

2021 BOARD OBJECTIVES SECOND QUARTER REPORT



Photo courtesy of the South Yuba River Citizens League

This report outlines the various initiatives in progress during the second quarter of 2021 that contribute to the achievement of the Board of Supervisors' annual priority objectives.



July 2021



Message from the Chair

Last quarter, I ended this letter optimistic that after June 15th, when we expected the State to reopen safely, we'd be on track to a full recovery with our kids back in schools and the doors of our restaurants and small businesses flung open. And do you know what I see when I walk around town? People moving about freely. Smiling. I sure missed those smiles.

But some of our small businesses and nonprofits still need help. That is why I'm so pleased that the Board set aside nearly \$6 million for "Community & Economic Resiliency," over 30% of the County's allocation from the American Rescue Plan Act. With these federal dollars, we can provide some immediate relief to our small businesses and nonprofits that have suffered so much already and invest in longer-term recovery.

Connecting our community to the internet is what the "Last-Mile" grants are all about. In April, the Board awarded \$500,000 to four local internet service providers to provide broadband service to 440 households to support distance learning, remote working, and tele-medicine. What I like most about these innovative projects is that they are local, affordable, and take a community serving approach.

Wildfire season is upon us. Barely a day goes by without another fire. Luckily, our heroic first responders have handled everything thrown at them so far. But we know the risk we take living in the woods, and that means being ready to evacuate if the order comes. Everyone should know about *Ready Nevada County's* latest tool, "Know Your Zone:" www.ReadyNevadaCounty.or/KnowYourZone. In the event of an emergency, law enforcement will issue evacuation warnings or evacuation orders noting the zone of the impacted areas. Knowing your own zone is a critical part of being prepared. Do it now; I'll wait.

Homelessness remains a challenge. I'm impressed by our Housing staff, whose "Operation Sugarloaf" successfully addressed a homeless encampment and navigated 13 of the 17 individuals into more secure housing. And the same team is hard at work renovating the Coach N' Four motel to provide interim family housing until more permanent housing can be found for families in need. More renovation work is happening at the Odyssey House to increase bed capacity for residential mental health treatment.

Good fiscal stewardship and sound financial management strategies were key to navigating the County through the pandemic. In June, the Board adopted the 21/22 County Budget, which includes \$299 Million in expenditures. We've been planning for a major emergency or recession for several years so we wouldn't have to make drastic budget cuts. As a result, Covid-19 didn't catch us flatfooted. This budget supports our priorities to reduce the risk of wildfire, expand broadband, address homelessness, support affordable housing, and put in place a post-pandemic economic recovery strategy. They say a budget reflects your values, and I want to thank the budget team for a budget that ensures our dollars will be put to good use for our valued community members.

Sincerely,

Dan Miller, Chair
Board of Supervisors



2021 Board Objectives Summary



Fiscal Stability and Core Services

Maintain the County's financial stability and core services.



Emergency Preparedness

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



Economic Development

Focus on a post-pandemic economic recovery strategy emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working in partnership with our municipalities to support our small business and tourism sectors.



Broadband

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



Cannabis

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional license types related to larger cultivation area and micro-businesses.



Housing

Coordinate with local jurisdictions, developers, and other partners to facilitate development of, and access, to affordable and workforce housing development.



Homelessness

In partnership with community providers and other jurisdictions, utilize Housing First principles and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Board of Supervisors (BOS) Objectives Development Cycle








Intent of Report

This Second Quarter Report summarizes the initiatives and performance measures used to track progress toward the Board of Supervisors' 2021 policy objectives. Following the Board's January planning workshop, and subsequent adoption of their Board Objectives on February 23, 2021 with Resolution 21-049, staff developed this tracking report to be delivered on a quarterly basis to the Board and available on the County's website for public review. In addition, the highlights of the report are formally presented to the Board of Supervisors twice annually. First, at the Board's annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update. This report is intended to increase transparency and accountability of the County's work toward meeting the Board's objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at ceo@co.nevada.ca.us.

Status Symbol Key

Each objective and initiative are accompanied by a status symbol. The Key to the status symbols is below:

	On Target
	Caution
	Below Plan
	Not Started
	Completed





Financial Stability and Core Services

Board of Supervisors 2021

Maintain the County's financial stability and core services.



Progress Update

Q2-21

The County continues to experience a neutral to slightly favorable fiscal performance amid the ongoing COVID-19 pandemic. And while significant uncertainty remains with regard to the long-term potential impacts, in the near-term there are no indications of immediate danger to financial stability.

When accounting for primary outliers in revenue and expense, the fourth quarter of fiscal year 20-21 is overall healthy with regard to historical norms as compared to the adopted budget. As has been the case since the onset of the COVID-19 pandemic, the County will continue to prioritize the delivery of core services and meeting key priorities and objectives, while remaining vigilant in controlling costs.

Additionally, County Executive Office staff presented to the Board of Supervisors on April 27, a plan for the use of the County's American Rescue Plan Act \$19.4M allocation. The first tranche of American Rescue Plan Act funds in the amount of \$9.7M was received on June 10, and the first formal round of project authorizations was presented to the Board on June 22.

Next Steps

Q2-21

The coming quarter will mark the beginning of a new Fiscal Year. As with prior years, revenues and expenses, staffing resources and vacancies, and other contributors to the County's overall fiscal stability will be closely monitored.

County Executive Office staff will continue to evaluate requests from departments for projects to be funded by American Rescue Plan revenues for alignment with the expenditure plan presented to the Board of Supervisors in April, advancing those that fit to the Board for formal authorization. Anticipated highlights in the third quarter of 2021 include \$2.5M of community resilience initiatives.

Initiatives



Increase Collection of Delinquent Taxes

Nevada County | 7/1/19 - 12/31/21



Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans.

Information and General Services | 7/1/19 - 12/30/21



Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availabilit...

County Executive Office | 7/1/19 - 12/31/21



Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration

County Executive Office | 2/1/19 - 12/31/21



Manage Core Services Levels by Reorganization or Streamlining Current Resources.

County Executive Office | 1/1/19 - 12/31/21



Ensure Healthy Performance of County General Fund

County Executive Office | 7/1/19 - 12/31/21



Measures



County Budget

County Executive Office



General Fund Revenues

County Executive Office



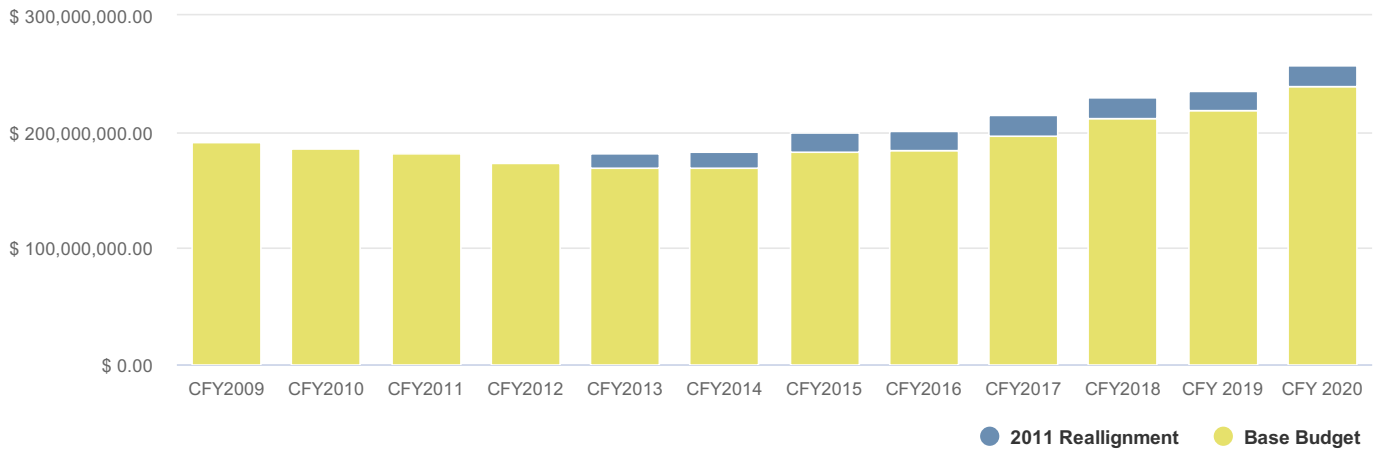
General Fund Expenses

County Executive Office



County Budget

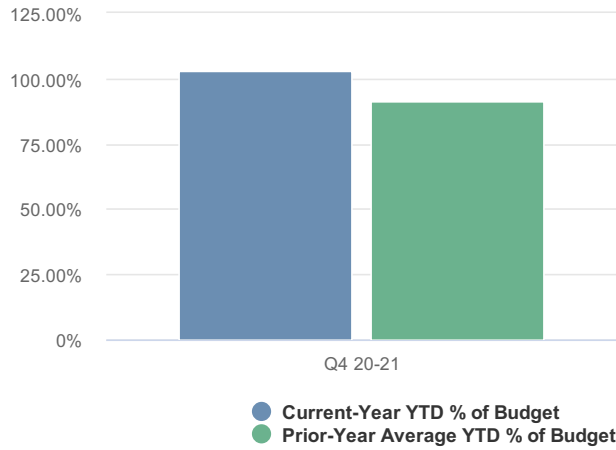
County Budget





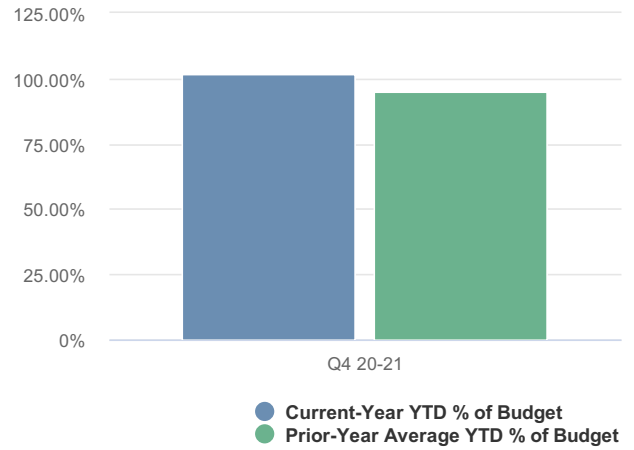
General Fund Revenues

General Fund Revenues



General Fund Expenses

General Fund Expenses



Owner

MP Martin Polt (CEO)





Emergency Preparedness

Board of Supervisors 2021

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



Progress Update

Q2-21

OES, in coordination with the local agencies, municipalities, state and federal entities, and community partners seeks to reduce the threat of wildfire in Nevada County and prepare residents for emergencies.

Highlights from Q2 include:

- Implemented Zonehaven, in coordination with local law enforcement and fire districts. Trained staff who will operate as community alerters. Launched Know Your Zone campaign to help expedite messaging around Evacuation Warnings and Evacuation Orders.
- Submitted 3 CAL FIRE Fire Prevention Hazardous Vegetation Reduction Grants for Ponderosa Phase II, South County Fuel Break, and the South Yuba Rim Shaded Fuel Break.
- Developed a 15-minute *Ready, Set, Go!* film on community preparedness with the Sheriff's Office, FREED Center for Independent Living Center, and 211 Connecting Point designed to accompany the 2021 *Ready, Set, Go! Handbook*.
- Updated and mailed the 2021 *Ready, Set, Go! Handbook* to 57,429 households in coordination with the Town of Truckee, Nevada City, and Grass Valley.
- Partnered with the Fire Safe Council to host free residential green waste events in Western and Eastern Nevada County in May and June.
- Conducted Heat Plan Working Group meetings. Monitored and responded to heat events to safeguard vulnerable Nevada County residents.
- Continually monitored fire events within Nevada County and adjacent counties. Supported Nevada County Sheriff's Office in sending CodeRED Emergency Alerts and in the utilization of the Zonehaven platform.

Next Steps

Q2-21

OES in Q3 will be focused on responding to extreme heat events, Public Safety Power Shutoffs, and wildfires. OES will monitor evolving situations, support public messaging, and engage community resources such as cooling centers, temporary evacuation points, animal shelters, etc. Emergency Services will continue to conduct public outreach to promote the Ready, Set, Go! model and advanced emergency planning.



Initiatives



Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property

Information and General Services | 1/1/21 - 12/31/21



Planning and Preparedness

Office of Emergency Services 2021 | 1/1/21 - 12/31/21



Hazard Mitigation

Office of Emergency Services 2021 | 1/1/21 - 12/31/21



Response

Office of Emergency Services 2021 | 1/1/21 - 12/31/21



Recovery

Office of Emergency Services 2021 | 1/1/21 - 12/31/21



Public Safety Power Shutoff Preparation

Office of Emergency Services 2021 | 1/1/21 - 12/31/21



Facilitate the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors

County Executive Office | 1/1/21 - 12/31/21

Measures



Improve Early Warning Systems and Emergency Communications to Reach Everyone

Office of Emergency Services 2021



Roadside Vegetation Treatment

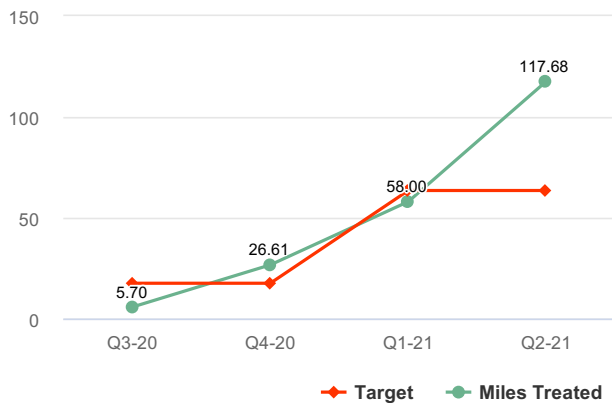
Office of Emergency Services 2021



Roadside Vegetation Treatment

Roadside Vegetation Treatment

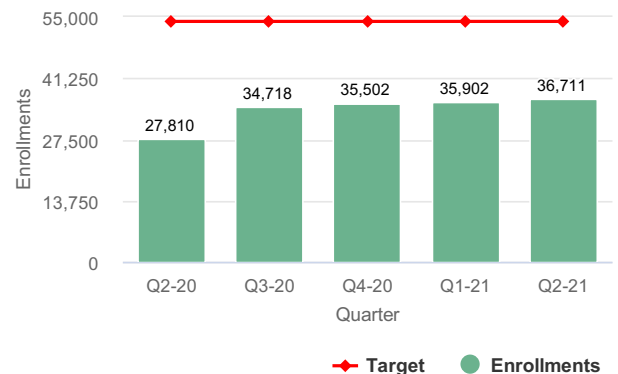
Roadside Vegetation Miles Treated



Improve Early Warning Systems and Emergency Communications to Reach Everyone

Improve Early Warning Systems and Emergency Communications to Reach Everyone

Total Code Red Emergency Alert Enrollments Per Quarter (Residential)



Owner



Steve Monaghan (IGS)





Economic Development

Board of Supervisors 2021

Focus on a post-pandemic economic recovery strategy emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working in partnership with our municipalities to support our small business and tourism sectors.



Progress Update

Q2-21

Highlights from the past quarter (April-June 2021):

- With the arrival of the American Rescue Plan Act (ARPA) funds this quarter, the Board dedicated up to 30%, approximately \$5.8 Million, for "Community & Economic Resiliency" to bolster the economy. The \$5.8 Million package includes four grants programs and one loan program intended to offset COVID-19 related economic hardships and disruptions to local businesses and nonprofits and foster economic recovery.
- Year to date since January, SBC has provided 639 free counseling hours to 315 businesses in Nevada County.
- Staff continued to host monthly COVID-19 Business Task Force meetings and public webinars, and conducted direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines.

Next Steps

Q2-21

- These new ARPA funded programs will roll out in Quarter 3. In July, pending Board approval, \$250,000 will be allocated to the Nevada County Relief Fund to support small businesses. Also in July, pending Board approval, the County will solicit applications for the "Community Resiliency Grants" program with up to \$2 Million available to support community-serving institutions and programs.
- Staff will continue to host now bi-monthly COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines as needed.



Initiatives



Maintain GoNevadaCounty.com to promote sustainable tourism

Board of Supervisors 2021 | 7/1/20 - 6/30/22



Partner with the Sierra Business Council to support Economic Development countywide.

Board of Supervisors 2021 | 1/1/21 - 6/30/22



Provide support to small businesses impacted by Covid-19 pandemic.

Board of Supervisors 2021 | 1/1/21 - 12/31/21



Support development of the Higgins Area Plan

Board of Supervisors 2021 | 1/1/21 - 12/31/21



Support development of the Penn Valley Community Center

Board of Supervisors 2021 | 1/1/21 - 12/30/21



Identify lessons learned and opportunities to enhance permitting processes

Board of Supervisors 2021 | 1/1/21 - 12/30/21



Seek Federal and State Funding Opportunities for Infrastructure Projects Including Broadband

Community Development Agency | 1/1/21 - 12/31/21



Nevada County Energy Action Plan Implementation

Community Development Agency | 3/1/20 - 12/31/21



Support development of a Soda Springs Visitors Center with stakeholders

County Executive Office | 3/1/19 - 12/1/20



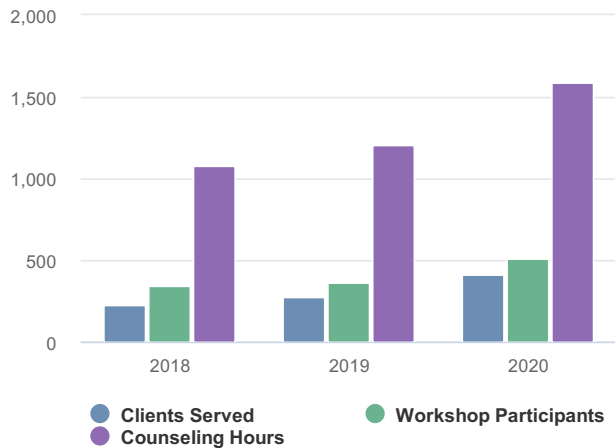
Partner with the Nevada County Relief Fund to support Covid-19 recovery efforts

County Executive Office | 7/1/20 - 12/31/20



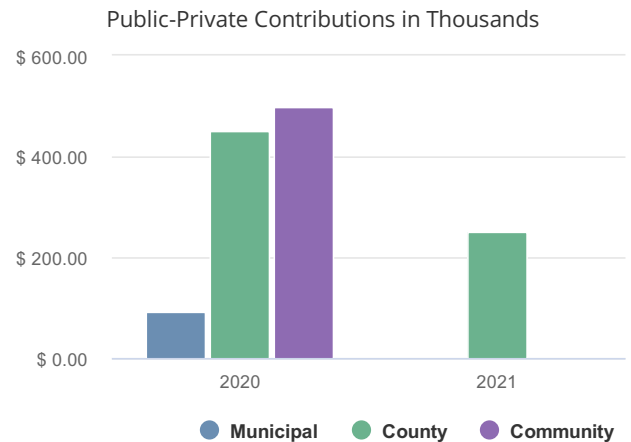
Sierra Business Council Metrics

Sierra Business Council Metrics



Nevada County Relief Fund

Nevada County Relief Fund



Owner



Caleb Dardick (CEO)





Broadband

Board of Supervisors 2021

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



Progress Update

Q2-21

Expediting access to the internet for all residents is a County priority. The County's Broadband Work Group meets regularly to promote the expansion of rural broadband through our "Last-Mile Grants Program," "Dig Once" policy, and legislative advocacy. Highlights of our work in the second quarter (April-June 2021) included:

- In April 2021, the **County awarded \$500,000 for the second round of the "Last-Mile Broadband Grant Program"** to four local internet service providers (ISP); broadband service will be offered to 440 households to support distance learning, remote working, and tele-medicine. The four ISPs include Nevada County Fiber, Inc., Northern Sierra Fiber, Exwire, Inc. dba Oasis Broadband, and Spiral Fiber, Inc., who each offered unique and innovative approaches to expanding broadband in areas challenged by both the geographic infrastructure challenges and the low population density.
- The Broadband Work Group continues to investigate how to overcome CEQA specific barriers for providers implementing local last-mile broadband projects in Nevada County as well as advocate for state and federal resources to expand rural broadband.

Next Steps


Q2-21

Next quarter, the County's Broadband Work Group expects:


- to provide progress reports on the implementation of the Last-Mile grants;
- to recommend new broadband allocations funded by the American Rescue Plan Act, which allows funds to be used for infrastructure;
- to have a recommendation for a countywide programmatic EIR or "tool kit" to facilitate speedier implementation of last-mile broadband projects in Nevada County; and
- to ramp up efforts to secure federal funding for large-scale broadband projects with the assistance of a new federal lobbyist.





Initiatives


 **Adopt a policy declaring “Broadband is essential infrastructure” to signal this is a County priority.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Develop an environmental permitting “toolkit” to facilitate broadband.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21


 **Manage the “Last-Mile” Broadband Grant program with Sierra Business Council.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21


 **Evaluate the feasibility of a pilot “line extension” grant program.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Update the “Broadband Strategy” with Sierra Business Council.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21


 **Develop process and funding guidelines to support “Dig Once” initiatives.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Develop a map of projects in the County to show service areas and gaps.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Engage and inform the community about County efforts to expand Broadband,.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

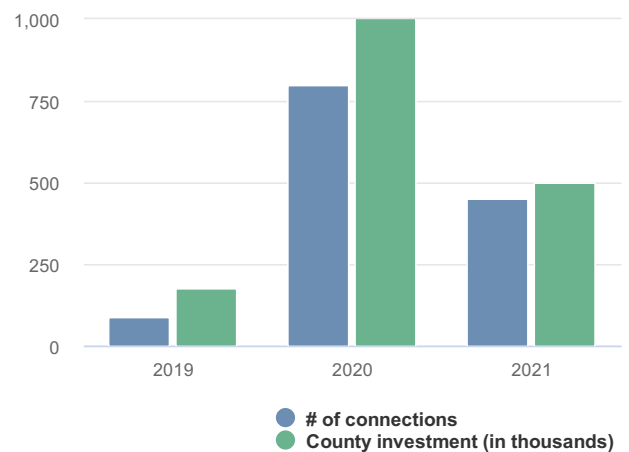
 **Advocate at state and federal level for funds to expand rural broadband.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

Measures

 **Last-Mile Broadband Connections**
Board of Supervisors 2021

Last-Mile Broadband Connections

Last-Mile Broadband Connections



Owner

 Steve Monaghan (IGS)



Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional license types related to larger cultivation area and micro-businesses.



Progress Update

Q2-21

The Community Development Agency approved 47 cannabis permits during the quarter.

Other highlights included:

- Collaborated with Humboldt State University to finalize the Cannabis Equity Grant assessment and application
- Conducted public listening session and survey regarding additional cannabis license types
- Conducted education outreach with various stakeholders
- Presented and received approval by Board of Supervisors regarding several amendments to the County's cannabis land-use ordinance
- Treasurer/Tax Collector submitted an MOU to California Department of Food and Agriculture allowing access to Metrc data
- Presented and received feedback by Board of Supervisors regarding unmanned aerial surveillance tools to improve enforcement outcomes

Next Steps

Q2-21

During the next quarter, staff will continue to respond to permitting demands while investigating public complaints.

Staff will also:

- Present Cannabis Equity Grant to Board of Supervisors for approval
- Meet with stakeholders to hone the focus of industry priorities regarding additional cannabis license types
- Conduct cannabis workshop in collaboration with Nevada County Cannabis Alliance
- Collaborate with state and local law enforcement agencies regarding egregious unpermitted cultivation sites
- Present Unmanned Aerial Surveillance pilot program to Board of Supervisors for approval

Initiatives



Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program

Cannabis Division | 12/1/19 - 12/31/20



Collect Quarterly Cannabis Business Taxes

Cannabis Division | 7/1/19 - 6/30/20



Research New Cannabis License Types

Cannabis Division | 4/1/20 - 12/31/20



Research Compassionate Use

Cannabis Division | 3/1/20 - 4/1/21



Maintain a Cannabis Permitting Program

Cannabis Division | 1/1/20 - 12/31/20

Measures



Cannabis Enforcement Complaints

Cannabis Division



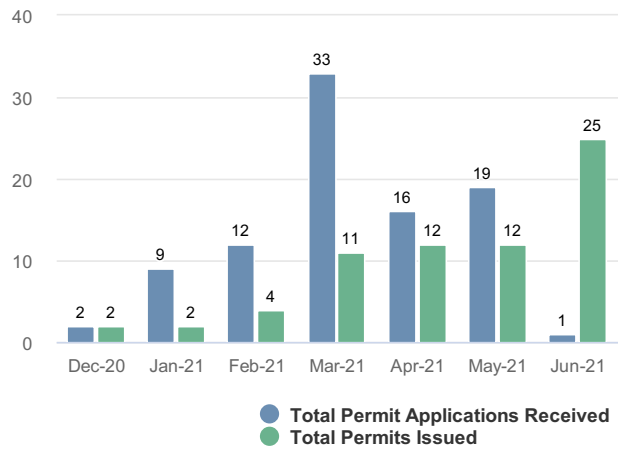
Cannabis Permits

Cannabis Division



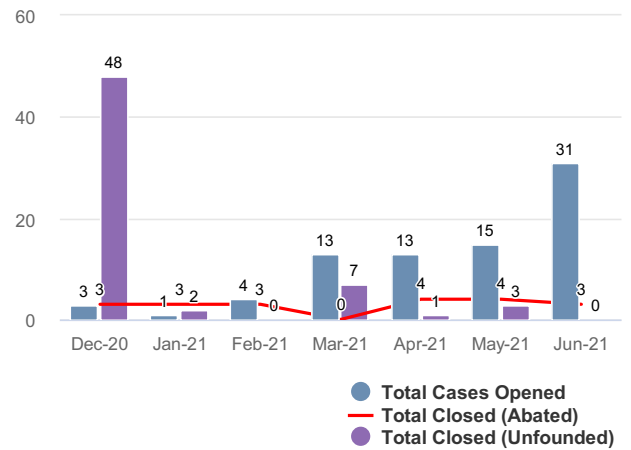
Cannabis Permits

Cannabis Permits



Cannabis Enforcement Complaints

Cannabis Enforcement Complaints



Owner



Mali LaGoe (CEO)





Housing

Board of Supervisors 2021

Coordinate with local jurisdictions, developers, and other partners to facilitate development of and access too affordable and workforce housing development.



Progress Update

Q2-21

In collaboration with community partners and stakeholders, Nevada County Housing and Community Services works to develop and implement options for housing development and programs to expand housing options for individuals.

Highlights from the first quarter included:

- Construction has started on the **Brunswick Commons** site. Construction financing was completed in December and construction will be completed this winter with an expected date of occupancy in January 2022.
- Housing and Community Services (HCS) identified and collaborated with Nevada City's **Cashin's Field** project for 51 units of affordable housing; tax credits were awarded in November, construction financing closed in May, and pre-construction work has begun. This project was selected as the first Western Nevada County Regional Housing Trust Fund project.
- **Penn Valley Senior Housing Project** is complete and units are leased with tenants moving in in the month of July.
- A developer was selected by State procurement process for development of the **Truckee CHP surplus property**. Design is in process; town of Truckee is lead.
- HCS applied for and was awarded No Place Like Home Round 2 for an amount of \$1,412,000, which will be used to convert an existing three bedroom, two bath County owned property into six individual units of permanent supportive housing. An architect was selected for the project and the design review process has begun. Estimated completion date is December of 2022.
- HCS, in partnership with City of Grass Valley and City of Nevada City, successfully established the Nevada County Regional Housing Trust Fund using Permanent Local Housing Allocation (PLHA) funds as well as a State Housing Trust Fund match award.
- HCS has selected a provider for the Landlord Liaison and Recruitment (LLR) program, which will begin this summer. The program will be supported by over 700k in Emergency Solutions Grant (ESG) by Continuum of Care (CoC) and the Homeless Housing, Assistance, and Prevention (HHAP) round 1 and 2 funds. The purpose of the program is to recruit landlords

Next Steps

Q2-21

Nevada County Housing and Community Services will continue to work with partners and stakeholders to support construction of the Brunswick Commons development, explore options for development in Eastern County, identify parcels and project partners for potential developments, deliver down payment and rental assistance, and coordinate on funding opportunities.

Initiatives



Truckee Lofts Project

Board of Supervisors 2021 | 7/1/18 - 7/1/19



Penn Valley Senior Housing Project

Homeless Plan Phase 1 | 7/1/18 - 1/1/20



Implement a centralized landlord recruitment and retention program

Homeless Plan 2021 | 3/1/21 - 3/31/21



Facilitate and promote partnerships for the development of affordable and supportive housing

Homeless Plan 2021 | 3/1/21 - 3/31/21



Measures



New Housing Units Built

Community Development Agency



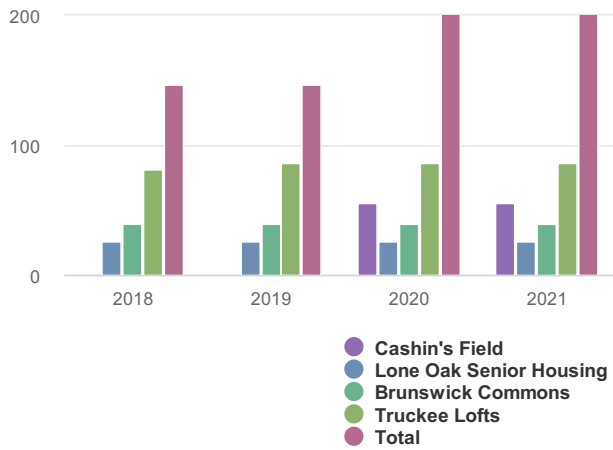
Housing Projects in Planning

Homeless Plan Phase 1



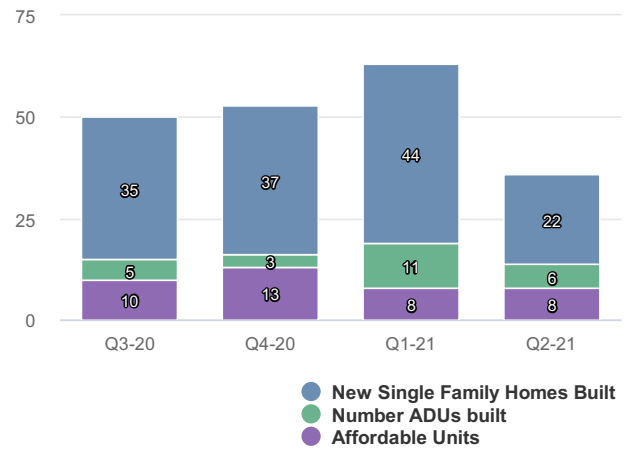
Housing Projects in Planning

Housing Projects in Planning



New Housing Units Built

New Housing Units Built



Owner



Mali LaGoe (CEO)





Homelessness

Board of Supervisors 2021

In partnership with community providers and other jurisdictions, utilize housing first and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Progress Update

Q2-21

Highlights for this quarter include:

- Utilized Homekey funding for purchase and renovation of a hotel to house individuals while working with case managers to navigate to housing. Units will eventually be transitioned to permanent housing.
- Engaged 252 unduplicated homeless individuals through the HOME Team for this fiscal year, which is 68% over the target of 150. Unduplicated individuals receiving intensive case management numbered 132, which is 65% over the target of 80.
- Began construction on Cashin's Field, a 51 unit affordable housing development. Continued construction on Brunswick Commons, which includes 41 units of affordable housing with 12 units designated for homeless individuals with mental illness. Construction was completed on 31 units of affordable senior housing.
- Awarded No Place Like Home funding to convert an existing three bedroom, two bath County owned property into six individual units of permanent supportive housing. The design process has begun.
- Made progress on the renovation construction of Odyssey House, which is scheduled for completion in August, and will increase bed and service capacity for residential mental health treatment.
- Worked with the Nevada Regional Continuum of Care to draw down funding for homeless services, including funding related to COVID-19, as well as coordinating efforts within the department to apply for new funding sources for homelessness services.
- Improved fiscal sustainability for the Bridges to Housing program through use of GBHI and MHSA funding, and by acquiring 12 additional Housing Choice Vouchers, and continued the efforts to increase capacity for tenants through landlord recruitment and retention.
- Selected a provider for the Landlord Liaison and Recruitment (LLR) program, which will begin this summer. The program will be supported by over 700k in Emergency Solutions Grant (ESG) by Continuum of Care (CoC) and the Homeless Housing, Assistance, and Prevention (HHAP) round 1 and 2 funds. The program is intended to recruit and support landlords to lease housing options to homeless individuals in collaboration with the County.
- Improved the By-Name List to be implemented as an accurate tool to address homelessness of specific individuals. The By-Name List categorizes vulnerability of homeless individuals to better meet their needs for housing placement.
- Ongoing homelessness efforts include more effectively utilizing coordinated entry, onboarding all providers to the Homeless Management Information System (HMIS), improving effectiveness of the By Name List, coordinating with jails to connect homeless individuals to services upon release, working with the state Housing is Key platform to centralize management of rental assistance funds, providing leadership to the Continuum of Care (CoC), and keeping the public informed and engaged in homelessness efforts.

These initiatives to address homelessness are further outlined in Nevada County's Homeless Plan, which can be found on the Nevada County Better Together Website.

Next Steps

Q2-21

Nevada County will continue to consider options to expand supportive services in Eastern Nevada County, consider models and identify and apply for funding opportunities for a navigation model, apply for unique, one-time funding opportunities during the COVID-19 pandemic to address homelessness, and provide effective services to prevent homelessness to individuals in Nevada County. Housing and Community Services, together with Nevada County Behavioral Health and Nevada County Department of Social Services, is currently working on phase 2 of the Homeless Plan to identify and put in action the next phase of initiatives.



Initiatives



Complete Renovation of Odyssey House Mental Health Residential Treatment Center

Homeless Plan Phase 1 | 1/1/19 - 4/13/21



Increase availability of rental assistance and mortgage assistance to prevent individuals and families from becoming homeless

Homeless Plan 2021 | 3/1/21 - 3/31/21



Expand access to and availability of services and housing to foster and TAY youth to prevent long term homelessness and pre...

Homeless Plan 2021 | 3/1/21 - 3/31/21



Strengthen housing focused case management and post housing supportive services

Homeless Plan 2021 | 3/1/21 - 8/7/21



Expand year-round shelter capacity

Homeless Plan 2021 | 3/1/21 - 3/31/21



Expand and strengthen non-congregant, navigation-based, interim housing options

Homeless Plan 2021 | 3/1/21 - 3/31/21



Provide strong leadership to the Nevada County Regional Continuum of Care

Homeless Plan 2021 | 3/1/21 - 3/31/21



Strengthen the coordinated multi-disciplinary case conferencing team (HRT)

Homeless Plan 2021 | 3/1/21 - 3/31/21



Continue to support and strengthen the HOME Team and expand embedded outreach and engagement across the CoC

Homeless Plan 2021 | 4/6/21 - 5/6/21

Measures



Point in Time Homeless Count

Homeless Plan Phase 1



Coordinated Entry Calls for Homeless Services

Homeless Plan Phase 1



Recuperative Care

Homeless Plan Phase 1



Low Barrier Sheltering

Homeless Plan Phase 1



HOME Team FY 20/21

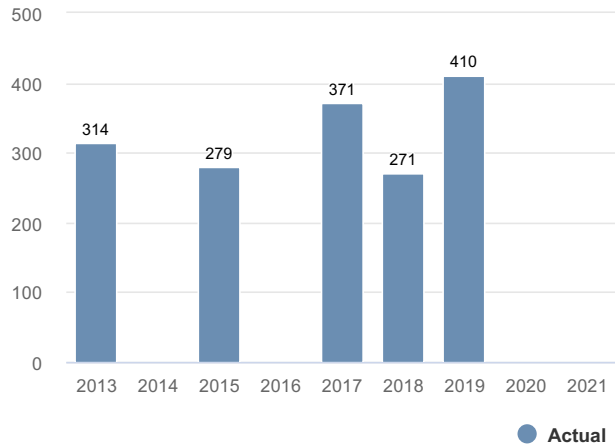
Homeless Plan 2021





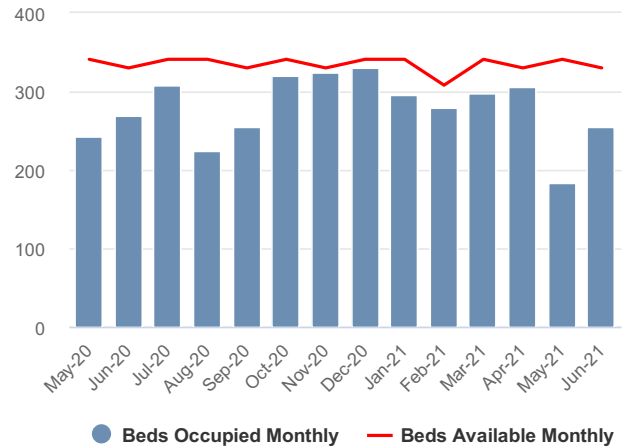
Point in Time Homeless Count

Point in Time Homeless Count



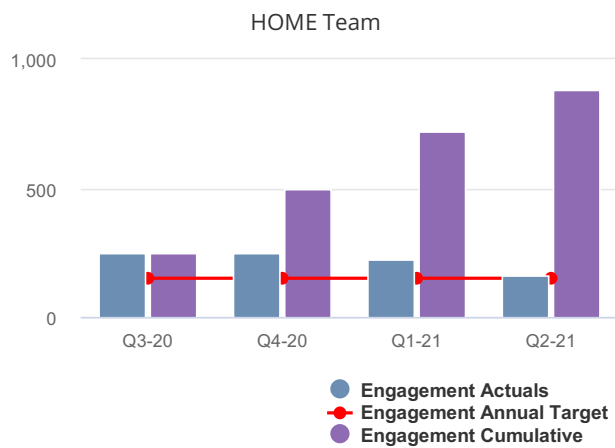
Low Barrier Capacity and Beds Occupied

Low Barrier Sheltering



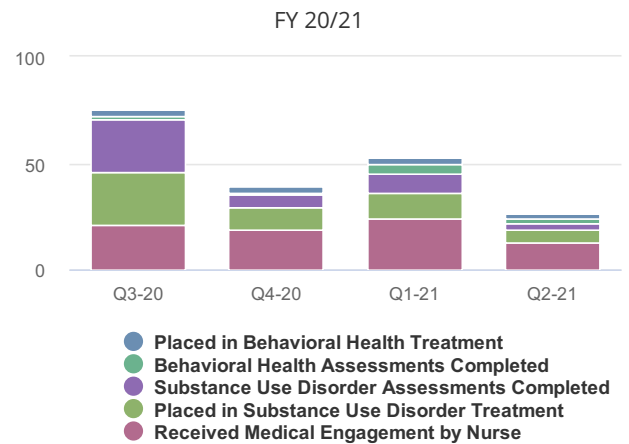
Engagement

HOME Team FY 20/21



HOME Team Case Mgmt Services (Unduplicated Individuals)

HOME Team FY 20/21

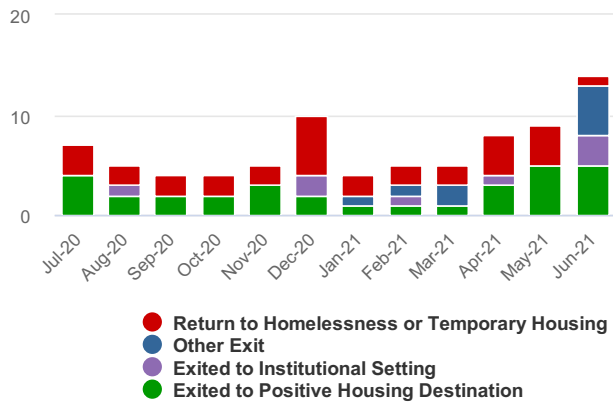




HOME Team Intensive Case Mgmt Program Exits (Duplicated)

HOME Team FY 20/21

FY 20/21



Entered Permanent Housing

HOME Team FY 20/21

HOME Team



Owner






Mike Dent





Initiative Details



Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Financial Stability and Core Services		
 Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availability and Staffing Alternatives. County Executive Office	<p>The 21/22 Fiscal Year Budget, adopted by the Board of Supervisors on June 15, includes an authorized staffing complement of 801.20 Full Time Equivalent (FTE) staff. This is a reduction as compared to the 20/21 adopted FTE of 806.65 and is driven primarily by the closure of the Juvenile Hall program.</p>	<p>The County Executive office continually reviews and carefully considers all requests to fill vacancies and reclassify existing positions. Requests for changes to the overall staffing levels are typically managed through the budget process, beginning in October of each year.</p>
 Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans. Information and General Services	<p>Facilities presented the Capital Facilities Master Plan to the Board of Supervisors on June 22, 2021. The plan was adopted and Facilities continues to move forward with many of the initiatives within the document. In line with the Master Plan, Facilities started on the replacement of the gym floor in the Grass Valley Veterans Building with it ready to be utilized in early July. Facilities and IS worked with the Library to perform a refresh of office space at the Truckee substation to expand the library footprint. This will allow for a technology and collaboration space for Library patrons. Several contracts were awarded for construction projects including: Installation of the whole building generator at the Eric Rood Administrative Center (ERAC), the Bost Cottage Addition Project, Joseph Center Remodel Project. These three projects will begin construction this summer.</p> <p>In support of the County's Cybersecurity position the Board approved the purchase of the Rubrik Complete Solution and Dell SAN storage. This purchase will develop the ability to protect data, increase prevention measures against Ransomware infection, recovery from ransomware, and prepare for catastrophic failure scenarios. Additional security progress was made with a successful test of the new emergency alert system. IS in collaboration with the Auditor's Office released the Grant tracking business process automation tool. New technology at the Penn Valley Library called Open+ was deployed and now allows additional services hours to patrons.</p>	<p>Facilities has several projects in process as described in the Capital Facilities Master Plan including power resiliency, space maximization, and vegetation management projects. The ERAC Generator installation will continue through the summer and fall. The generator projects for the Correctional Facility, Crown Point, and Brighton Greens are anticipated to complete the engineering phase this summer. The Truckee Joseph Center Campus will begin construction this summer to remodel the Probation and District Attorney space to more effectively meet their needs. Facilities is working to contract with a vendor for vegetation management on County owned property that has difficult terrain.</p> <p>IS will start working to implement the Rubrik Complete Solution and Dell SAN storage. This will be a 3-6 month process. Business process automation solutions will continue on the capital asset tracking system, tuition reimbursement application tracking, and lobby management systems. The IS team will continue to work with the Auditor's Office to migrate the County Financial System from the on-premise application to a cloud hosted system over the next several quarters.</p>






Initiatives	Progress Update	Next Steps
 <p>Increase Collection of Delinquent Taxes Nevada County</p>	<p>Since April 1, 2021, the Treasurer & Tax Collector's Office has collected \$777k in delinquent secured tax payments which includes 160 properties that have fully redeemed delinquent taxes with an ending balance of delinquent secured taxes at \$4.4M. We have collected 98.4% (\$262M) of the current tax roll with just over \$4M that will roll to the delinquent roll. Once the year end process is complete, we will send out delinquent tax notices to the 4,000 taxpayers that have one or more installments unpaid. In addition to this we are moving forward with the 2021 auction which will bring in large redemption figures for long-standing delinquent accounts and get these properties back to a paying status.</p> <p>Since April 1, 2021 we have received collections of over \$106K for delinquent unsecured accounts bringing the total outstanding delinquent unsecured balance to \$361K and releasing over 17 liens for taxpayers who have made payment in full. Staff was also successful in the large collection of \$50,000 for an unsecured account dating back to 2009/2010 and have a couple of large outstanding accounts making monthly payments on their delinquent taxes. Monthly filing 10 of year lien extensions continue to occur which will help to enforce collection efforts long term.</p> <p>State Tax refunds intercepts have begun again, and we have updated our filing to CalTrecs to intercept monies for unpaid taxes. As COVID restrictions on the financial side loosen up we will once again begin our active collection through intent to seize and sale if necessary, including bank account seizures.</p> <p>Staff continue to monitor bankruptcy filings and thus far we are not seeing any real increase from the pandemic.</p>	
 <p>Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration County Executive Office</p>	<p>County Executive Office (CEO) staff coordinate the Business Solutions Team (BST), an inter-departmental group intended to develop reporting tools to create efficiencies in fiscal management and administration. The BST successfully developed a mass data extraction tool and released the tool countywide. In development currently is a tool to simplify and improve budget management for department heads.</p>	<p>CEO staff will be reviewing training, reporting and collaboration opportunities over the coming months, with an eye toward the budget development process.</p>





Initiatives	Progress Update	Next Steps
 <p>Manage Core Services Levels by Reorganization or Streamlining Current Resources. County Executive Office</p>	<p>The County continues to identify ways to streamline and reorganize programs to maximize resources. Most recently, the County reduced the Collections Department from 2 to 1 staff and is conducting an analysis of Cannabis program workload impacts on various departments. In addition, the Public Information Team was formalized to coordinate and streamline public outreach activities and media relations across all departments.</p>	<p>The Cannabis program impact analysis will be concluded in Q3 with recommendations to the County Executive Office and eventually to the Board of Supervisors. In addition, the CEO, County Counsel, Human Resources and Clerk of the Board offices will be discussing opportunities to share administrative support resources. Finally, Human Resources will be recommending policy updates in Q3 related to the future of telework (post COVID-19 pandemic).</p>
 <p>Ensure Healthy Performance of County General Fund County Executive Office</p>	<p>This Initiative compares year-to date actual transactions as compared to the adopted budget for the General Fund and uses a 3-year historical average of that same comparison to determine overall performance. This 2nd quarter report covers the 4th Quarter of the 20/21 Fiscal Year. Not included in the data are transactions in the accrual period, which captures transactions initiated before July 1, but not yet posted to the financial system.</p> <p>Fiscal Year 20/21 has seen a number of significant outliers that are skewing the overall analysis:</p> <ul style="list-style-type: none"> • Federal Coronavirus Relief Fund revenues in the amount of \$7.7M • PG&E Settlement revenues in the amount of \$3.4M • Coronavirus Relief Fund Grant expenses in the amount of \$1.4M paid out of the General Fund • A one-time contribution expense to the Pension Trust Fund in the amount of \$2M, as authorized by the Board under resolution 21-279 • Pre-payment of Miscellaneous PERS Unfunded Amortized Liabilities, with \$1.2M remaining repayment to be received in the accrual period <p>When offsetting for these outliers, both revenues and expenses are essentially in line with historical year-to-date averages, at a variance of less than 1%. Accordingly, this initiative is marked as On Target.</p>	

Initiative Details



Board of Supervisors 2021


Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Emergency Preparedness		
 Facilitate the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors County Executive Office	<p>Highlights from the first quarter include:</p> <ul style="list-style-type: none"> Designed and ordered 4,000 bandanas with a river safety message; distributed most of them already due to very high visitation at each river crossing. Implemented the Cohort's unified messaging campaign, which included a social media post about the hazards caused by illegal parking at river crossings that set records for both reach and engagement. Helped Sierra Gold Parks Foundation design and coordinate a Yuba River Cohort-themed display to reside in the windows of the Alpha Building during the summer months. Held numerous cross-agency meetings to address illegal parking; researching parking enforcement solutions including higher ticket citation fines. Organized a County employee volunteer day with the River Ambassadors. 	<ul style="list-style-type: none"> Develop recommendations around the parking enforcement program and parking citation amount. Identify next steps on advancing new parking lot between Purdon and Edwards Crossings. Continue unified interagency messaging campaign in advance of visitation surges. Continue to advance the mile marker project to provide the public and first responders a way to specify the location of public safety incidents to expedite critical care. Replace signage at life jacket stations. Advertise the Alpha Building display once it is ready for its official launch. Finalize the Cohort budget for this year and future years.
 Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property Information and General Services	<ul style="list-style-type: none"> Commenced the Nevada County Egress/Ingress Fire Safety Project and completed hazardous vegetation treatment on 117 miles of county-maintained roadway to make evacuation routes safer. Partnered with Public Works and GIS to complete a dashboard displaying the quarterly schedule for hazardous fuel reduction efforts along evacuation routes. This tool will keep residents informed of the Roads Department's wildfire mitigation work along county-maintained roads. Faced delay in hazardous vegetation treatment at the County's Cascade Shores and Animal Shelter properties. The masticator to complete this work was received in June. 	<ul style="list-style-type: none"> Public Works aims to treat an additional 137 miles of hazardous fuels along county-maintained roadway by Q4. Facilities is currently awaiting quotes from vendors to treat the Cascade Shores property; the contract is anticipated to be awarded in Q3. Monitor vegetation on County-owned properties; if needed, Facilities will safely mitigate the hazardous vegetation in Q3.



Initiatives	Progress Update	Next Steps
 <p>Planning and Preparedness Office of Emergency Services 2021</p>	<ul style="list-style-type: none"> Secured law enforcement and fire agency approval for all Zonehaven evacuation zones, as well as launched the Know Your Zone community awareness campaign to socialize this new evacuation tool. Sent a letter to 27,921 unincorporated residences countywide to encourage implementation of defensible space, land stewardship, as well as share green waste disposal options. Developed a 15-minute <i>Ready, Set, Go!</i> film on community preparedness with the Sheriff's Office, FREED Center for Independent Living Center, and 211 Connecting Point designed to accompany the 2021 <i>Ready, Set, Go! Handbook</i>. Updated and mailed the 2021 <i>Ready, Set, Go! Handbook</i> to 57,429 households in coordination with the Town of Truckee, Nevada City, and Grass Valley. Led a multijurisdictional tabletop planning exercise focused on wildfire in the Lake Wildwood community to practice interagency coordination related to public evacuation. Conducted wildfire preparedness outreach at Nevada City's First Friday Artwalk, Grass Valley's Thursday Night Markets, the North San Juan Wildfire Town Hall, the Lion's Club, the Library's Summer Learning Kick-off, and multiple Firewise Community meetings connecting with an estimated 400+ people in person. Distributed Ready Nevada County and Know Your Zone handbooks, stickers, magnets, handbooks, brochures, postcards, and evacuation tags throughout the county at fire departments, library branches, chambers of commerce, police stations, and the Foodbank of Nevada County. 	<ul style="list-style-type: none"> Continue promoting the Know Your Zone campaign in the community to increase familiarity with this new evacuation tool. Hold CodeRED and Nixle emergency alert test in August, in coordination with Town of Truckee, Truckee Police Department, and Truckee Fire Protection District to test system and encourage community-wide registration. Participate in summer outreach opportunities at Nevada City's First Friday Artwalk, Grass Valley's Thursday Night Market, the Nevada County Fair, and Firewise Community events. Continue CodeRED Emergency Alert and Zonehaven user training to increase emergency notification capacity.
 <p>Hazard Mitigation Office of Emergency Services 2021</p>	<ul style="list-style-type: none"> Submitted 3 CAL FIRE Fire Prevention Hazardous Vegetation Reduction Grants for Ponderosa Phase II, South County Fuel Break, and the South Yuba Rim Shaded Fuel Break. Partnered with the Fire Safe Council to host free residential green waste events in Western and Eastern Nevada County in May and June. Inspected 2 at-risk communities in Q2. Coordinated with Public Works, Cal Trans and CAL FIRE to install Bollards at Hwy 20 and Rex Reservoir/ Mushroom Trail Road to increase access in the event of a wildfire to reduce suppression and evacuation response times. 	<ul style="list-style-type: none"> Apply for the Wildfire Evacuation Route Planning and Construction Grant and the County Coordinators Grant opportunities available through the CA Fire Safe Council in Q3. Ramp down the Defensible Space Inspection program to correspond with the higher fire threat during the summer months. The program will begin in earnest again when it is safer to implement defensible space in late fall/winter. Hire a full-time Analyst to support the Emergency Services team and hazard mitigation efforts.





Initiatives	Progress Update	Next Steps
 <p>Response Office of Emergency Services 2021</p>	<ul style="list-style-type: none"> • Outfitted the Fire Liaison position in the Emergency Operations Center (EOC) with upgraded radios purchased with Homeland Security Grant funds. This will enable fire partners to have interoperable communications during a large-scale incident. • Refreshed relationship with the ARES volunteer radio organization and are developing a Memorandum of Understanding to integrate their team into the EOC to ensure backup communications are in place for a large-scale disaster. • Conducted Heat Advisory Committee meetings. Monitored and responded to heat events to safeguard vulnerable Nevada County residents. • Continually monitored fire events within Nevada County and adjacent counties. Supported Nevada County Sheriff's Office in sending CodeRED Emergency Alerts and utilizing Zonehaven. 	<ul style="list-style-type: none"> • Approve Memorandum of Understanding with ARES to create communication redundancies. • Continue to monitor, support, and respond to extreme heat events, wildfires, and power shutoffs.
 <p>Recovery Office of Emergency Services 2021</p>	<ul style="list-style-type: none"> • Continued leading efforts to recoup from FEMA \$170,000 in expenses the County incurred responding to the Jones Fire. • Liaised between the Woolman School, Bear Yuba Land Trust, and CalOES to ensure debris removal programs continued at both sites. • Coordinated cost reimbursement from FEMA as a result of expenses incurred by the County in response to COVID-19 vaccination efforts. • Worked with Jones Fire residents and CalOES to complete final debris removal documentation which will allow rebuilding to begin, however very little progress has been made on soil sampling and debris removal for Jones Fire residential parcels. 	<ul style="list-style-type: none"> • Shepherd Jones Fire Reimbursement request through the submission phase to FEMA for final review. • Support the Wooman School in debris removal completion, soil sampling, and erosion control measures so that the school may begin the reconstruction process. • Submit the Vaccination Clinic, Great Plates, and COVID Response reimbursement claims to FEMA. • Continue to advocate for debris removal progress on residential parcels.


Initiatives	Progress Update	Next Steps
 <p>Public Safety Power Shutoff Preparation Office of Emergency Services 2021</p>	<ul style="list-style-type: none"> • Issued contract award for a generator replacement project at the Eric Rood Administration Building to Bockmon & Woody Electric Co. Inc. on June 6, 2021 with a maximum contract amount of \$478,500. The project is expected to be completed by the end of the calendar year. • Continued engineering to install a generator at the Wayne Brown Correctional Facility. OES has been working with Beale Air Force Base's Emergency Manager to obtain a generator from the base. The agreement that will make this transfer possible is currently underway. • Arranged for PG&E to provide an overview of its Nevada County transmission and distribution lines to key County staff as well as County leadership. There was effective dialogue around the PSPS plan for 2021 which included Community Resource Centers, messaging, and system hardening. 	<ul style="list-style-type: none"> • Shepherd final plan and agreement between the County of Nevada and Beale Air Force Base which will enable a generator transfer between the base and the county. • Partner with the Town of Truckee to finalize this season's planning goals for Eastern Nevada County which focus on Community Resource Center availability and community messaging. Specifically, OES will participate in collaborative meetings and is jointly planning a Business-focused PSPS town hall in Truckee.



Initiative Details

Board of Supervisors 2021





Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Economic Development		
 Maintain GoNevadaCounty.com to promote sustainable tourism	<p>During the pandemic, the contractor reduced efforts to promote tourism in order to be consistent with the County's Public Health messages. However, an unintended impact of the pandemic was that more people got outdoors, which greatly strained the capacity of our major river crossings and destination trailheads throughout the County. As a result, tourism messaging is now changing across the state to promote responsible, sustainable tourism.</p> <p>With this shift in mind, County staff extended the current contract, which was up for renewal on June 30, to the end of August. This will allow time for staff to solicit new Requests for Proposals from potential vendors with expertise in sustainable travel and responsible recreation using the most current multi-platform communication tools.</p>	<p>Staff expects to contract for a new scope of services early in the third quarter.</p>








Initiatives	Progress Update	Next Steps
 <p>Partner with the Sierra Business Council to support Economic Development countywide.</p>	<p>The County renewed its annual contract with the Sierra Business Council (SBC) for economic development program management services countywide that included Business Technical Assistance; Warm Handoff Coordination; Inclusive Business Collaboration; and Rural Broadband Expansion.</p> <p>SBC continues to partner with the County on its response to the Covid-19 pandemic, ensuring local businesses have the information and resources they needed to recover. SBC staff continues to participate in regular COVID-19 Business Task Force meetings and public webinars. Other highlights of the past year of the contract included:</p> <ul style="list-style-type: none"> • SBC provided technical assistance to small businesses, including 2,093 hours of one-on-one business counseling to 511 unique businesses; • SBC hosted 173 hours of virtual workshops on various topics (Digital Marketing, Access to Capital & Business Planning) including two sessions of the 8-part Business Creator series with Sierra Commons; • SBC partnered with the Nevada County Relief Fund, and managed the application review and award process for small businesses countywide through four funding rounds; • SBC assisted 21 businesses to access nearly \$1.6 million in capital (not including the Nevada County Relief Fund); • SBC partnered with the County to develop guidelines for disbursing state and federal Covid relief funds to support economic relief and recovery; • SBC partnered with the County to support Broadband expansion, including managing the “Last-Mile Broadband Grant Program;” • SBC collaborated with the County and the California Emerging Technology Fund to begin scoping a programmatic EIR for broadband; and • SBC secured a relationship with Rural Communities Assistance Corporation to source county business and infrastructure investments to access a regional \$2.5 million EDA revolving loan fund. <p>Year to date since January, SBC has provided 639 free counseling hours to 315 businesses in Nevada County and are on track to match the record breaking Covid-19 year. In addition, year to date, SBC has offered expanded webinars which have reached 1,160 attendees (including those outside the county).</p>	<p>Next Steps for Q3 - July to September:</p> <ul style="list-style-type: none"> • Facilitate “warm hand-offs” with CDA of new or expanding businesses, and focus on business recruitment for vacancies and/or new developments; • Continue to provide technical assistance to businesses in coordination with Sierra Commons and the Economic Resource Council (ERC) such as Business Ignitor workshops and peer group counseling for new businesses, and other specialized workshops such as “So you want to start a business?” and a full series dedicated to food service, restaurants and wineries; • Continue to coordinate with ERC Board and assist with ERC conference in fall 2021; • Continue to provide direct technical assistance for Covid-19 recovery; access to grants/loans (e.g. participate in Business webinars and other educational forums); • Develop Resiliency initiatives focused on energy savings and job creation; • Participate in the coordinated Grants Committee to attract resources to County and improve County’s competitiveness to win grants for Board objectives; • Participate in formal and ad hoc meetings focused on solutions for increased visitors to the area, particularly the impacts to outdoor recreation assets; • Continue to participate in the Broadband Workgroup, manage the “Last-Mile” Broadband Grant program, planning for the programmatic EIR and update the County’s Broadband Strategy; and • Provide leadership in coordinated legislative advocacy work at state and federal level through the Sierra Consortium.

Initiatives	Progress Update	Next Steps
 <p>Provide support to small businesses impacted by Covid-19 pandemic.</p>	<p>With the State reopened as of June 15th, staff remained focused on ensuring local businesses had the information and resources they needed to operate safely to protect their employees and customers. Staff continued to host regular COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners.</p> <p>In April 2021, the Board of Supervisors allocated 30% of its federal American Rescue Plan Act (ARPA) allotment, \$5.8 Million, to promote Community & Economic Resiliency. The \$5.8 Million package includes four grants programs and one loan program intended to offset COVID-19 related economic hardships and disruptions to local businesses and nonprofits and foster economic recovery.</p> <ol style="list-style-type: none"> 1. \$2 Million for the "Community Resiliency Grants Program" to support community-serving institutions and organizations with macro-grants up to \$100,000. 2. \$250,000 for Nevada County Relief Fund to provide micro-grants up to \$5,000 for small businesses. 3. \$250,000 for the "Resilience Fund," a revolving, low-interest loan fund administered by the Sierra Business Council. 4. \$2,500,000 set aside for ARPA-eligible infrastructure projects (water, sewer, and broadband). 5. \$800,000 set aside for ARPA-eligible improvements and public safety programs to address visitor impacts at river crossings and major trailheads. <p><i>Note: Allocations above will remain flexible in order to best support Board objectives.</i></p>	<p>In Quarter 3, staff expects to bring each of the five "Community & Economic Resiliency" programs to the Board for approval. In July, staff will present both the \$250,000 for the Nevada County Relief Fund, and \$2 Million for the "Community Resiliency Grants" program, with awards made in the latter program by mid-October.</p> <p>Staff will continue to host bi-monthly COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines as needed.</p>
 <p>Support development of the Higgins Area Plan</p>	<p>In the prior quarter, staff were able to engage in the following work.</p> <ul style="list-style-type: none"> • South County MAC (SoCo Mac) has been formed and has met twice with Supervisor Scofield and staff. • A consultant has been selected for the area plan, the contract will go before the board on the July 13, 2021 for approval. 	<p>In the next quarter, staff will engage in the following work.</p> <ul style="list-style-type: none"> • Consultant and staff will meet with South County MAC (SoCo Mac) and hold public meetings to begin the Area Plan process. • The vision of the Area Plan and goals and policies for the plan will be developed with community stakeholder, consultant and staff input throughout multiple MAC and public meetings.











Initiatives	Progress Update	Next Steps
 Support development of the Penn Valley Community Center	<p>The County Executive Office and CDA are actively engaged in identifying ways the County can support this dream to become a reality. In Q1 of 2020, the County's contracted grant writing firm, MDM Consulting was engaged to assist the Penn Valley Community Center Foundation in identifying potential funding sources and to develop a detailed workplan to move the project forward.</p>	<p>Continue to work with community volunteers to identify funding and opportunities for County support.</p>
 Identify lessons learned and opportunities to enhance permitting processes	<p>In the prior quarter staff reported:</p> <ul style="list-style-type: none"> • Staff worked with Nevada City staff and Information and General Services staff to investigate options and costs associated to providing access to our land-use software and building a module specific to the City's needs. • Some of the feedback received during the initial "Hotwash" sessions helped shape an as-built policy survey and workgroup. The group includes collaborators NCCA, NCAOR, and the Cannabis Alliance. • Staff in EH and Building improved inspection checklists based on feedback from the initial "Hotwash" sessions, new items are available online. 	<p>In the next quarter, pending project end dates, staff will have the opportunity for additional "Hotwash" sessions with a few cannabis projects that are in the final processing stages.</p>
 Nevada County Energy Action Plan Implementation Community Development Agency	<p>In the prior quarter, the Climate and Energy team worked:</p> <ul style="list-style-type: none"> • To create engagement and education through social media posts • To release the official and final Biggest Bang for Your Buck guide and energy efficiency toolkit • To present findings and explain ways that County staff are working to improve energy efficiency 	<p>In the next quarter, the Climate and Energy team will:</p> <ul style="list-style-type: none"> • Further engagement through several methods <ul style="list-style-type: none"> • Create/Release videos that review items in the Energy Efficiency toolkit • Work on additional outreach around water and energy conservation
 Support development of a Soda Springs Visitors Center with stakeholders County Executive Office	<p>Meetings with stakeholders continue for a new visitor center, snow play area, and restroom facility. Parking, traffic, sanitation, and safe access to a snow play area remain challenges that need to be resolved. While a site has been identified, the group is investigating other sites that might decrease pressure at the summit, such as a snow-play area just below the summit.</p>	<ul style="list-style-type: none"> • The next step is to hold a town hall in August 2021 with stakeholders from Nevada and Placer counties to solicit community input and move the projects forward.







Initiatives	Progress Update	Next Steps
 <p>Seek Federal and State Funding Opportunities for Infrastructure Projects Including Broadband Community Development Agency</p>	<p>In the prior quarter, Public Works has:</p> <ul style="list-style-type: none"> • Applied for several infrastructure related grants • Continued work on several grant projects this past quarter. • Bridges are designed to accommodate future broadband infrastructure. • Participated in the Last-Mile Broadband Grants program working with staff and the Sierra Business Council in awarding grants. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Continue to monitor grant opportunities • Begin working with the newly formed Grant Committee as opportunities arise
 <p>Partner with the Nevada County Relief Fund to support Covid-19 recovery efforts County Executive Office</p>	<p>In June, the Nevada County Relief Fund announced a fifth round of grants available to small businesses thanks to the Board of Supervisors allocation of \$250,000 from the County's American Rescue Plan Act (ARPA) allocation.</p> <p>As in prior rounds, Sierra Business Council (SBC) administered the process. After evaluating each application for eligibility, staff generates a randomly selected list that is reviewed by the Relief Fund's Small Business Team to ensure geographic and business type diversity. While the applicants certify they are following state and local public health guidelines, County and municipal staff verify they are in good standing and have no current records of complaints.</p>	<p>Pending the Board's decision in July, staff and SBC will award the \$250,000 to support a 5th round of micro-grants to eligible small businesses.</p>
<p>OBJECTIVES</p> <p> Broadband</p>		
 <p>Adopt a policy declaring "Broadband is essential infrastructure" to signal this is a County priority.</p>	<p>Initiative is due to begin in Quarter 3.</p>	
 <p>Develop an environmental permitting "toolkit" to facilitate broadband.</p>	<ul style="list-style-type: none"> • Broadband Work Group continues to investigate and validate CEQA specific barriers for providers implementing local last mile broadband projects in Nevada County • Evaluate a Countywide Programmatic EIR approach to address CEQA barriers. Determine short term and long term EIR sustainability costs, effort required, etc. • Investigate and analyze the viability of developing a Countywide Programmatic EIR and/or template components and checklists. • Develop work products which could include a programmatic countywide EIR, templates, checklists, etc. 	<ul style="list-style-type: none"> • The group will continue this collaborative investigation and expects to identify a direction in Q3.











Initiatives	Progress Update	Next Steps
 Manage the “Last-Mile” Broadband Grant program with Sierra Business Council.	<ul style="list-style-type: none"> • In April 2021, the County awarded \$500,000 for the second round of the "Last-Mile Broadband Grant Program" to four local internet service providers (ISP); broadband service will be offered to 440 households to support distance learning, remote working, and tele-medicine. • The four ISPs include Nevada County Fiber, Inc., Northern Sierra Fiber, Exwire, Inc. dba Oasis Broadband, and Spiral Fiber, Inc., who each offered unique and innovative approaches to expanding broadband in areas challenged by both the geographic infrastructure challenges and the low population density. 	<ul style="list-style-type: none"> • SBC is administering the grants and monitoring implementation.
 Evaluate the feasibility of a pilot “line extension” grant program.	Initiative is due to begin in Quarter 3.	
 Update the “Broadband Strategy” with Sierra Business Council.	Initiative is due to begin in Quarter 3.	
 Develop process and funding guidelines to support “Dig Once” initiatives.	Initiative is due to begin in Quarter 3.	
 Develop a map of projects in the County to show service areas and gaps.	Initiative began in Quarter 2.	
 Engage and inform the community about County efforts to expand Broadband,.	<ul style="list-style-type: none"> • In April 2021, the County awarded its "Last-Mile Broadband Grants Program." The public was notified of this opportunity through press releases and a dedicated webpage at: https://www.mynevadacounty.com... 	
 Advocate at state and federal level for funds to expand rural broadband.	Board and CEO staff continues to advocate for rural broadband in coordination with our state and federal lobbyists and partners at RCRC and CSAC.	Board and CEO staff will continue to advocate for rural broadband in coordination with our state and federal lobbyists and partners at RCRC and CSAC.
OBJECTIVES  Cannabis		





Initiatives	Progress Update	Next Steps
 Collect Quarterly Cannabis Business Taxes Cannabis Division	<p>In the prior quarter, the Treasurer/Tax Collector's office:</p> <ul style="list-style-type: none"> • Registered a total of 111 businesses for the 20-21 fiscal year • Collected a total of \$271,587.17 in Quarters 1, 2, and 3 • Anticipating additional revenue for Quarter 4 to be collected by July 31, 2021 • Worked together to hold the issuance and/or renewal of ACP permits until all tax documents and payments are received, which helped tremendously with our collection efforts • Submitted an MOU to California Department of Food & Agriculture that will allow us access to the Metrc data in the Metrc system which is used by all cannabis businesses to track and trace cannabis products • Sent out a total of 93 welcome packets in the fiscal year 20-21 	<p>In the next quarter, the Treasurer/Tax Collector's Office will:</p> <ul style="list-style-type: none"> • Continue to track the cannabis movement, update our system and keep a current list of active cannabis businesses • Send welcome packets to newly identified cannabis businesses as we become aware of their active status • Creating online videos for taxpayers to answer common questions and provide guidance on various processes • Additionally, beginning in July, we will be sending reports to CDA on a routine basis identifying businesses who have reported \$0 in sales for multiple quarters in a row. This will help us identify any businesses that may not be accurately reporting so we can work with CDA to take appropriate action if needed
 Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program Cannabis Division	<p>In the prior quarter, staff completed:</p> <ul style="list-style-type: none"> • Received and investigated 64 public complaints regarding unpermitted cannabis • Conducted numerous joint inspections with state and local enforcement regarding egregious unpermitted sites • Presented and received approval on numerous County ordinance cannabis land-use modifications by Board of Supervisors improving enforcement abilities • Presented and received feedback and direction by Board of Supervisors regarding Unmanned Aerial Surveillance item to Board of Supervisors 	<p>In the next quarter, CDA staff will focus on:</p> <ul style="list-style-type: none"> • Present the Unmanned Aerial Surveillance pilot program to the Board of Supervisors for approval • Investigate all unpermitted cannabis public complaints • Collaborate with state and local law enforcement agencies addressing numerous egregious unpermitted cultivation sites • Provide response to Board of Supervisors regarding cannabis related Grand Jury report
 Research New Cannabis License Types Cannabis Division	<p>In the previous quarter, staff conducted a public listening session to receive public input on industry priorities related to additional license types. Additionally, a survey was created and shared with key stakeholders regarding additional license types to solicit feedback.</p>	<p>In the next quarter, CDA staff will review data and feedback regarding new license types and collaborate with stakeholders to hone the focus of industry priorities.</p>
 Research Compassionate Use Cannabis Division	<p>As there has not been any changes at the state level allowing a compassionate use program, this initiative will be removed.</p>	







Initiatives	Progress Update	Next Steps
 Maintain a Cannabis Permitting Program Cannabis Division	<p>In the prior quarter, CDA staff completed the following:</p> <ul style="list-style-type: none"> • Approved 47 cannabis permits • Collaborated with Humboldt State University to finalize the Cannabis Equity Grant assessment and application • Continued public outreach with Nevada County Association of Realtors and Nevada County Contractors Association • Researched comparable jurisdictions and discovered our permitting program, while in its infancy, is one of the most productive and cost effective programs amongst state. 	<p>In the next quarter, staff will be focusing on the following:</p> <ul style="list-style-type: none"> • Present the Cannabis Equity Grant assessment and application to the Board of Supervisors for approval. • Conduct a public educational workshop with Nevada County Cannabis Alliance • Present response to the Board of Supervisors regarding recent cannabis Grand Jury report.
OBJECTIVES		
 Housing		
 Truckee Lofts Project	<ul style="list-style-type: none"> • Waitlist has been opened to accept new tenants. Scheduled to occupy the building in May 2021. 	
 Penn Valley Senior Housing Project Homeless Plan Phase 1	<ul style="list-style-type: none"> • Penn Valley Senior Housing Project is complete and units are leased with tenants moving in in the month of July. 	
 Implement a centralized landlord recruitment and retention program Homeless Plan 2021	<ul style="list-style-type: none"> • Housing and Community Services (HCS) has selected a provider for the Landlord Liaison and Recruitment (LLR) program, which will begin this summer. The program will be supported by over 700k in Emergency Solutions Grant (ESG) by Continuum of Care (CoC) and the Homeless Housing, Assistance, and Prevention (HHAP) round 1 and 2 funds. The program is intended to recruit and support landlords to lease housing options to homeless individuals in collaboration with the County. • The Housing Choice Voucher waitlist reopened with a boost in funding from the American Recovery Plan that provides additional Mainstream Vouchers, Emergency Housing Vouchers, and Transitional Age Youth Vouchers to allocate to CalWORKS families. 	<p>In the next quarter, staff will work with provider to launch a messaging campaign for the Landlord Liaison and Recruitment Program to bring more landlords into the system.</p>



Initiatives	Progress Update	Next Steps
 <p>Facilitate and promote partnerships for the development of affordable and supportive housing Homeless Plan 2021</p>	<ul style="list-style-type: none"> • Brunswick Commons construction will be completed this winter with an expected date of occupancy in January 2022. • Housing and Community Services (HCS) identified and collaborated with Nevada City's Cashin's Field project for 51 units of affordable housing; tax credits were awarded in November, construction financing closed in May, and pre-construction work has begun. This project was selected as the first Western Nevada County Regional Housing Trust Fund project. • Penn Valley Senior Housing Project is complete and units are leased with tenants moving in in the month of July. • A developer was selected by State procurement process for development of the Truckee CHP surplus property. Design is in process; town of Truckee is lead. • HCS applied for and was awarded No Place Like Home Round 2 for an amount of \$1,412,000, which will be used to convert an existing three bedroom, two bath County owned property into six individual units of permanent supportive housing. An architect was selected for the project and the design review process has begun. Estimated completion date is December of 2022. • HCS, in partnership with City of Grass Valley and City of Nevada City, successfully established the Nevada County Regional Housing Trust Fund using Permanent Local Housing Allocation (PLHA) funds as well as a State Housing Trust Fund match award. 	<p>In Q3, the County will:</p> <ul style="list-style-type: none"> • Release a Request for Proposal (RFP) for the second year of Permanent Local Housing Allocation (PLHA) funding in collaboration with the City of Nevada City. • Work to identify project partners for No Place Like Home (NPLH) and Multi-family Housing Project (MHP).
OBJECTIVES		
 <p>Homelessness</p>		
 <p>Complete Renovation of Odyssey House Mental Health Residential Treatment Center Homeless Plan Phase 1</p>	<p>Construction has started. Project is scheduled to be completed in August of 2021.</p>	



Initiatives	Progress Update	Next Steps
 <p>Continue to support and strengthen the HOME Team and expand embedded outreach and engagement across the CoC Homeless Plan 2021</p>	<ul style="list-style-type: none"> Engaged 252 unduplicated homeless individuals through the HOME Team for this fiscal year, which is 68% over the target of 150. Unduplicated individuals receiving intensive case management numbered 132, which is 65% over the target of 80. Therapists and case managers have been incorporated into Probation, the Public Defender's Office, the jail, and in Hospitality House to expand embedded outreach and engagement Funding was secured to continue embedded therapist in the jail. Continuum of Care (CoC) funded outreach services were increased in Tahoe/Truckee. A new HOME Team supervisor has been hired with clarification of the role to provide more support to the team. 	<p>Health and Human Services will be considering the Homekey 2.0 application and projects for this funding.</p>
 <p>Increase availability of rental assistance and mortgage assistance to prevent individuals and families from becoming homeless Homeless Plan 2021</p>	<ul style="list-style-type: none"> The state has centralized distribution of rental assistance and mortgage assistance through the Housing is Key program, a state portal for both landlords and tenants. Any rental assistance funding received by Nevada County towards these goals will be distributed through the portal. Funds awarded to the Continuum of Care (CoC) for prevention have been rolled into state's plan. Housing and Community Services (HCS) will continue to apply for funding to support both rental assistance and mortgage assistance and continue to work with the state to leverage incoming coronavirus relief funds. HCS is working with the Continuum of Care (CoC) to educate about the state initiative. 	<p>Housing and Community Services will work to develop a communication strategy for partners and community members to help customers understand the availability of rental assistance and how to apply.</p>

Initiatives	Progress Update	Next Steps
 <p>Expand access to and availability of services and housing to foster and TAY youth to prevent long term homelessness and prevent them from entering the adult homeless system Homeless Plan 2021</p>	<ul style="list-style-type: none"> • The Continuum of Care (CoC) and the County utilized some funding from the Homeless Housing Assistance and Prevention (HHAP) youth set aside to apply for the Youth Homeless Demonstration Project, which provides \$1M to a selected community to address youth homelessness. • Mental Health Services have been expanded through a contract with Victor to provide additional treatment slots, by increasing the number of qualified clinicians to serve children 0-5, and by adding 5-10 slots of intensive services to youth in Eastern County as of June 1, 2020. • Nevada County Behavioral Health (NCBH) received a \$2.5 million grant from the Mental Health Oversight and Accountability Commission to provide early psychosis intervention services to young people. Early and intensive intervention at the onset of serious mental illness has been research proven to be a highly effective means to achieving stability and recovery for people and avoiding long term negative outcomes such as homelessness and hospitalization. 	<p>Youth CoC committee will work with the County to identify a lead service provider and complete steps related to the grant proposal for the Youth Homeless Demonstration Project</p>
 <p>Strengthen housing focused case management and post housing supportive services Homeless Plan 2021</p>	<ul style="list-style-type: none"> • Behavioral Health is currently funding case managers and looking at the harm reduction model for addressing substance use disorders (SUD). • An SUD navigator for Eastern County was added in August; the position was successful in connecting homeless individuals not in the Behavioral Health system to SUD services. • Processes were developed to access Rapid Rehousing and Behavioral Health support after achieving residency. • Behavioral Health continues to utilize full-service partnership and case management services to support individuals with serious mental illness in maintaining stable housing. A contract is in place for the CalWORKS Housing Support Program (HSP), which provides youth and family housing and shelter options. 	<p>Build out capacity to provide housing focused case management support to ensure that once housed individuals do not return to homelessness. Housing and Community Services and Behavioral Health are looking in to expanding supportive housing in Eastern Nevada County.</p>

Initiatives	Progress Update	Next Steps
 <p>Expand year-round shelter capacity Homeless Plan 2021</p>	<ul style="list-style-type: none"> • The Health and Human Services Agency (HHSA) is looking for a service provider to run non-congregate shelter operations to reduce unsheltered homelessness among veterans, families, and chronically homeless individuals. • A contract is in place for the CalWORKS Housing Support Program (HSP), which provides youth and family housing and shelter options. • We will continue to contract with Community Beyond Violence for domestic violence shelter services. • If awarded grant funding, It is anticipated that the Youth Committee will incorporate the Youth Homeless Demonstration Project strategies to address youth shelter and housing options. 	<p>Health and Human Services will release a Request for Proposal (RFP) for an agency lead to provide non-congregate sheltering</p>
 <p>Expand and strengthen non-congregant, navigation-based, interim housing options Homeless Plan 2021</p>	<ul style="list-style-type: none"> • Housing and Community Services (HCS) was awarded Homekey funding for purchase of a hotel to house individuals while working with case managers to navigate to housing; renovations are in progress on (15) rooms with inspections pending; Seven (7) rooms are currently occupied. The remaining 15 rooms will be ready soon. • The Homeless Management Information System (HMIS) has been implemented for all providers and all hotel/motel stayers will be tracked in HMIS. • Trailers are currently in use for COVID isolation and quarantine; trailers will be converted to permanent housing at designated mobile home parks after June as COVID hospitalization numbers and the need for quarantine and isolation allow. 	<p>Health and Human Services will be considering the Homekey 2.0 application and projects for this funding.e</p>

Initiatives	Progress Update	Next Steps
 <p>Provide strong leadership to the Nevada County Regional Continuum of Care Homeless Plan 2021</p>	<ul style="list-style-type: none"> • The Homeless Management Information System (HMIS) is implemented across all providers • The By Name List has been refined. The By-Name List categorizes vulnerability of homeless individuals to better meet their needs for housing placement. • Housing and Community Services (HCS) is currently working with Built for Zero to develop monthly reports to track metrics identified in the Homeless Plan that will be communicated through ClearPoint and monthly reports to the Continuum of Care (CoC). • Nevada County works closely with the CoC to coordinate and implement the yearly Point in Time (PIT) count. • Connecting Point's Volunteer Hub allows individuals to find opportunities to volunteer for homelessness related activities • The Better Together Nevada County website provides info on what Nevada County is doing to address homelessness; Built for Zero reports and ClearPoint updates will be available to the public through Better Together. • A new committee has been set up to evaluate and update the Coordinated Entry System (CES) policies and procedures with significant changes to come. 	<p>Will build on the successes of the Housing Resource Team (HRT) and improved data coming from the coordinated entry system to target veteran homelessness with the goal of reaching functional zero for veterans by November 11, 2021</p>
 <p>Strengthen the coordinated multi-disciplinary case conferencing team (HRT) Homeless Plan 2021</p>	<ul style="list-style-type: none"> • The By Name List has been cleaned up and is ready to implement as an accurate tool to address homelessness of specific individuals. The By-Name List categorizes vulnerability of homeless individuals to better meet their needs for housing placement. • The Housing Resource Team (HRT) engaged in a 3 month process improvement and is working closely with Built for Zero to improve case conferencing practices. Over the 3 months, the HRT doubled the monthly average housing placement rate. The total 3 month project incorporated 34 households with a total of 44 people; 41% were placed in permanent or interim housing and 100% were linked to vital services never before received. 	<p>Use the learnings from one (1) year of non-congregate shelter operations and cross agency collaboration to create a standardized strategy for moving people through the homeless response system.</p>

