days after receipt by the County of contractor's invoice.

Other than those expenses listed above, all incidental expenses such as photocopying, postage, etc., are included in the contract amount. Travel expenses associated with candidate interviewing are not included in the contract amount.

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